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NEWS SUMMARY

GENERAL Bokassa awaits as troops move in

Paramilitary gendarmes arrived at the French air base where deposed Central African Emperor Jean Bedel Bokassa was confined aboard a parked airliner...

Callaghan wins few backers Efforts by moderate union leaders Bill Sims and Terry Duffy to mount a campaign of support for Labour leader James Callaghan against Left-wing attacks are gaining little backing among other union moderates...

Nuclear row Cracks found in vital reactor parts are threatening to delay France's nuclear power programme. The country's two leading trade unions urged the Government not to commission three new plants until the faults can be checked...

Poser for ITV Independent television executives may attempt to transmit new autumn programmes if six-week-old strike which blocked off ITV screens is settled soon...

Like Tarakki 'alive' Former Afghanisthan President Mawla Mohammad Tarakki, who had been reported killed in a gun battle ten days ago, was alive but too sick to serve as head of state...

Hope for rhinos China has agreed to abide by the convention on international trade in endangered species, a decision that may save East Africa's rhinoceros herds from extinction...

Briefly... Detectives from Scotland Yard's art and antiques squad are hunting three thieves who stole gold statuette worth 250,000 from London saleroom.

Contents Rolls-Royce: How RB-221 for TriStar is financed... Computers: The IBM tiger sharpens its claws...

Arts Appointments Building News Businessman's Day Camp News Entertainment Gals. Eurostars Financial Diary Insurance Int. Co. News Labour and Radio Leader Page Letters

Lex: Financial comment on the public ownership of oil Lombard: Samuel Brittan on indexation of oil prices

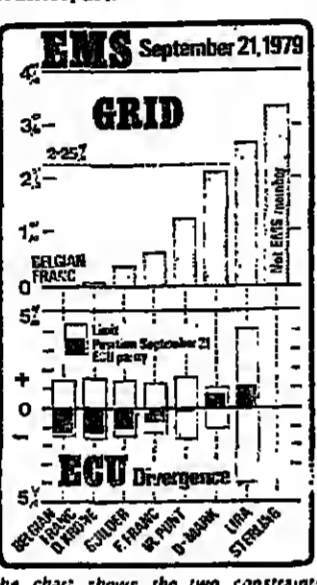
Overseas banks increase lending to UK industry

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

U.S. banks based in London now account for more than a fifth of all lending to manufacturing industry in the UK, according to official figures published this morning.

The Bank of England's quarterly analysis of bank lending to UK residents confirms the sharp rise in advances to most sectors of the economy between May and August. It highlights the major part played by foreign banks...

Lending by U.S. banks to manufacturing industry is now nearly half that of the London clearing banks. In mid-August, the figures were £2.9bn and £6.13bn respectively. Foreign banks as a whole accounted for 31 per cent of all lending to manufacturing...



The chart shows the two constraints on exchange rates within the European Monetary System; the "grid" of cross rates from which no currency (except the ECU) may move more than 2.35 per cent; and the varying degrees by which each currency may diverge from its "central" rate within the European Currency Unit (ECU) itself, a basket of European currencies. The "grid" always shows by reference to the weakest currency in the system, which is the base line in the top chart.

CBI warns Government on union law change

BY CHRISTIAN TYLER, LABOUR EDITOR

THE CBI has warned the Government not to change the law so that companies can sue trade unions which prevent them from delivering goods or taking delivery of supplies.

This proposal, presented to unions and employers as an "option" by Mr. James Prior, Employment Secretary, is strongly supported by senior Conservative lawyers. The CBI's unease suggests that this option could be dropped from the Government's agenda...

Plans to subsidise union ballots on strikes and for election of union leaders are generally welcomed by the CBI but it has reservations about how effective it would be in practice.

The most controversial of the Government's proposals, however, is the one limiting trade unions' immunity for breach of commercial contract. Mr. Prior intended to reintroduce the state of the law between 1974 and 1976, when a Conservative Opposition amendment to the Trade Union and Labour Relations Act narrowed the immunity to contracts of employment only.

Chinese minister in Moscow

BY DAVID SATTER IN MOSCOW

MR. WANG YOUNG, China's Deputy Foreign Minister, arrived here yesterday for the first detailed talks on Sino-Soviet problems for 14 years. The Chinese delegation would "do its utmost" to bring about a genuine improvement in relations, he declared.

Mr. Wang, the former Chinese ambassador to the Soviet Union, was greeted by his Soviet counterpart. Mr. Leonid Brezhnev, who will lead the Russian delegation, is expected to begin early this week. The talks—the first in 14 years—were proposed by the Chinese last spring and constitute the most important effort to improve relations between the Soviet Union and China since they began to deteriorate 20 years ago.

The Chinese and the Soviets have both expressed interest in seeing relations improve, at least on a State-to-State level. But neither side is expressing much optimism. Diplomatic sources said that the full agenda has not yet been decided. Mr. Konstantin Chernenko, a member of the ruling Politburo, promised in a speech last month in France, near the Chinese border, that the Soviet Union was ready to build relations on the basis of peaceful co-existence...

Finance Ministers discuss parities

By Giles Merritt in Brussels

EEC FINANCE Ministers and Central Bank governors were last night holding unscheduled talks in Brussels on a possible re-alignment of parities within the European Monetary System (EMS). Britain was not represented at the meeting because sterling is not part of the system.

The EMS started last March. The negotiations are aimed at easing the increasingly serious strain on it caused by the rising value of the Deutschmark and waning confidence on foreign exchange markets in the Belgian franc and the Danish krona.

West Germany is under heavy pressure from the other seven EEC countries involved to revalue the D-Mark against the ECU (the European Currency Unit), against which parity values are calculated. This would ease pressure on the two weakest EMS currencies.

Mr. Anker Jørgensen, the Danish Prime Minister, said West Germany had asked for the meeting.

Speculative

The hurriedly-called meeting follows a week of uncertainty on the foreign exchange markets. The U.S. dollar slid under heavy selling so that the dollar-D-Mark rate fell to DM17.645 on Friday evening.

Speculative selling of the Belgian franc and the Danish krona has forced both currencies very close to the lower end of the 2.35 per cent fluctuation band permitted against their ECU parity rate.

The rising value of the D-Mark is accentuating their decline. Both currencies last week came close to dropping past the divergence indicator that is the alarm bell of EMS.

There has been heavy interventions over the last few days by the central banks of the main EEC countries in order to minimise divergences. In recent months this has been combined with a series of interest rate increases by countries with weaker currencies.

RHODESIAN FRONT WARNING White MPs reject any 'sell-out'

BY BRIDGET BLOOM IN LONDON AND TONY HAWKINS IN SALISBURY

RHODESIAN FRONT MPs have given a warning that they would not be a party to any "sell-out" of Rhodesia's 250,000 white minority.

The warning comes as the Lancaster House talks move into their third week this morning in an endeavour to conclude an all-party agreement on a new constitution. The white parliamentary caucus of the Rhodesian Front yesterday cabled Mr. Ian Smith, the former Prime Minister, expressing their "continued support" for his leadership. "We stand by the 1979 constitution and all the safeguards contained therein," the MPs said. They would not be party to a "sell-out" of the white or any other minority community.

Last Friday, Mr. Smith was the sole dissenting voice as Bishop Muzorewa announced his delegation's acceptance in principle of Britain's constitutional proposals. These allow for whites 20 per cent of the seats in Parliament, but abolish their parliamentary and political vetoes entrenched in the 1979 internal settlement constitution.

This tough stand by the Rhodesian Front caucus is presumably designed to strengthen Mr. Smith's hand within Bishop Muzorewa's delegation as well as to stiffen the resistance of the whole team as it goes down this week to negotiate the details of a new Zimbabwe constitution. However, observers in London and Salisbury do not appear to consider the Rhodesian Front move as a threat to the conference. They point out that the Rhodesian Front are due to continue discussions on a new constitution this morning under the chairmanship of Sir Ian Gilmour, the Lord Privy Seal, in the absence of Lord Carrington at the UN.

The Foreign Secretary feels that sufficient progress has been made to enable him to make his long-planned journey to the UN General Assembly, but he may find that his diplomatic skills are again very necessary when he returns to take charge on Wednesday or Thursday.

In particular a great deal of ingenuity may be needed to work out a formula which can overcome the Patriotic Front's deeply felt opposition to granting whites special representation in Parliament.

Editorial comment, Page 14



Mr. Ian Smith: Caucus supports his leadership

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OVERSEAS NEWS

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1FH0 £850 78WA £450 70J04 £290 50PG £795
1H10 £1,250 1058 £250 1058 £250 1058 £250

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Sadat attacks Saudi 'plots' against Egypt and Sudan

BY ROGER MATTHEWS IN CAIRO

PRESIDENT Anwar Sadat of Egypt has accused Saudi Arabia of plotting against the Government of Sudan and against his own country. The attack is thought to reflect fears in Cairo that Sudan is being urged to break relations with Egypt in return for vital economic assistance.



Frank Josef Strauss

Strauss and Bahr may go to law

BY ROGER BOYES IN BONN

A SENIOR member of the West German Social Democratic Party has threatened to take legal action against Herr Franz Josef Strauss, the opposition candidate for Chancellor in next year's elections.

Cracks in reactor may delay French nuclear programme

BY TERRY DODSWORTH IN PARIS

THE FRENCH electricity generating board (EDF) has conceded the truth of trade union allegations that cracks were found several months ago during construction of a pressurised water reactor under licence from the U.S. group, Westinghouse.

Rotterdam dockers strike ends

By Our Amsterdam Correspondent

LEADERS of the unofficial dockworkers' strike, which has paralysed much of the port of Rotterdam for dockers, have ordered the 6,000 strikers to resume work today.

French seek refuge for ex-Emperor

BY OUR PARIS CORRESPONDENT

FRENCH diplomats were last night seeking a host country willing to give refuge to the former Emperor Bokassa, deposed ruler of the restored Central African Republic, who fled to France at the end of the coup.

Basque guerrillas kill military governor

BY DAVID GARDNER IN MADRID

A MILITARY governor of the Basque province of Guipuzcoa, Brigadier General Lorenzo Gonzalez-Valles Sanchez, was shot dead yesterday in San Sebastian, the third high-ranking army officer to be murdered in the past four days, and the twelfth this year.

Ghana's civil rulers to continue 'house cleaning'

BY MARK WEBSTER

GHANA returns to civilian rule today after seven years under a military government. Dr. Hilla Limann will become the third civilian leader of the country since independence in 1947.

Iran loses \$2bn by smuggling

TEHRAN - Foreign exchange worth \$2bn has been smuggled out of Iran in the last six months, according to a senior official of the Central Bank.

Volcker says dollar fall due to inflation concern

BY DAVID BUCHAN IN WASHINGTON

RECENT WEAKNESS of the dollar on international money markets should be taken as a "warning signal" of foreign anxiety about the U.S. inflation rate, Mr. Paul Volcker, chairman of the U.S. Federal Reserve Board, said yesterday.

World Bank annual report

BY DAVID DODD

DEVELOPING COUNTRIES saw faster economic growth in 1978 than most industrialised nations, but this faster growth provides no cause for rejoicing, according to the World Bank in its Annual Report published today.

GRANGES AKTIEBOLAG
Copies of the Interim Report dated 11th September, 1979 are now obtainable from: S. G. WARBURG & CO. LTD., Company Department, St. Andrew House, Goldsmith Street, London EC2P 2DL. 24th September, 1979.

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Iran loses \$2bn by smuggling

TEHRAN - Foreign exchange worth \$2bn has been smuggled out of Iran in the last six months, according to a senior official of the Central Bank.

This is the highest official estimate so far of Iran's capital outflow since the February revolution. The official Paris news agency reported the official as saying that the government had not yet succeeded in stopping the illegal export of money.

World Bank annual report

BY DAVID DODD

DEVELOPING COUNTRIES saw faster economic growth in 1978 than most industrialised nations, but this faster growth provides no cause for rejoicing, according to the World Bank in its Annual Report published today.

City Investing Finance N.V.
U.S. \$ 50,000,000
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Convertible into 8 3/4 % Guaranteed Notes Due 1991
Unconditionally Guaranteed as to Payment of Principal, Premium, if any, and Interest by City Investing Company

السكينة والهدوء

Chinese imports of capital goods 'may reach \$35bn'

TOKYO — China will need to import about \$35bn (£16bn) worth of capital goods in the next six years for its modernisation plan, the Japanese Foreign Ministry has estimated.

Japanese carrier raises Airbus, DC-9 orders

THE SMALLER of Japan's two internal air carriers, Toa Domestic Airlines, has ordered three more A-300 European Airbuses, following its initial purchase of six last May.

VLCCs in demand but rates fall slightly

THERE WAS active trading in most of the oil markets last week with prospects that the demand for large tankers may continue, at least to the end of the month.

SHIPPING REPORT

COLOUR TV EXPORT CURBS

A bitter lesson for S. Korea

SOUTH KOREA'S once booming colour television industry appears to be turning into a classic example of what happens when the industrial world decides to "protect" its markets against imports from newly industrialised developing countries.

S. Africa to triple output of polymer

SOUTH AFRICAN production of low-density polyethylene is to be tripled by the building of a manufacturing plant by Union Carbide in Sasolburg.

Canada removes dumping duties

OTTAWA — CANADA'S anti-dumping tribunal has recommended a finding that the Canadian producers are being injured by the dumping of colour television sets with 16-in or larger screens from Japan, Taiwan and Singapore.

World Economic Indicators

Table with columns for Country, Year, and Index. Rows include U.S., UK, Holland, Germany, France, Italy, Belgium, and Japan.

Advertisement for Northern Rock investment, featuring '10.75' and '15.36' interest rates and '5-YEAR EXTRA INCOME SHARES'.

Advertisement for Northern Rock Building Society, a member of the Building Societies Association.

LOCAL AUTHORITY BOND TABLE with columns for Authority, Annual Interest, Life, and Minimum of bond.

On the bulk cargo markets, rates improved for medium-sized vessels trading in the Atlantic.

CAB actions draw protest from airlines

THE WORLD'S airlines, through the International Air Transport Association, have protested in the U.S. Civil Aeronautics Board over what they believe to be unreasonably and unreasonable actions by that body in pursuing its case against the IATA's fare-fixing methods.

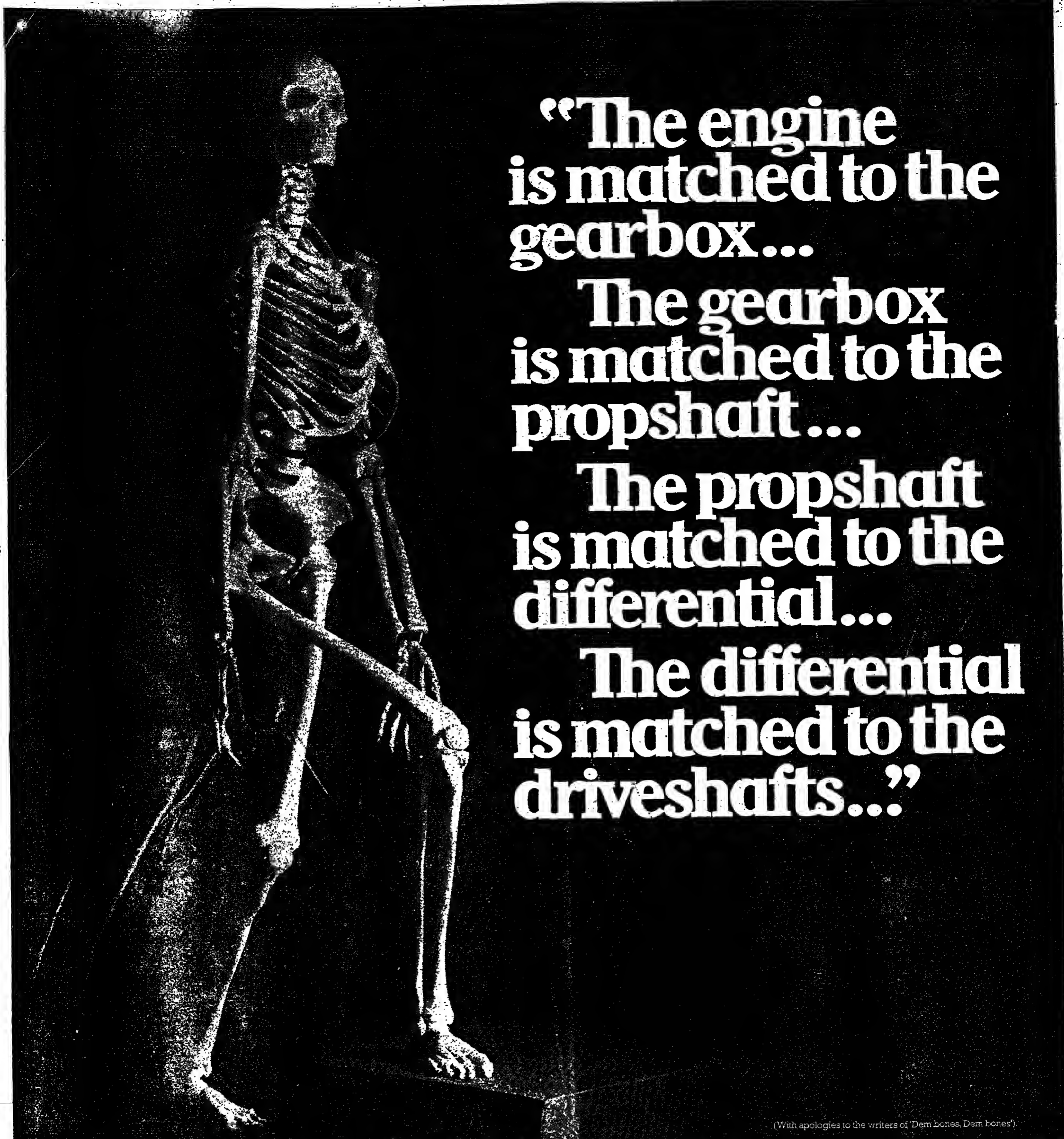
Solar units to be built in Spain

TWO International Energy Agency projects has announced two contracts for building solar electric power demonstration units in Spain worth a total of DM48m (£12m).

Large advertisement text: "I can't always choose my destination. But thank goodness I can always choose the airline."

Lufthansa German Airlines advertisement featuring the airline logo and contact information.

all
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mergency
service
ssible
1805
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**"The engine
is matched to the
gearbox..."**

**The gearbox
is matched to the
propshaft...**

**The propshaft
is matched to the
differential...**

**The differential
is matched to the
driveshafts..."**

(With apologies to the writers of 'Dem bones, Dem bones')

As a totally matched system, there's no better example than the human skeleton.

But then, it doesn't rely on outside sources for its component parts.

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6
Technical Page
EDITED BY ARTHUR BENNETT AND TED SCHEETERS

MATERIALS
Board with a glass fibre surface

JUST PATENTED in Belgium is a material which could be of some interest to the building industry, both because of its cheapness and because of its superior properties which it can be given compared with existing and competing structural materials.
On it is, basically, a plasterboard in which the cardboard is replaced by a mat of glass fibre. This sheet of fibre is made in such a way that, on the outside, the hairline fibres are stuck to each other with a synthetic resin, while on the inside—projecting downwards into the gypsum matrix—there is a forest of fibres, still attached at one end to the matt by a dot of resin.
Thus, the external surface is made relatively smooth and to a large extent self-coloured, while the internal surface provides both a key and the reinforcement.

ENERGY
Captures sun power

STUART TURNER, of Henley-on-Thames, has donated one of its Cygnet condensing steam engines to the National Centre for Alternative Technology. This Cygnet engine, which is available in kit form and being used in a new solar-powered installation for pumping water or generating electricity, which will be supplied with heat from a bank of four sun-tracking concentrating collectors.
Each collector incorporates a set of reflectors which concentrate the sun's rays on a black-coated copper tube filled with oil, running down the centre of the unit.
The steam which drives the Cygnet is created by passing

DATA PROCESSING
Choice of five languages

IT IS A sign of the times that the number two mini-manufacturer, Hewlett-Packard, describes its latest offering to the market (Kuala) as an "entry-level" machine, a term hitherto retained for the use of the main frame fraternity.
HP3000, series 30, starts at just under £28,000. Nevertheless it will handle applications in any of the five languages offered on larger machines in the series without modifications.
Distributed system network (DSN) capabilities apply, including remote data base access, file sharing, and program-to-program communications.
The basic machine has 256 bytes of error-correcting semiconductor memory, a 1-Megabyte flexible disc, four asynchronous terminal ports, system/maintenance console, 20-Megabyte system disc, and eight powered input-output expansion slots. A maximum configuration would contain 1624K-byte main memory, 960 Mbyte disc storage, up to 32 terminal ports, 4 magnetic tape drives, and 2 line printers. Up to 2 communication lines can be added, with each line replacing 4 terminal ports.
Series 30 can execute programs written in COBOL, BASIC, FORTRAN, RPG, or SPL, Hewlett-Packard's own high level systems level programming language. Any or all of these languages may be ordered for program development as well.
Hewlett-Packard, King Street Lane, Widdersley, Wokingham, Berks, RG11 5AR, Wokingham, 784774.

More user options

DATA SERVICES division of Control Data has announced a new service called NCS or NOS Computing Services.
Designed eventually to take over from the existing SCOPE (Batch) and NOS (Timesharing) services that Control Data supplies, the new system offers more facilities and improved cost-effectiveness.
NCS is a development of the existing NOS timesharing system with the ability to handle access from both interactive and remote batch terminals concurrently. This makes it possible for batch users to carry out interactive editing of both input and output much more easily than before and certain

Smaller and cheaper

SCOUT IS the name given to the reduced size lower cost Naked Mini, model 4/04, launched by Computer Automation.
A typical arrangement of four boards and power supply is under half the size of an existing LSI 4/10 for unchanged performance. The board size of 6.25 x 8.5 ins (160 x 215 mm) should enable CA's customers in industrial control, business systems, data communications and laboratory equipment to reduce the size of their own products.
Price of the Scout systems will be about 20 per cent less than the LSI 4/10.
Introduced in this particular model is the Isolite self test system which enables the user to check each board whenever the power is turned on. Light emitting diodes provide "go/no go" indication and failed boards can be replaced in a few seconds.
Scout uses the full LSI 4/10 instruction set to ensure upward software compatibility and any Naked Mini 4 software development system can be used to write applications programs.
More from Hertford House, Maple Cross, Rickmansworth, Herts WD3 2XD (Rickmansworth 71211).

ELECTRONICS
Power unit for steady supply

TO MEET demand for a reliable, low-cost and efficient domestic ac supply controller, Network Electronics has developed a regulator, using a custom-designed integrated circuit employing the Ferranti ULA concept.
ULA (Uncommitted Logic Array) offered Network a fast and low-cost route to its own design of chip with an on-chip component packing density comparable with any other high volume large scale integrated circuit process.
It has been apparent to manufacturers for some time, that a more efficient ac mains regulation device is needed in the many countries that experience extreme voltage fluctuations. As these countries are using more and more television receivers, hi-fi equipment, freezers, and so on, the pressure for appropriate regulator is becoming more acute.
The new NW299-01 circuit can be supplied either as a component for incorporation into a manufacturer's own ac supply control unit, or in a complete unit.
The latter is currently in production in the UK for export markets, and a manufacturer job Turkey will soon start high

PROCESSING
Shreds cardboard cartons

DESIGNED for the shredding of erected cardboard cartons, fabricated from kraft-lined corrugated strawboard and inclusive of staples, a new machine will tackle almost any container, provided that one dimension can pass through a feeding width of 600 mm.
The machine is also suitable for the treatment of paper materials where a shred width of approximately 48 mm is acceptable for the purpose of recycling.
Material which has been processed will be ejected into a pre-placed polythene bag of suitable specification. But the unit will shred and compact material to discharge to a waste disposal bag.
Further from EBA System, 20 Broadway, Tatcham, Berks RG13 4B1, 0635 63208.

IN THE OFFICE
Easy to expand

STORAGE on a new word processor can be added to cover the years to come with increasing through-put requirements. Launched under the Adler brand name by Office and Electronic Machines, part of the OEM Group, it has been given the name of Adler "Betsy".
It offers first-time users the opportunity of installing a word processor to deal with requirements at the time of purchase, without the threat of having to purchase a bigger machine at a time when the business has expanded.
Capability of the Betsy can be extended step-by-step as the company grows, obviating the expensive mistake of having to invest in new units to cope with differing levels of workload.
Office and Electronic Machines, 140, Borough High Street, London SE1. 01-407 3191.

Facsimile system

IMPLEMENTED in the U.S. by ITT is a nationwide dial-up facsimile transmission system which makes use of format/speed translation to allow any make of facsimile machine to "speak" to any other.
It also employs store and forward techniques which offer a number of advantages. For example, a picture is sent, having been converted to a com-

Earthmoving & foundations are part of...
Norwest Holst total capability
01-235 9951

Checks made on calls
LATEST DESIGN of the Tel-Tag telephone management and information system will be introduced by the makers, Systems Reliability, at the IBS show in October.

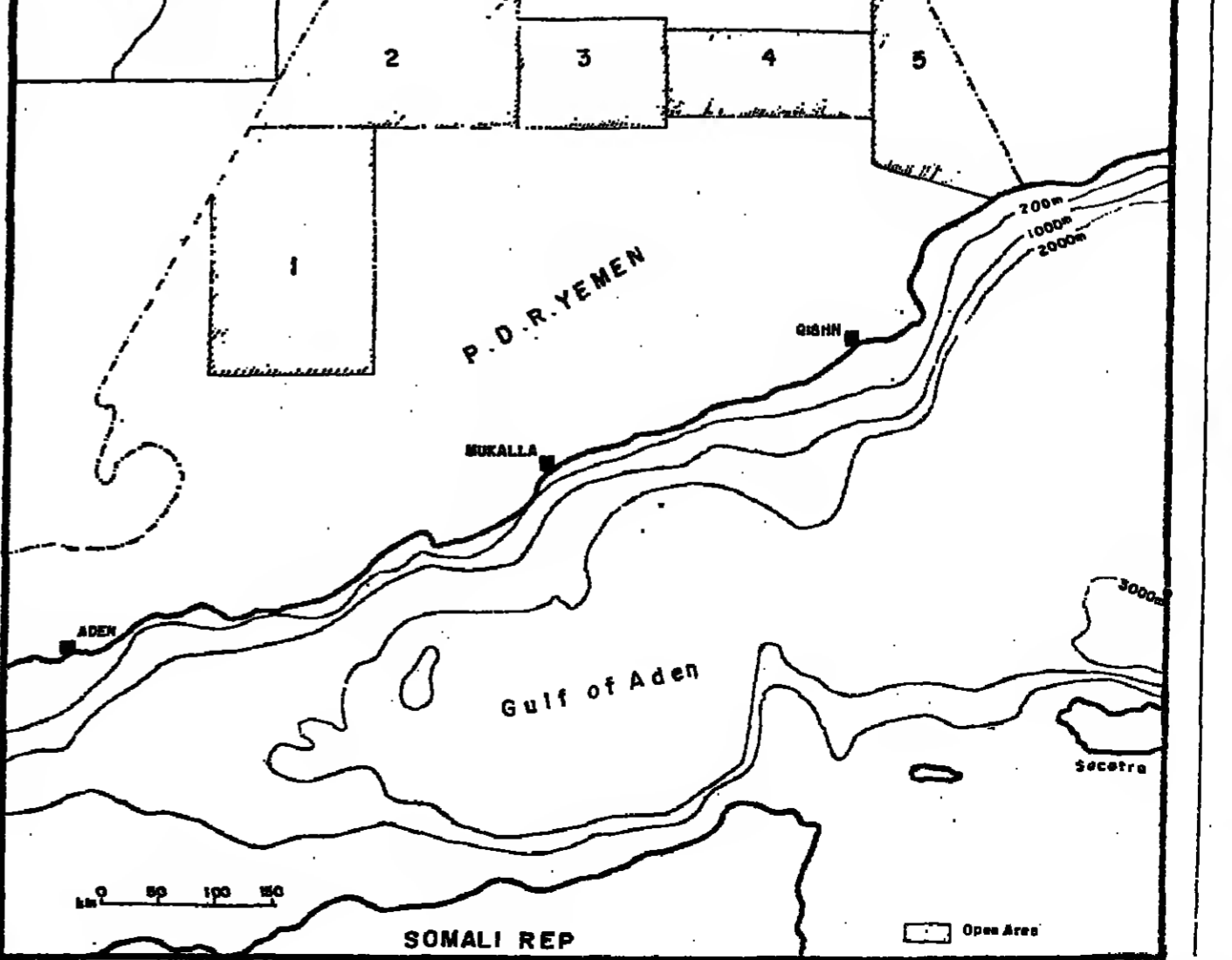
CONTRACTS AND TENDERS

CEYLON SHIPPING CORPORATION
TENDER NOTICE FOR THE SUPPLY OF SHIPS
(A) NEW BUILDINGS
(B) SECONDHAND VESSELS UNDER FIVE YEARS OF AGE
1. Tenders are invited from recognised shipyards for the building of dry cargo vessels as follows:
1. Up to a maximum of three 12,000 dwt. class vessels.
2. Up to a maximum of three 5,000 dwt. class vessels.
3. Up to a maximum of three 3,000 dwt. class vessels.

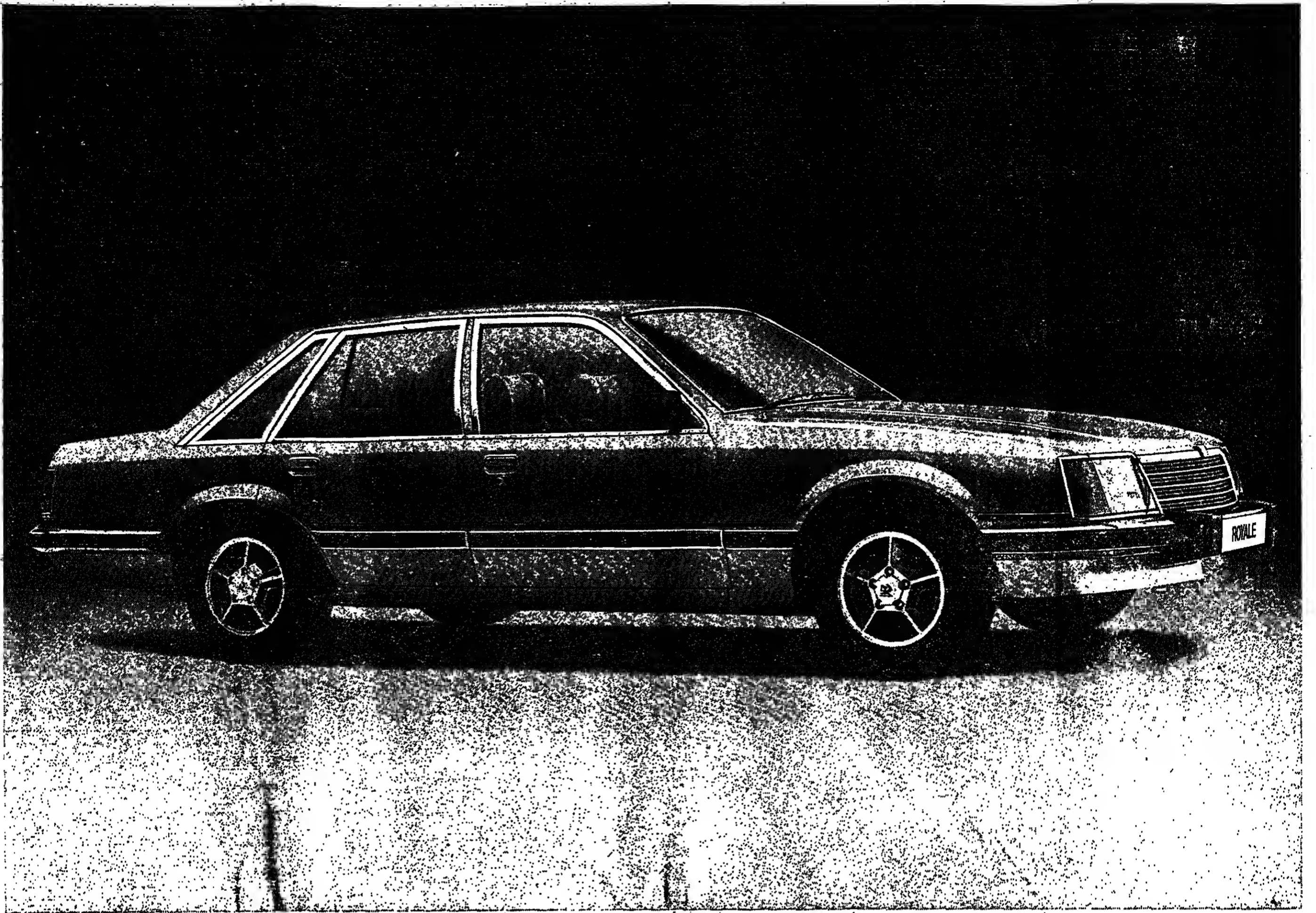
HYDRAULIC EQUIPMENT FOR THE VICTORIA DAM AND HYDRO-ELECTRIC PROJECT
FOR SALE BY TENDER
Second-hand tunnel holer. Cutter head diameter 5.03m, overall length 118.4m, total weight 404 tons. Enquiries and tender documents from: The Secretary for Water Affairs, Private Bag X313, Pretoria, South Africa, 0001. Telex: 5-8644.

OIL EXPLORATION AND EXPLOITATION INTERNATIONAL BID

Peoples Democratic Republic of Yemen (P.D.R.Y.) Petroleum and Minerals Board (P.M.B.)
announce the offering of the below shown open areas (Nos. 1-5):
1. Terms are based on "Production Sharing."
2. Minimum obligation should be supported by Letter of Guaranty, but not less than Seismic Survey and drilling of two wells within the first three years.
3. Cost of recovery out of 40% for company. The rest 60% is split between P.M.B. and company.
4. Data is available for investigations at P.M.B. Office, Aden.
5. For further information communicate with Cable: YNOC, Aden. Tel. 24155/24993. Telex: 215 AD.



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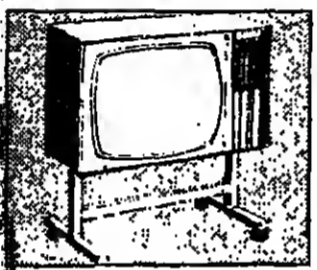



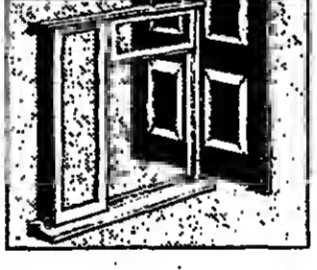
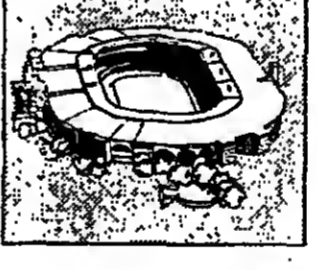
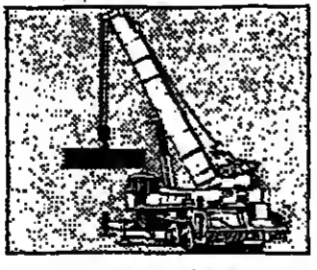
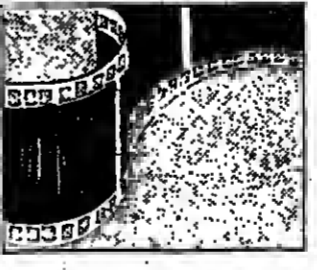
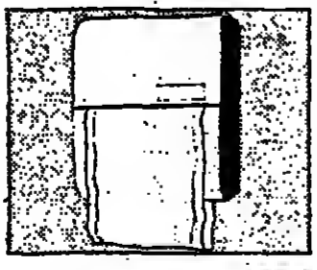
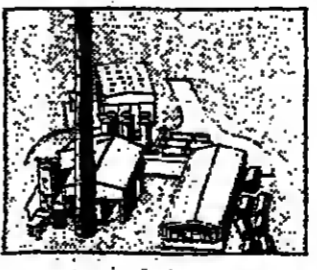
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مركز الأناضول

British Electric Traction

Group profit before taxation £72,142,000

The BET Group comprises a number of companies engaged in a wide variety of activities. Those activities and the profits earned from them are shown below, together with the names of the principal contributing companies.

<p>CANADIAN MOTORWAYS LTD. MURPHY BROS. LTD. UNITED TRANSPORT COMPANY LTD.</p> <p>Freight and Passenger Transport</p>		<p>BIRMINGHAM & DISTRICT INVESTMENT TRUST LTD. ELECTRICAL AND INDUSTRIAL INVESTMENT CO. LTD. NATIONAL ELECTRIC CONSTRUCTION CO. LTD.</p> <p>General Investments</p>	
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*Excludes Rediffusion's share of profits of certain fellow subsidiaries classified here under other activities.

Note: The profits shown relate to the companies' activities described and do not include other interests.

Extracts from the Review of the Chairman, Sir John Spencer Wills

Accounts

The Company had a good first six months in its year to 31st March 1979; the profit, before tax, was 18.5 per cent better than for the corresponding months of the previous year. In common with many other companies, we experienced a deterioration in trading conditions in the second six months and, for the full year to 31st March 1979, our profit was £72.1 million, compared with the previous year's £67.0 million - an increase of 7.6 per cent.

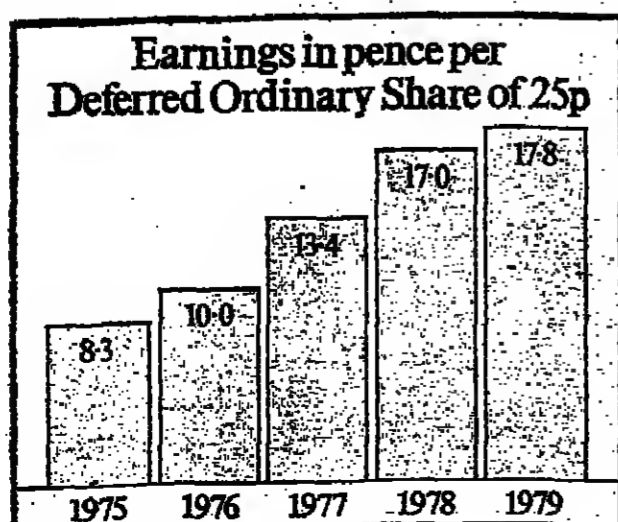
Last winter's outbreaks of strikes and industrial unrest, and the exceptionally bad weather, cost us, in the year under review, an estimated £1 million. For our companies with December year-ends, these adverse factors will take their toll, estimated at another £1.5 million, in the Consolidated Accounts for the current year to 31st March 1980.

Last year, our plant hire and our printing and publishing businesses did well, and the three loss-makers of two years earlier, Murphy Bros., Humphries Holdings and Re-Chem International, considerably improved their profits. On the other hand, Boulton & Paul suffered a downturn in results due to the adverse factors I have mentioned, and Canadian Motorways' profit was substantially down because of similar factors which prevailed in that country.

Outlook

Arising out of the General Election last March, we have a Government which shows commendable determination to make the country face some of the hard facts of economic life, particularly the fact that we have, as a nation, to live within our means if we wish to stand a chance of overcoming inflation. In the short term, at least, this aim, involving as it does stricter control of the money supply, may make life more difficult for trade and industry, and profits may be even harder to earn than in the past. Certainly, it is to be hoped that the Government will not allow itself to be deflected from its plans during the difficult months which lie immediately ahead, and that management and unions will be able to co-operate together to help in laying a firm foundation for the country's economy upon which, in the longer term, increases in living standards can be based.

As is so frequently the case, some of our companies are doing better and others are not doing so well. My usual caution in attempting a forecast of future profits is intensified by the description by the Chancellor of the Exchequer of Britain's immediate economic prospects as "almost frighteningly bad". I do not expect more than a modest increase in the profit of the B.E.T. Group for the current year.



Summary of Results **BET GROUP** Year to 31st March

	1979	1978
	£	£
Profit before taxation	72,142,000	67,042,000
Taxation	37,843,000	34,631,000
Profit after taxation and minority interests	26,166,000	24,827,000
Deferred Ordinary Dividends	11,138,000	8,427,000
DIVIDEND per 25p Deferred Ordinary Share	7.572p	5.78p

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Indexation and oil prices

BY SAMUEL BRITTON

SHOULD ONE add the oil price increase to the world inflation rate that would otherwise be expected, and add on another couple of per cent for good luck to take account of wage earners trying to compensate for the rise in the cost of living?

Yes, say the IMF, the OECD and most orthodox forecasting models such as the British Treasury's "No," say GATT, the British Chief Secretary Mr. John Biffen joined, with varying degrees of conviction, by the different schools of monetarists.

No currency basket formula could prevent disruption occurring as a result of events such as the shrinking of Iran's exports, following the Shah's overthrow. But representatives of OPEC countries insist that the new price structure which resulted was a political decision and below what the market would bear.

The major increase in the real price of oil took place in 1973-74. Since then the various so-called increases have mainly been a series of jerky moves to compensate for world inflation in general and the depreciation of the dollar in particular.

There would be less need for such shocks if the oil price were fixed in terms of a currency basket. IMF Special Drawing Rights have been suggested for the purpose; but OPEC members naturally prefer the currency basket they have designed themselves.

F.T. CROSSWORD PUZZLE No. 4081

Crossword puzzle grid with numbers 1-31 and letters A-Z.

- 1 Get Boh to admit it's pale 161
2 Sheriff's officer has a hint for the employees (13)
3 It's thoughtlessness to collect round it (6)
4 Be prominent in resistance (5, 3)
5 Fastened Edward about that place (18)
6 A broken finger gives one the edge (6)
7 Find fault with the fish (14)
8 A match for Satan (7)
9 Priest joins the Irish in defeat (17)
10 Note from a child (41)
11 Not made by stone walls, the poet said (6)
12 Write a irate phrase on the War Department (8)
13 A pointed reform of one who lives turned under (18)
14 Arrived with the artist to take a picture (16)
15 Made up for prevailing character in this period (6)
16 DOWN
17 Solar position upsets the solecist (8)
18 Convenience for a party after a volcanic outburst (18)
19 Start with the unfashionable crowd (6)
20 A letter from Greece finds a number expressing thanks (4)
21 Oddments caused by solar desiccation (8)
22 "— thee, witch," the rump-fed ronyon cries" (Macbeth) (6)
23 Mechanic is in better health (6)
24 Forensic lord indeed misled (17)
25 Church for a man about the North (7)
26 Out of sorts but welcomed by the golfer (5, 3)
27 There is vexation, we hear, in leather (18)
28 Criterion as a rallying-point (18)
29 Siphoned ostentation (6)
30 Falstaff's follower armed himself (6)
31 "Fnr honour travels in a — so narrow" (T. and C.) (6)
32 An opening for 500 in the island (41)

The problems of putting a jury on trial

THE DISCLOSURE In The Guardian last Thursday of a list showing the results of jury-vetting carried out by the police evoked a veritable judicial furore. The paper revealed that 93 potential jurors had been vetted without their knowledge before the Old Bailey trial of six so-called anarchists on robbery charges.

Final Straw is the best so far

THE CLEAR-CUT victory of Lord Sordum in the Will Reef Stakes at Newbury on Saturday underlined again the claims of his stable-companion, Final Straw, to be regarded as the best two-year-old colt of this season so far.

RACING BY DARE WIGAN

October 19. Meanwhile, he has beaten all those who had been hailed as embryo champions. Today there are flat race meetings at Bath, Leicester and Hamilton. At Bath, Willie Carson will be hoping to narrow the gap that separates him from Joe Mercer at the top of the jockeys' championship table.

discover even his attitude to social problems is probably a contempt of court. This factor had much to do with the introduction in 1967 of majority verdicts. It might be possible to bribe one or two jurors on a panel, but hardly possible to ensure a vote from more than two.

THE WEEK IN THE COURTS BY JUSTINIAN

counsel have occasionally exercised the right of "stand by," based upon information received from the police about potential jurors. A familiar example was in a case some years ago involving an affray in Ilford High Street when the prosecutor "stood by" any juror who came from East London, for fear that he or she might be prejudiced one way or another.

Charing Cross river bridge

THE HUNGERFORD bridge over the Thames, used by 400 trains bringing 24,000 passengers every day—and closed for major repairs since May 14—will re-open next Monday, October 1.

New hospital for Borders

BUILDING IS expected to begin in 18 months on an £11.5m general hospital for the Scottish Borders. Mr. Russell Fairclough, Parliamentary Under-Secretary of State for Scotland, said the first patients should be accepted by 1985, four years earlier than originally planned.

EUROBONDS

The Association of International Bond Dealers Quotations and Yields appears monthly in the Financial Times. It will be published in an eight-page format on the following dates in the remainder of 1979:

- October 15
November 12
December 10

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accused's right of challenge has exacerbated the current row. The prosecution does not have the same right. Instead, it may ask a juror to "stand by" until all the others on the jury panel have been called. This is as good as a right to challenge preemptorily, except where there are not enough other jurors available.

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THEATRES

ROUNDSIDE, Tel: 01-527 2564. M. to 11.30. W. to 11.30. T. to 11.30. F. to 11.30. S. to 11.30. Sun. to 11.30.
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THEATRES

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WINDMILL, CC, 01-856 9956. M. to 11.30. W. to 11.30. T. to 11.30. F. to 11.30. S. to 11.30. Sun. to 11.30.

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4. THE OER NUMBER (K). Wk. & S. 2.15.

THE ARTS

New Theatre, Cardiff

Welsh National Opera

by RONALD CRICHTON

Janacek's The Makropoulos Case returned on Friday night for Welsh National Opera's autumn season.

Anyone who values opera which is also a valid theatrical experience should catch this Makropoulos.

Richard Armstrong conducts, sometimes permitting tension to sink below the level of high macabre comedy.

Maazel takes over Vienna State Opera

by ANTONY THORNCROFT

In the ornate grandeur of the Vienna Opera House on Friday, surrounded by busts of the great composers, Lorin Maazel officially confirmed what had been last week's gossip in musical circles.

Maazel, who is 49, was not among the favourites for the position but his long and impressive record.

fully took the chance of seeing the new Tristan warmly praised here by Max Loppert after the first performance.

John Hutchinson's Tristan has settled down. The appearance is rugged and the physical evolutions inhibited.

Some accounts of Goodall's Wagner conducting suggest an immensely slow current of endless sound.



Stephen Greif, Warren Mitchell and David Baxt

Lyttelton

Death of a Salesman

by B. A. YOUNG

Willy Loman, the salesman in Arthur Miller's great American tragedy, is an absolute zero.

Only in a link-a-dog salesmanship is next to godliness could such a man be treated as a hero.

Greenwich

The Passing-out Parade

A woman preaching, said Dr. Johnson, is like a dog standing on its hind legs.

Anne Valery remembers her days in uniform with affection, but not with much else.

Warren Mitchell gives. The untidy little man, a fountain-pen at the ready in his breast pocket.

The play skips irregularly in time and place, and Michael Rudman, the director, has required a multiple set.

Name A Seat scheme aids Royal Court

From the beginning of December the Royal Court Theatre in London will be closed for six weeks.

The Arts Fund are committed until 1985 so in order to safeguard the future of the English Stage Company.

Architecture

Paris for the man in the street

by COLIN AMERY

G. K. Chesterton had a pretty good idea of what Paris was all about: "We have said, then, that the Frenchman is the Man in the Street."

This special issue of The Architectural Review is a visual tribute to the people and places that make up the everyday world of the Paris street.

His proposals for a new square by St. Eustache is only part of his plan to turn Les Halles into the largest pedestrian area in Europe.

Much of this feeling for the sense of city comes from the St. John's, Smith Square

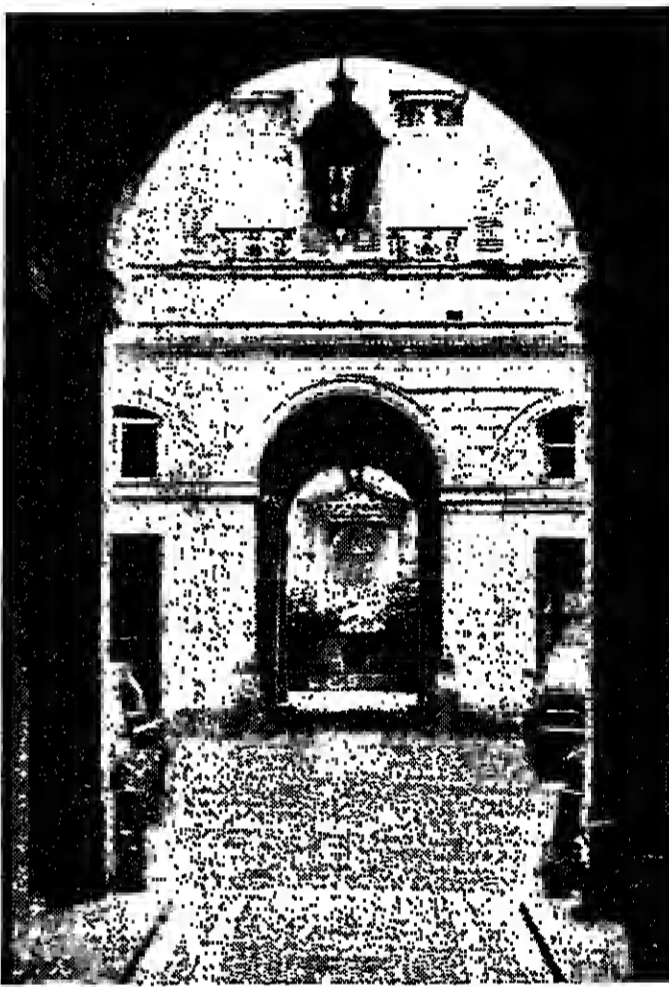
Monteverdi Christmas Vespers

by FRANK DOBBINS

"Within a short time, choir directors throughout the world will be busily putting together Vespers by Monteverdi for all manner of feasts within the scope of the Church year."

very high densities of Paris. People live at about six times the density of central London.

The English view of Paris is not just sentimental affection for the kind of street life that, if it happened in London, would probably be disastrous.



Courtyard off the Rue du Universite

RUGBY UNION BY PETER ROBBINS

Depression over the English game

SOME WEEKS ago Dick Jeeps — ex-England scrum half, former president of the RFU and now chairman of the Sports Council — delivered a withering attack on the standards of English rugby.

disciplines of turning up consistently and on time for training should be so exact.

league system at its July AGM without justifying their rejection. It would be interesting to learn the rationale behind that decision.

of the current English malaise. Thankfully Hignell was in tremendous form and enlivened an otherwise dull afternoon.

SOCCER BY TREVOR BAILEY

Division One standards take a drop

WEST BROMWICH Albion were a shade fortunate to earn a draw with Spurs at White Hart Lane with a goal from Alistair Brown in the closing seconds of an undistinguished, and hot-tempered match.

clubs suggests that the ability gap between the strongest and the weakest has narrowed, which must increase the chances of a close fight for the championship.

do possess, in Ardles, and Hoddle, two genuine artists and Yorath and Perryman, two 80-minute highly professional workmen.

The Spurs front line was led by the very left-footed Jones and the powerful Armstrong, with Ardles in close support slipping through the gaps and creating chances for less-cultured colleagues.

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Nicholas Leslie visits an entrepreneur whose successful engineering empire near New Delhi has spawned a workers' co-operative An Indian vehicle maker gears up for exports

HARI NANDA is living proof that there is a great deal of truth in the maxim that to succeed in business you need the right connections.
Back in 1944 Nanda set up, with his brother Yuri, a small agency in Lahore, to import tractors. Those tractors were made by Ford, which gave Nanda his first major connection. After partition in 1947, when Lahore became part of Pakistan, Nanda moved to India and relocated his business at Faridabad, south of New Delhi. By that time he had also established a Polish connection, importing Ursus tractors.
Today, Nanda's company, which is called Escorts, has links with such German companies as Goetze, M.A.N., Rheinmetall and Fichtel and Sachs, together with Elektrim, of Poland, and in the U.S. with First-Allis, International Harvester, Eversman and, of course, Ford.
Instead of just importing, Escorts also now makes Ford tractors under licence, together with its own tractor (based originally on the Ursus design), a range of agricultural and earthmoving equipment, motor-cycles and motor-scooters and automotive components such as shock absorbers and pistons.

age of foreign exchange. Hari Nanda's strategy has been to build up the strength of Escorts in agriculture, transport and exports in order to answer "the core needs of the country," as he puts it. Behind Escorts' development of a wide range of agricultural equipment lies not simply market opportunity, but the belief that India must produce more food more efficiently and become a stronger presence in world markets. In order to strengthen the country's economy and to help raise the economic levels of other developing countries.
In more recent years Escorts' agricultural products have found markets not only in India, but also in Africa, Afghanistan and Nepal, and other countries. Increasing emphasis has been placed on developing products that are entirely of Escorts' own design and not merely based on foreign products. The company has a scientific research centre where product development has been concentrated in the past few years on the introduction of a new range of tractors, while also finding new products—some of which are competing abroad with the established western majors—and new applications for existing products in the Escorts range of industrial equipment.
An example of a totally indigenous product and the opportunities it presents can be found in the motorcycle division which produces the Rajdoot range of vehicles. A Rajdoot GTIS motor-cycle which is the first all-Escorts model, is considered to be stylish, but simple in overall design. And, significantly, one senior executive believes that this approach may prove to be a strength in competing with the Japanese for markets in developing countries.
He suggests that because Japanese motor-cycles have become more sophisticated, with more options being offered to cater for the whims of the developed world, they have become less suitable than have the likes of Rajdoot for developing countries, where simplicity

and ease of service are the major priorities.
Certainly Rajdoot seems to need overseas markets if it is to sustain its rapid rate of expansion, since it already commands about one third of the existing Indian market. And because this is the maximum market share it is allowed by law, the rate at which it can raise production capacity is now strictly limited.
With so expansionist an outlook it is not surprising that Escorts has had to build up a strong management team. Private sector industry in India has historically had the best of available management, although an infusion of private sector managers into state-owned industries in the past five years or so has helped to redress the balance somewhat. Top executives still emerge from the wealthier sections of Indian society, after being educated overseas at universities and management schools, particularly in the U.S.



TOP: Hari Nanda, chairman and co-founder of Escorts. ABOVE: Escorts' Rajdoot motor-cycles, in production at the Faridabad factory, have a major share of the market.

Merits

For all their Western management techniques, many Escorts executives find themselves having to operate at a very different grass-roots level from their Western counterparts. As an executive in the agricultural division points out, a constant educational role is required. Historically, people in rural areas have produced enough crops for their own requirements, plus a little extra. Now, he says, they have to be convinced of the merits of producing a surplus to meet the country's needs. Until this is done, it is difficult for an Escorts executive to convince the rural population of the benefits that agricultural machinery can offer to farming.

facilities, medical assistance agricultural machinery and education, together with an employee welfare fund.
Over the past 35 years Escorts has grown into an organisation employing over 7,000 people in factories at Faridabad, Patiala and Bombay and with annual sales of over Rs 1bn (£56m). But as with most manufacturers of products

Paternalism and the State try a new type of venture

SEVERAL factories on either side of the long, dusty road through Faridabad, an industrial area south of New Delhi, bear the name "Escorts." Visually they are striking because they stand out like oases of imaginative design, in what is an otherwise architectural desert.
One of the buildings is particularly so, not because of its appearance, but because of the concept behind it. The factory is owned by the employees of Escorts and not by the company.
Escorts Employees Ancillaries, as it is called, has been in existence for eight years, and is as unusual in India as industrial co-ops are in the UK. Indeed, it may well be unique in India.
The creation of such worker involvement is an oddity because the large proportion of India's industrial wealth which is not in State ownership is concentrated in the hands of a relatively small number of people. Paternalism is therefore a way of life, radiating through much of industry—including to some extent Ancillaries itself.
Ancillaries owes its existence not so much to a grand design, but to a fortuitous change of moods—quite by chance—in a business discussion among senior Escorts executives. The concept appealed to Hari Nanda, the chairman.
The original concept was to offer workers a chance to run their own manufacturing plant. But this was modified on the grounds that the proposed company stood a better chance of survival if it ran an agency business to start with, in order to gain experience in company management.
The initial capital of Ancillaries was Rupees 1m (£56,000). No employee may buy more than Rs 25,000 of shares, and a scheme exists whereby lower-paid employees can have the cost of shares deducted from their wages over a five-year period.

Escorts gave the infant company a leg-up in a number of ways at the outset, and is still on hand with free assistance if it is needed. For example, to assess how and where Ancillaries might seek its business, Escorts carried out project and feasibility reports, and helped to arrange Ancillaries' initial finance.
Then, to ensure a good start for Ancillaries, Hari Nanda decided that the worker-owned company should be appointed dealer for Escorts' Rajdoot motor-cycles and scooters in Delhi and Gurgaon. This must have given the new company's owners a springboard into a business with which they were totally familiar.
Not surprisingly for so novel a concept, the theory and the practice have not entirely matched up. Instead of an even representation of employees, there are more white collar than blue collar worker shareholders, and it is the senior Escorts employees and executives who hold the bulk of the shares.
And, while Escorts claims to pay an average monthly wage of Rs 337 (£19), compared with the average of Rs 155 (£10.50) for the Haryana state in which Faridabad lies, it seems that the lowly paid will need a lot of encouragement to commit some of their cash to anything other than their own immediate needs.

themselves in the development of the company.
Meanwhile, a counterbalance to Escorts' influence exists through the two Government nominees on Ancillaries' Board. They were appointed after the State granted Ancillaries a Rs 5m loan to enable it to build a factory and branch out into manufacturing. The State has an option to convert part of the loan into Ancillaries equity, a move which would make it a dominant shareholder. But many people inside the company do not expect it to make such a move.
Over the past eight years the Ancillaries equity has been increased from Rs 1m to Rs 2.5m (though shareholders have had to wait until this year for their first dividend to be paid). These funds, together with the government loan, have paid for the construction and equipping of the factory at Faridabad, which this year went into production for the first time.
By moving into the manufacture of carburetors—part of the output of which Mikuni is committed to taking for its own use—Ancillaries has, somewhat tentatively, realised one of its original objectives: to have a production facility of its own under worker control. In this new phase of development it still has to prove itself, though its continued future seems beyond doubt, given its backing. But whether that success will emerge from a truly independent worker-owned and controlled business, free of the Escorts' umbilical chord, is the big question.

Oddity

Escorts Employees Ancillaries, as it is called, has been in existence for eight years, and is as unusual in India as industrial co-ops are in the UK. Indeed, it may well be unique in India.

Blue collar

There are eight Ancillaries directors, one of whom is selected by staff and one by the workers. Then there are four "honorary" directors who are either Escorts directors or senior executives.

Presence

Liaisons of this kind are as widespread in India as they are throughout the Third World. Many major Indian concerns, including such industrial groups as the giant Tata organisation, have used links with foreign companies to help power their expansion.

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Offers the theory that the Egyptian Empire collapsed because it ran into procurement difficulties over iron ore, and uses that awful warning to make the case for a strong and coordinated materials management function. Watch out for "The lessons of the Egyptian slave labour system for recruitment practices."
The Depth and Extent of Peer Review. R. Radford in Accountancy (UK), Apr. 79: p. 68 (3 pages)
Outlines the peer review programme sponsored by the American Institute of Certified Public Accountants, and describes how a typical renewal would be carried out, notes that the UK profession is hostile to the adoption of the peer review, but suggests that the U.S. example gives pointers to the control of audit quality.
New Concepts in Brazilian Accounting for Inflation. R. Fleming in The Accountants Magazine (Scotland), Apr. 79: 162 (3 pages)
Brazil has for many years used inflation accounting. The author describes a recent change to the country's tax structure which has the effect of reinforcing the separation of trading results from inflationary effects (and which allows a tax deferral of inflationary gains until they are realised)
Workers' Self-Management: the Yugoslav Experiment. J. Ramondt in British Journal of Industrial Relations (UK), Mar. 79: p. 83 (12 pages)
Reports research into the conduct of Yugoslav industrial enterprises that reveals the nature of a power struggle between the policy authority of "self-management" bodies such as workers' councils and the authority of executive management. Shows how executive management has increased its power and discusses the nature of worker/management conflict and how it is controlled.
Social Responsibility Disclosure. D. R. Beresford and S. S. Cowen in Business (USA), Mar./Apr. 79: p. 15 (6 pages, charts, tables)
Surveys the extent to which industrial companies, banks and life insurance companies are providing details of social responsibility support and action in their annual reports to shareholders; a useful appendix lists general categories of social responsibility and the individual topics contained within them.

Finding and Keeping Corporate Entrepreneurs. H. J. Kierulff in Brussels Horizons (USA), Feb. 79: p. 9 (10 pages, tables)
Defines the corporate entrepreneur as "an employee who identifies new business ventures, obtains resources for their development and initiates production and sales. Outlines the personality characteristics of such individuals, and discusses where they can be found. Offers guidelines—in terms of money, personal recognition, physical and hierarchical location—for finding entrepreneurs and keeping them happy.
Music in the Workplace. A. J. Scott in Work and People (Australia), Vol. 4 No. 1/2: p. 20 (21 pages)
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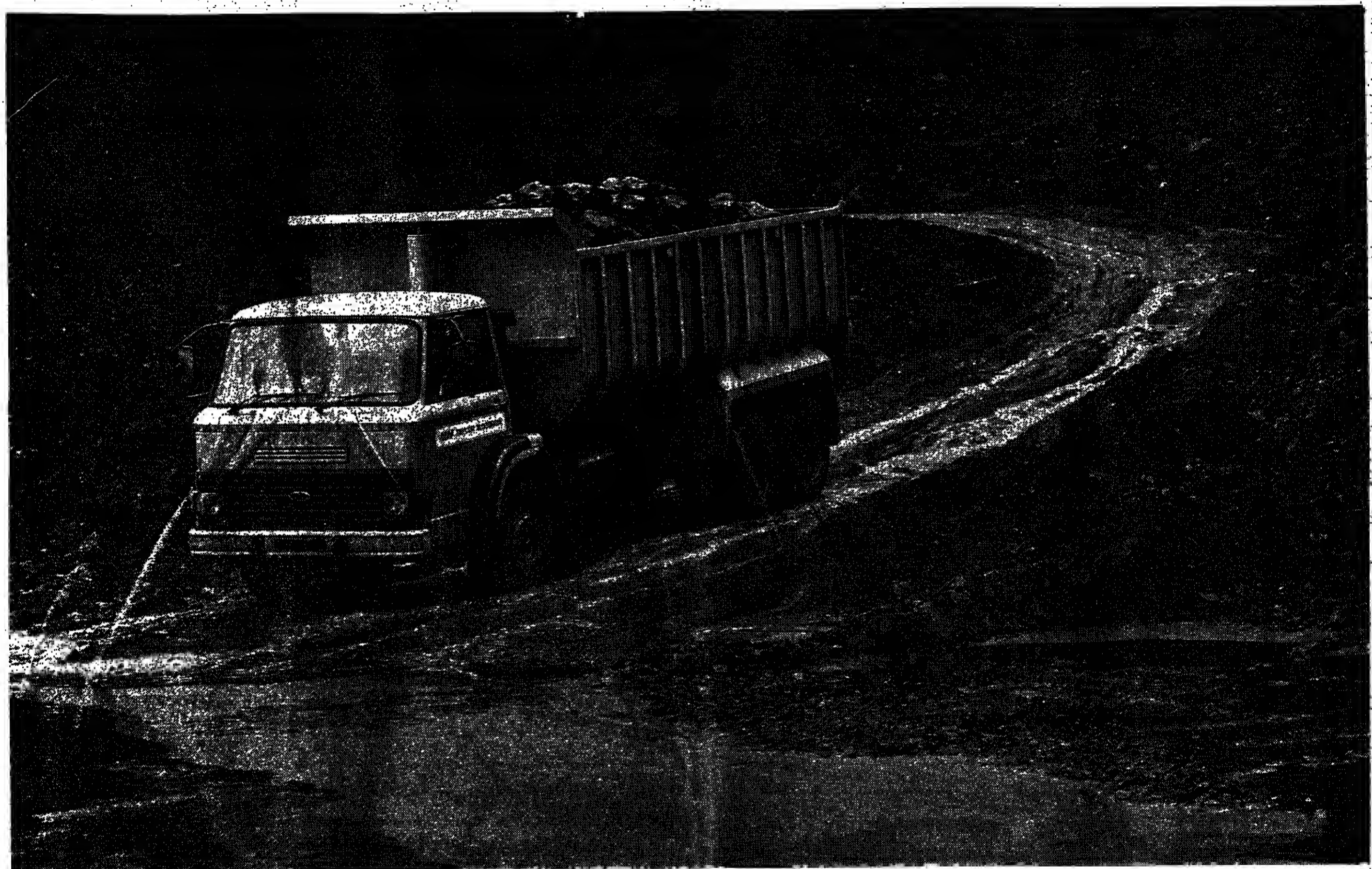
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FINANCIAL TIMES SURVEY

Monday September 24 1979

Commercial Vehicles

The long-expected restructuring of Europe's commercial vehicle industry could well be sparked off by recent news of more technical and manufacturing co-operation between companies. Major producers are faced not only by severe price competition but also a decline in demand, in unit terms, due to the general trend towards larger—and fewer—vehicles.



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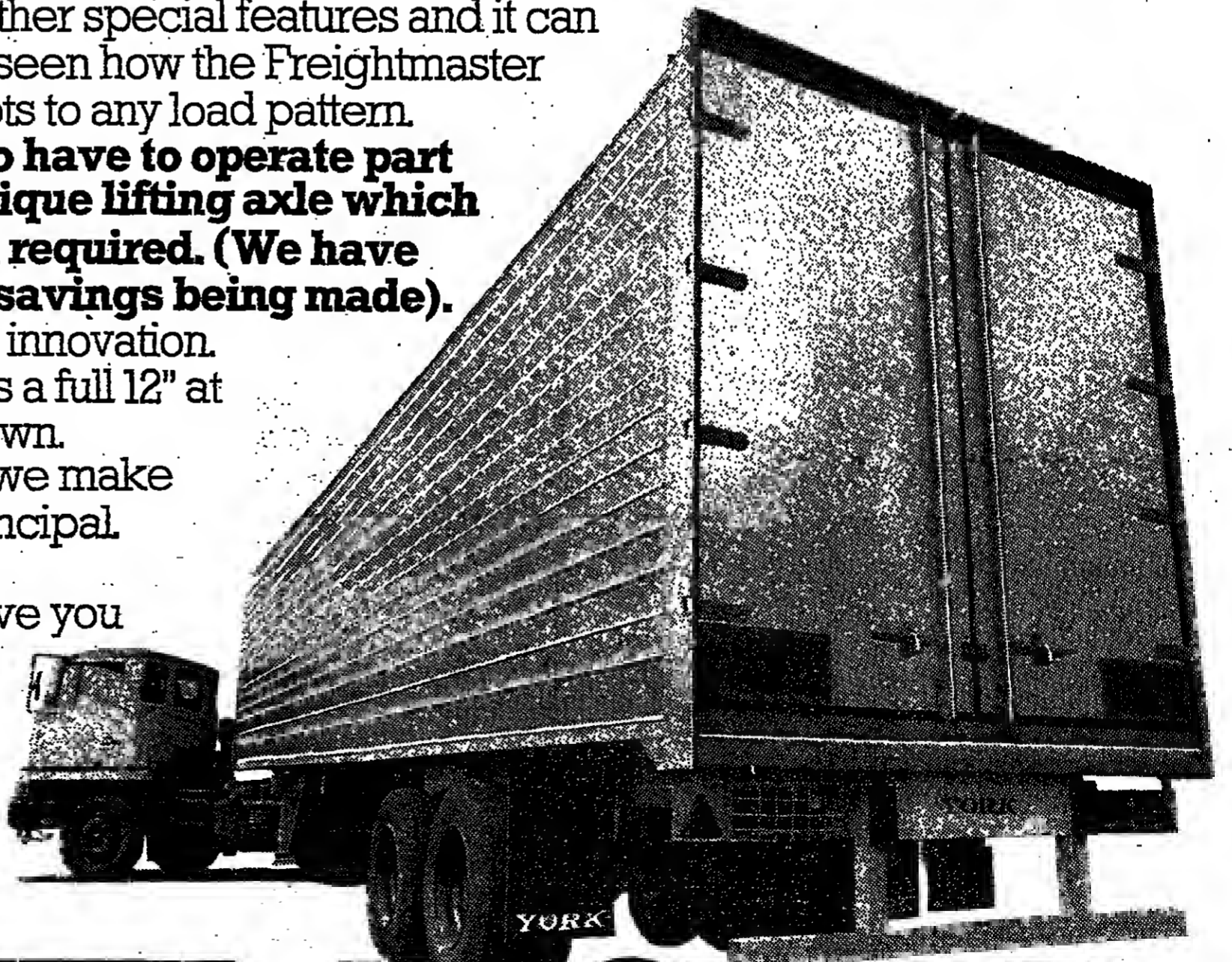
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COMMERCIAL VEHICLES IV

Some improvements in W. German market

SOME IMPROVEMENT in West Germany's commercial vehicle industry is today feeling a good deal more comfortable than it was a year ago. Demand is picking-up once again after two relatively lean years.

During the first seven months of the year output of commercial vehicles totalled 187,000 units—11 per cent up on the 168,448 units produced in the comparable period of 1978. Growth has considerably outstripped performance in the car sector where output during the same period increased by only 3 per cent.

Even so, most of the growth has been in the domestic market. Overseas demand has stagnated—a worrying prospect for an industry which traditionally sells more than 60 per cent of its production abroad.

According to Verband de Automobilindustrie (VDA), West Germany's motor trade association, the proportion of the industry's production shipped overseas has been steadily declining since 1975. In 1974, for instance, 66.7 per cent of all commercial vehicles built in the Federal Republic were exported.

However, in 1975 the figure dropped to 63.5 per cent. It rose a little in 1976—a result of massive orders from the Middle East—but in 1977 fell back to 60.1 per cent. Last year it dropped to 57.1 per cent.

In volume terms, the industry's exports have stagnated since 1973 at about the 175,000 units. The exceptions have been 1976 and 1977 when the industry

felt the benefits of investment boom which followed the heavy increase in OPEC revenues.

It seems clear that the West Germans have been affected by the major problem affecting the European commercial vehicle industry as a whole—over-capacity. As Mr. Jacques Vandamme, chairman of IVECO, said a few months ago: "There are too many companies making too many trucks."

The relentless upwards movement of the Deutsche Mark against the other major world currencies has also caused problems. For instance, West German wage costs are among the highest in the world.

According to the VDA, wage costs per man-hour last year were DM 24.44 (\$13.45). This is only a shade below Belgium's DM 24.78 per man-hour (\$13.67), but well above the DM 21.50 (\$11.86) paid in the U.S. and the DM 8.54 (\$5.26) average by the British motor industry.

Furthermore, the room for improving productivity per man is limited, in comparison with other countries, by relatively short working hours put in by German workers. Holidays in West Germany are long—five weeks a year on average—and getting longer.

In 1977 the average German motor worker put in 1,750 man-hours. This compares with an average of 2,100 man-hours in the U.S. motor industry, 1,847 in Britain, even allowing for strikes, and 1,790 in France.

However, the West German commercial motor industry has fared by no means badly during

the past few years when one compares its performance with its competitors in other countries. It has done so by heavy investment in rationalising its production and on model development.

As in the car industry, the motor manufacturers have concentrated on technological advance. Design, technical innovation and the quality of their products have offset the declines in price competitiveness resulting from the increasing strength of the Deutsche Mark.

Furthermore, there has been a marked increase in the German manufacturers' direct presence in overseas markets. This has taken place quietly, even stealthily. And, to-day, it is fair to claim that the German motor industry—the commercial vehicle makers included—are truly multinational.

to 14 tonnes commercial vehicles all powered by diesel units. Initial production will be 4,000 units a year, rising to 6,000 units in 1981. The vehicles will be assembled from semi-knocked down kits shipped in from its Brazilian facilities.

Daimler-Benz now ships about 2,500 commercial vehicles in this class to the U.S. from Brazil. And, while the \$6.8m investment in the project seems modest by Daimler-Benz standards, it is in fact a serious assault on a rapidly expanding market.

U.S. commercial vehicle operators are still heavily geared towards petrol-engined vehicles. For instance, total sales in the nine to 14 tonnes class in the U.S. last year amounted to 145,000 units of which only 10 per cent had diesel power units.

There is a strong lobby in the U.S. against the diesel—an unholy alliance, some observers say, between the U.S. truck makers, eager to keep out foreign competition until their diesel units are fully developed, and environmentalists who blame the diesel for a range of illnesses from bad breath to cancer. But, even so, high fuel costs as a result of the energy crisis are expected to encourage rapid market growth.

By the mid-1980s diesel units are expected to power between 30 and 40 per cent of the estimated 200,000 vehicles sold every year in the nine to 14 tonnes class. Daimler-Benz is clearly aiming to pick up a substantial slice of this market.

Initially, only a small proportion of its 175,000 square metres Hampton-Newport News, Virginia, site for its U.S. assembly facility will be used. There is plenty of room left for further expansion.

The reasons for the Daimler-Benz decision to import kits from its Brazilian works illustrate the problems that German commercial vehicle builders face in highly priced competitive

markets such as the U.S. An 11-tonne truck costs about \$16,000 in the U.S. market while in Germany the price would be getting on for 50 per cent higher. Technical excellence alone cannot offset such a price differential.

West Germany's multinationalism in the commercial vehicle field shows that this has come as no surprise to the industry. Indeed, the stagnation of the West German industry's export sales has to a large degree been matched by increased overseas production.

But despite price problems in the U.S. market, West Germany's commercial vehicle builders are more than holding their own in Europe. Indeed, competition from the Federal Republic is increasing.

Early in September Volkswagen and MAN formally unveiled their new joint commercial vehicle range in which they have invested DM 100m (\$54.8m). The two manufacturers predict sales of 15,000 of the six- to nine-tonne vehicles a year.

The two groups are aiming for a 40 per cent slice of the West German market for commercial vehicles of this size. They are also hoping to capture 10 per cent of total European sales and generate an annual turnover of DM 400m with the new range.

Both groups will assemble the jointly-produced vehicles—MAN at its Salzgitter plant and Volkswagen at its Hanover factory. VW is making the cabs, rear axles and gear boxes, while MAN is producing engines, frames, front axles and special bodies.

The new series enables the two groups to offer a full range of commercial vehicles from two tonnes to 200 tonnes. To ease the marketing of the new vehicles the VW commercial vehicle and MAN truck importing operations are being combined throughout Europe.

Guy Hawtin

Giant

Daimler-Benz, the giant of the commercial vehicles sector, for instance, has truck manufacturing plants in Argentina, Brazil, Spain, Yugoslavia, Turkey, South Africa and Iran. There are also assembly plants in 30 other countries.

Maschinen-Fabrik Augsburg-Nürnberg (MAN) is also assembling abroad with plants in South Africa and Australia. It also has a 30 per cent stake in a manufacturing plant in Turkey—perhaps not the happiest place for investment at the present time, but one which holds considerable long term promise.

Many observers would probably argue that the most momentous event in the German motor industry's overseas operations in the past few years was Volkswagen's decision to start building its cars in the United States. However, scarcely less important was the news that Daimler-Benz is to start assembling commercial vehicles in the U.S. from 1980 onwards.

Daimler-Benz is going into the U.S. with a range of nine

to 14 tonnes commercial vehicles all powered by diesel units. Initial production will be 4,000 units a year, rising to 6,000 units in 1981. The vehicles will be assembled from semi-knocked down kits shipped in from its Brazilian facilities.

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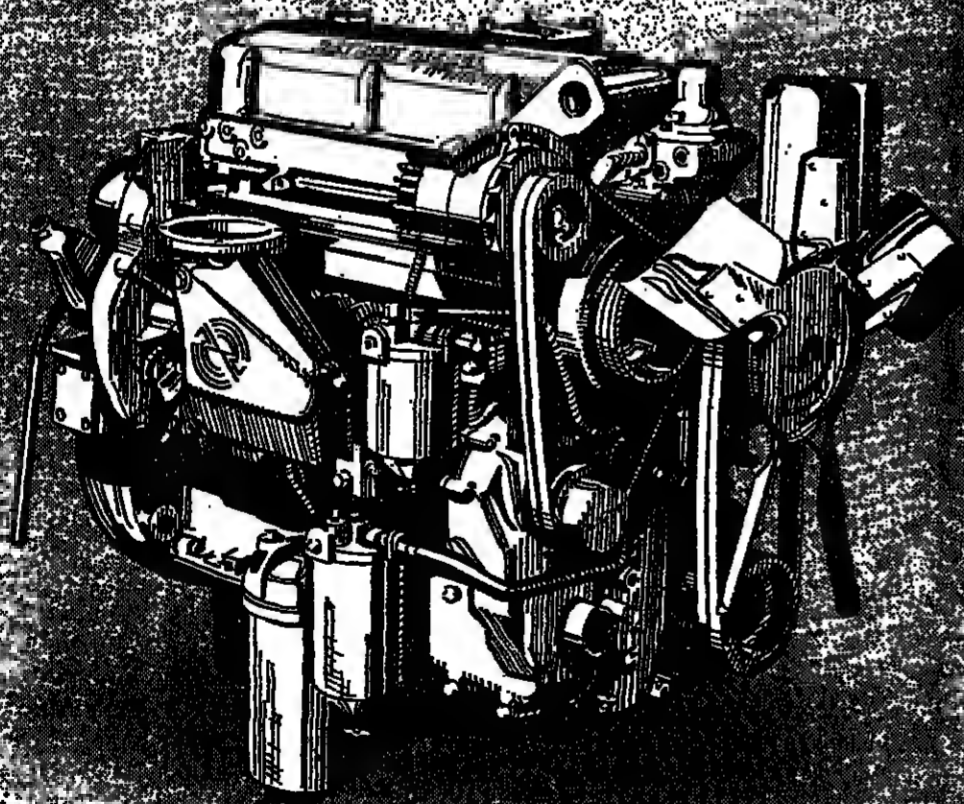
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Guy Hawtin

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French producers losing ground

SINCE THE accession of the present French Government three years ago, there has been only one basic trend in the French commercial vehicle industry. It has steadily lost ground, held back by the poor market conditions produced by the austerity policy designed to reduce inflation and defend the franc.

Quite apart from the declining market, however, the French have been hit by two other factors. First, the country has embarked on the long overdue measures to rationalise the domestic industry by bringing together Berliet, the former Citroën subsidiary, and Saviem, the Renault affiliate.

Second, foreign manufacturers have begun to press harder into France, helped by more up-to-date ranges and aggressive, cut-price marketing policies.

The effect of these two pressures has been to consolidate the position of the importers still further. This development has been particularly marked in the heavier vehicle categories which have become steadily more important in the overall commercial vehicle market in recent years. Daimler-Benz, for example raised its sales in the first five months of this year to 6,924 units, compared with 5,088 in the same period a year ago. Volvo's registrations have gone up from 1,271 units to 1,586 in the same period, and Scania's from 418 to 633.

Prospects

The French industry has little hope of recovering the lost ground this year. It is forecast that the total market for vehicles of more than five tonnes will come out at just over 40,000, roughly the same figure as in 1978. This means that registrations have dropped back to the level of 1967, some 13,000 units below the boom figure of 53,000 units sold in 1972. Over the first five months of this year the market for vehicles of this type dropped by 2.6 per cent to 22,742 units against 23,354 a year ago.

For Renault Vehicules Industriels (RVI), the group which now embraces Berliet and Saviem, these poor market conditions spell out a continuing period of constraints. It has reached a point at which it has to hold prices in its home market in the interest of reducing its already sizeable losses. But this policy inevitably means that its market share comes under increasing pressure from overseas competitors, who can afford more elastic pricing policies.

In addition, RVI has been facing the problem of rational-

ising its dealer network by bringing together the Berliet and Saviem outlets in France. Although this process has been achieved with the loss of only three concessionaires, out of a current total of 182, it has opened up further opportunities to competitors anxious to pick up sales outlets in France.

RVI's problems are amply illustrated in its figures for last year which show an all-round loss of market share. In the lighter vehicles of 2.5 to 5 tonnes, the group's sales in France were down 13.2 per cent to 8,800 units, and in heavier weight vehicles by 12.8 per cent to 19,000. RVI's sales held up only in the tractor unit sector of the heavy duty trucks, where it registered virtually the same number as in the previous year at 6,000 units.

This year's statistics tell a similar story. In the sector of less than six tonnes, Berliet and Saviem's combined sales fell from 4,201 in the first five months of last year to 3,882 in the same period of 1979. In the heavier weight of vehicles, the figures dropped from 8,034 to 7,277. The group now has a market share of about 45 per cent in these heavier weight vehicles in France, and production is still falling from the low figure of 49,000 reached last year.

Berliet's output, for example, dipped in the first six months of this year to only a little over 9,000 units compared with 9,840 a year ago, while Saviem's has been cut back from 17,300 to 11,900.

The second French truck producer, UNIC, has suffered less than RVI from the prevailing market conditions, managing to increase its sales in France so far this year. In the smaller category vehicles of less than 6 tonnes, registrations went up from 363 units in the first five months of 1978 to 1,515 in the same period of this year, while in vehicles of more than six tonnes they have increased from 2,722 units to 2,848. UNIC's output, however, dropped slightly in the first six months from 10,097 a year ago to 9,438.

UNIC, as with Renault, is clearly faced with difficulties in creating a profitable enterprise in a market as sluggish and oversupplied as France at the present time. But its overall position is less dependent than RVI's on the French position. The group is a subsidiary of IVECO, the pan-European truck manufacturing group controlled by Fiat, and as such its policies are dictated by the needs of the whole group. Vehicles are imported and exported depending on IVECO's overall market strategy in Europe.

Under the IVECO reorganisation plan launched about 5 years ago, UNIC was chosen as the manufacturing centre for the company's medium-range vehicles weighing between 11 and 16 tonnes.

Although it still makes a few lighter trucks, it has already slimmed down and rationalised its range to concentrate on this medium weight sector. Some FFR 300m have been pumped into a new factory at Trappes, near Paris, which has a capacity of about 25,000 units a year.

Problem

With UNIC's main new investment now in place, the future size and performance of the French commercial vehicle industry clearly depends on RVI's ability to create a flourishing business out of the former Berliet and Saviem organisations. The group's problem is that it came late to this point of restructuring, well after the other big European groups. Mercedes-Benz and IVECO had made their strategic decisions and had also made a lot of their key investments in new models. The French company is now having to rationalise at a time when its results cannot be cushioned by healthy market conditions.

Thus, RVI has recently had to shed some 1,800 workers in redundancy programmes which it had hoped to avoid in the expectation of more buoyant conditions. This means that between 1977 up to the end of 1980 it will have shed some 5,000 employees to bring its total workforce down to about 36,000. As a result of these swingeing cuts RVI expects to register an improved financial performance this year. But it is likely to remain heavily in losses, even if it manages to reduce the net loss of almost FFR 400m of last year which was made on a turnover of FFR 8.6bn.

Given these financial problems, the group has had to streamline its investment objectives more precisely than it might have hoped to do in a period of essential rationalisation and reorganisation.

Nevertheless, the sales network has already been brought together in France, and two key product investment areas singled out. The first of these is for a new light weight vehicle, the so-called "F" range, to be built at the Bastilly factory and due to be launched this year. This will compete in the all-important urban delivery sector of the market, which has encouraged the development of several other new products by

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Success for Swedish manufacturers

OTHERS MAY falter but the Swedish heavy truck-makers chug undramatically and steadily ahead, doggedly expanding their markets and contributing handsomely to their group earnings. Not even the loss of its Iranian operation—closed down by the new regime—has halted the sales growth of Volvo trucks, while Scania, having reported another record year for exports in 1978, has successfully compensated for the decline in the South American markets by increasing deliveries to Iraq and Africa.

The Swedish formula is by now well-known. They are concentrated in the heavy end of the market, building expensive, specialised models which offer both reliability and long life. Continuous product development is important but another essential element in their success has been the effective marketing organisations with their solid back-up services.

Total Swedish output of trucks and buses declined marginally last year by about 240 vehicles to 51,278, according to the Automobile Industry and Automobile Wholesalers' Association.

Saab-Scania reported a decline of 350 to 21,300 vehicles while Volvo's output of trucks and buses for the year settled at 28,700 compared with 28,100 in 1977.

Sales, however, recorded further substantial value increases, both manufacturers being able to offset the weak demand from the domestic market by boosting exports. Volvo sold 29,000 trucks and buses during the year while Scania's deliveries equalled its production of 21,300 units. Volvo boosted its sales value from SKr 4.5bn to SKr 5.5bn (£558m, \$1.3bn). Total income from the sale of Scania's products (including extra diesel engines) climbed by 19 per cent to SKr 4.67bn.

The truck and bus operations were the major contributors to profits in both groups. In Volvo they are estimated to have accounted for around 80 per cent of the pre-tax profit while, allowing for the losses Saab-Scania continued to make on its car, computer and some other operations last year, Scania's earnings probably exceeded those of the group.

In its annual report Saab-Scania stated that the pre-tax

return on total capital employed had improved from 11 per cent to 12.7 per cent for its trucks, buses and cars combined. Using a somewhat different measure Volvo showed an unchanged profitability of 11 per cent for its truck and bus operations.

Both the Swedish manufacturers now export close to 80 per cent of their output. From their base in the Nordic market, which they dominate, they have to aim at a deeper penetration of foreign markets than any of their competitors with the exception of Daf in the Netherlands. Their performance last year on a fragmented but generally bearish European market was thus a demonstration of strength. Scania raised its deliveries by 12 per cent to 7,300 vehicles while Volvo sold 11,700 trucks and buses, 1,400 more than in 1977.

Within Europe, Volvo and Scania last year held third and fourth places behind Mercedes Benz and IVECO in deliveries of heavy trucks, but ahead of the new French constellation, Renault Vehicules Industriels.

Mr. Ingvar Eriksson, head of Scania, writing in a company magazine recently, carried out

the interesting exercise illustrated in the accompanying table. This shows the manufacturers' penetration of other European markets, excluding their domestic market. By this computation, Volvo with a 9.4 per cent share and Scania with 7.8 per cent, outstripped both Mercedes and IVECO. Well over half Mercedes' sales of heavy trucks go to the domestic German market, while Fiat, the largest partner in the IVECO group, sells over 90 per cent of its heavy truck output in Italy. Scania alone actually manufactures more heavy vehicles a year than the entire British industry or the French manufacturers combined.

Partners

Some 42 per cent of the Swedes' truck and bus exports went to the EEC countries last year, with a further 23 per cent going to Sweden's EFTA partners, which include its Nordic neighbours.

However, both Volvo and Scania have been spreading their risks during the 1970s, moving into likely markets outside Europe—not least the U.S., where Volvo's co-operation with Freightliner is one of the more interesting experiments.

Volvo is not marketing its long-haul vehicles there, but the agreement with Freightliner will eventually give its distribution vehicles—produced at Ghent in Belgium—access to some 200 dealers across the States. Volvo has overcome certification problems and has been shipping vehicles to the U.S. for the past two months, to ensure that a reasonable stock is available. Training and service back-up facilities have been completed and Volvo will be offering its trucks through Freightliner's major dealers this year.

Overall demand in the U.S. has been falling but the trend away from petrol-driven to diesel-engined trucks will, it is hoped, favour Volvo. The Swedish company hopes to double sales this year but the real test will come in the 1980s.

Mr. Bertil Krook, the truck and bus division's marketing director, acknowledges that the declining dollar rate can undermine the profitability of Volvo's American venture but the company argues that the U.S. market has such enormous potential that it will be worthwhile to sell at the market price



Sweden's heavy truck makers continue to expand their export markets. Above: Volvo's F7 truck, manufactured at the company's Irvine, Scotland, plant. The F7 has been awarded the "Truck of the Year" title for 1979 by "Truck" magazine

French producers

CONTINUED FROM PREVIOUS PAGE

European manufacturers recently.

The second investment area will be in a new heavy-weight engine to be produced at the Berliet factory near Lyons to power the whole of the new combined heavy range of trucks.

The object of these developments is to start the move towards an integrated product range which will be gradually modernised throughout. Saviem, for example, currently imports heavy engines from MAN, the West German commercial vehicle company; these type of units will eventually be supplied from inside the group. The "F" truck will be a common vehicle, and later new products can be expected to be the same, carrying the RVI name. Even the Berliet and Saviem products are now being treated as common products;

the Berliet tractor cabs, for example, are being sold as Saviems, while the Club of Four Saviem truck is being marketed as a Berliet.

While these product re-organisations are being put in place, RVI is attempting a new direction in its export effort. On this front too, it is suffering from its inheritance—an over-dependence. In this case, on the African market at the expense of other areas and particularly Europe. The group's tactics now are to tackle Europe in particular, hitting back into the home markets of its big competitors in France, much as the French car companies have done so successfully in the last 10 years.

These efforts are beginning to make some impact. West European sales went up last year by almost 4 per cent to

5,940 units. The group was particularly successful in Italy, with a market share of almost 8 per cent on sales of some 2,700 units, and in Belgium with a little over 6 per cent of the market. But it clearly still has a long way to go, particularly in the all-important West German market (which is so difficult to break into) and in Britain.

In the longer term, however, RVI will be highly dependent on a turnaround in the French market, since it is basically here that it can build up its profits base. As yet, this hoped-for change is not in sight. Government plans for a deficit budget next year are not expected to give more than a gentle boost to growth, whereas what the industry needs at the moment is a positive upturn in industrial confidence and output.

Terry Dodsworth

and take the currency loss as an investment cost.

The strategy is similar to that adopted by Volvo in the U.K. where it invested heavily while sterling was weak and is now doing extremely well. Britain is the biggest single country for Volvo truck sales, ahead of France and Sweden, even though during the first seven months of this year Volvo's share of the British market for trucks over 16 tons declined from last year's 12.7 per cent to 10.8 per cent.

Another new venture which will get under way this year is Volvo's new plant at Curitiba in Brazil. The manufacturing and marketing of buses is scheduled to start before the end of the year with trucks following in 1980. The plant is planned for an annual output of 6,000 trucks and buses when fully operational and, although demand for trucks of the size offered by Volvo declined last year, as the Brazilian economy

went through recession, the company's strategists expect the market to continue to grow.

Volvo's push into Brazil challenges Scania and demonstrates the sharp competition between the two Swedish manufacturers. Saab-Scania already has a truck and bus operation in the country and suffered a setback last year, when it invoiced only 3,447 vehicles, more than 1,000 less than in 1977.

When it announced the Angolan and Tanzanian orders, Scania stated that it would have to take on a further 500 workers at its Södertälje works, in order to complete them. Volvo, too, has been recruiting fresh labour in the Gothenburg area and suffered from production bottlenecks last year. It recently admitted that sales increases were steadily building up the pressure on its production apparatus and the Volvo Board, is expected shortly to

decide about extending capacity in Gothenburg.

The plan for merging Volvo and Saab-Scania launched in 1977 has now been abandoned. The truck managers on both sides were opposed to it and the troublesome car divisions have now adopted quite different strategies to solve their problems. Does this mean that the Swedish manufacturers will be too small for the truck market battle which appears to be building up in Europe?

Mr. Krook sees no problems in the medium term: "There is no need to think in terms of merger as long as we can make profits and pay for our development."

Both companies have good positions on export markets, which are strategically spread. They have built up effective sales networks and they have the resources to continue their product development.

William Dullforce

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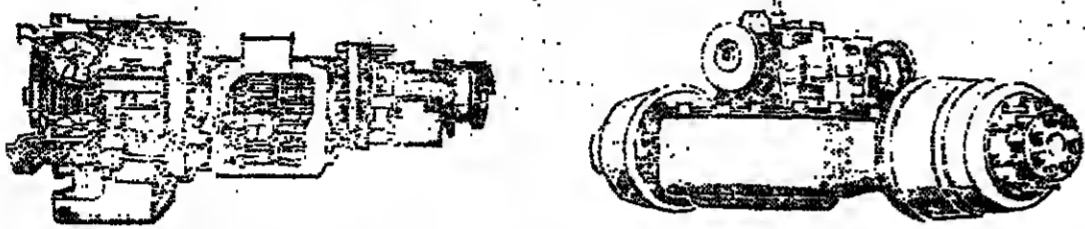
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COMMERCIAL VEHICLES VI

Declining demand in Spain

COMMERCIAL VEHICLE sales and production have been an accurate barometer of the recession that has hit Spanish industry. The rapidly expanding domestic market of the late 60s and early 70s has given way first to a levelling off of demand, then stagnation and now decline.

The recession which first began to be felt two years ago has bitten much deeper than expected. It has also lasted much longer than expected. This year the Spanish economy was projected to grow at around 4 to 5 per cent. But now this forecast has been halved and manufacturers are revising downwards production and sales projections, with no firm indication of when they are going to see any light at the end of the tunnel.

The worst affected sector has been that of commercial vehicles over 12 tons. Here there has been a steady but accelerating drop in demand over the past year. This has been especially noticeable after April when overall truck sales slumped 49 per cent compared to the same period in 1978. The accompanying table shows that in the first six months of 1979 the drop in total sales, both domestic and foreign, was 11 per cent in the heavy vehicle sector. However, once the export component is removed the drop is much more significant.

The picture could alter further and more negatively before the end of the year. Not only is the recession unlikely to bottom out but the competitiveness of exports is being eroded. For instance, last year light commercial vehicle exports increased 38 per cent. But the peseta has appreciated so strongly that orders are now becoming increasingly hard to obtain.

The competitiveness of Spanish products after the 25 per cent devaluation of July, 1977, was a principal cause behind the manufacturers' ability to switch to spare capacity to exports, thus offsetting slack domestic demand. Now the

Recession

peseta has regained its pre-devaluation parity.

At the same time there has been a cumulative impact of increased overloads in the past three years, now making itself felt. During this period industrial overheads have risen at almost three times the European average, and this year, too, they will also be above the European norm.

The net result of all this is that the manufacturers have excess substantial capacity, especially at the heavy industrial vehicles end. Enasa is operating at some 60 per cent of capacity; stocks meanwhile are accumulating. Moreover, these stocks and under-utilised capacity have to be financed in a poorly developed financial system—and at a time when the Government is operating a tight money policy.

It hardly needs to be emphasised, therefore, that the commercial vehicle manufacturers are facing tough times.

Against this background major changes in the structure of the industry are being considered—indeed, are inevitable. The most outstanding feature of the industry has been its traditionally protected nature and the efforts by the Spanish Government to sustain a Spanish presence in a field dominated by multi-nationals.

However, the Government is committed to liberalising the economy in preparation for Spain's entry into the Common Market—and the automotive sector has been one of the first where restrictive legislation regarding the percentage of foreign ownership and the import of components and completed units has begun to be liberalised. This is the chief underlying forte behind the changes.

Enasa is the only Spanish-owned company of significance. Enasa, producing trucks and buses under the Peugeot label and light vans under the Sava name, is mainly owned by the large banks. Until 1973, British Leyland held a 25 per cent stake but was bought out—the intention being to make it a truly Spanish group, diversifying into exports and developing its own

technology. Meanwhile, the other major manufacturers all have foreign stakes in differing proportions—Chrysler was 99 per cent owned by its U.S. parent before the Peugeot deal—Motor Iberica is 36 per cent owned by Massey-Ferguson and Mercedes is 41 per cent owned by Daimler-Benz.

Losses

Enasa is unlikely to survive in its present form much longer. The company is losing money and is in no shape to face up to liberalisation of the Spanish market. Last year it lost £40m and this year losses are expected to be about the same—possibly even more.

Enasa has been affected by the entry of Chrysler's Dodge range of vehicles. But it also happens to be operating mainly in an end of the market that is particularly affected by recession. For instance, because safety norms and age regulations on vehicles are virtually non-existent, replacement does not occur as regularly as in EEC countries.

Because its financial structure is weak, Enasa finds it hard to finance exports (a 500-truck order was lost to Egypt because of this). Dealers also do not have the financial backing to offer good trade-in prices. This is in addition to problems like debt-ridden municipalities not paying for bus purchases.

There are two basic solutions to Enasa's problems. The first involves the sale of either all or part of the company to a multinational group. Conversations have been held in this respect with Fiat (Iveco), Berliet and a feeler was put out to Chrysler before last summer's sale to Peugeot.

But no decision has been reached, and certainly the trade unions dislike the idea of the State selling out its stake to a multinational will want control.

The second solution involves a concentration of existing Spanish companies, probably with the presence of a foreign partner. Last year there was talk of merging Masosa with Enasa—INI already possessing

COMMERCIAL VEHICLE SALES IN SPAIN			
Domestic/foreign, up to 12 tons			
Company	Jan.	Jun.	June 78 June 79
Enasa	7,021	6,574	
Motor Iberica	13,925	12,939	
Chrysler	2,302	2,149	
Mercedes	6,877	6,921	
Others	7,761	8,380	
Total	37,885	38,963	
Vehicles over 12 tons			
Peugot/Enasa	2,498	2,197	
Motor Iberica	501	410	
Chrysler	2,311	2,149	
Total	5,310	4,756	

24 per cent stake in the former, but Daimler Benz reportedly was against the move.

More recently, INI prepared a study on the possible compatibility of Enasa and Motor Iberica—a group which has a reputation for aggressive commercialism. Motor Iberica manufactures tractors, agricultural equipment, construction machinery, Ebro trucks and buses. The study concluded that there was sufficient compatibility to consider in greater depth a form of co-operation or merger.

One suggestion is that INI buy out Massey-Ferguson—a move the latter would almost certainly accept. But this still avoids the question of the competitiveness of such a purely Spanish company.

Ultimately, the fate of Enasa depends upon the willingness of INI—and by the same token the Government—to plough money into the company. By inclination INI would prefer to see Enasa linked to an international partner.

But the issue is far from resolved. It is likely to be the major theme in this sector over the coming year, closely followed by the fate of Mercedes.

Negotiations are taking place for Daimler Benz to acquire control. At one stage, Daimler Benz was interested in a buying off of Enasa's light commercial vehicle side to mould into Mercedes. It is not clear whether this proposal has been dropped.

Robert Graham

Cautious view in Italy

THE PRUDENTLY cautious outlook of the Italian heavy vehicles industry, in the forefront of the campaign to re-organise the sector on an international basis, is demonstrated as clearly as anywhere else by figures. This year, new investments by Iveco, the Fiat-dominated concern which is the second largest in Europe after Mercedes-Benz, is planning a drop in investment spending to \$120m in 1979 from \$203m last year.

After the massive \$800m capital spending programme, activated since the group's creation four years ago, the decline is, at the very least, comprehensible. But it testifies clearly to the generally sluggish state of national and international demand (with a few exceptions, such as West Germany) and the uncertainties thrown up by the energy crisis, as well as to the likelihood of an economic slowdown (if not outright recession) in many of the major Western markets later this year and in 1980.

The litany of complaint is familiar, with a few local grievances in Italy thrown in for good measure. The relative boom experienced in the country from late 1972 until this summer has hardly spilled over into the motor sector. The increased cost of oil, and the problems widely forecast over the supply of diesel fuel especially this winter in Italy are weighing heavily on future calculations.

In addition, the public sector investment programme, and, in particular, the housing and construction industry, which have a major impact on demand for heavy vehicles, are in the doldrums. It remains to be seen whether the new Government of Sig. Francesco Cossiga is strong enough, or long-lived enough to take action to change this state of affairs.

In any case, a strong argument against further investment is the risk of further stimulating inflation which is now running at almost 15 per cent a year and which will grow further in the months ahead. The main policy priorities of the Government, as expressed so far, are to gain a better grip on prices and curb demand for energy, for which Italy is heavily dependent on imported oil.

In the meantime, every economic forecast is for a slow-down in the rate of growth from this autumn onwards. Expansion may be 2 per cent only in 1980 compared with 4.5 per cent or more in 1979. These considerations lend

added logic to the achievements of Fiat in creating, with Iveco, what is probably Italy's most imposing example of trans-European industrial integration.

The Turin-based group, far and away the country's largest private industrial concern, has long argued that rationalisation among the myriad European heavy vehicle producers is a must if it is to compete effectively with American rivals. In the U.S. half a dozen manufacturers cover a market with an annual demand of 1.4m vehicles. In Europe more than 20 have to share a total domestic market of only 500,000.

The progress was particularly rapid in the lighter vehicle category, for those under 3.5 tons weight. Thanks to varying improvements in the rest of Western Europe, the Eastern bloc and Third World countries, Iveco's total sales actually managed a tiny increase to 50,100 from exactly 50,000.

Prospects within Western Europe, which suffers in the view of most industry experts here of a structural productive over-capacity, are unexciting over the medium term. This consideration only underlines the importance for Iveco and other producers of stepping up their activities in the Third World—above all, of course, in OPEC and those nations which have embarked upon ambitious industrialisation and development programmes.

But the main problem there, as Fiat's president Sig. Giovanni Agnelli spelt out to his shareholders in July, is the constant threat posed by Japanese manufacturers, who now hold 50 per cent of the extra-European market.

To a certain extent, Fiat and Iveco, have been able to build upon the Italian group's traditional strength in the Eastern bloc. Trading links with Bulgaria and Hungary have been

stepped up, while the significant Jona deal with Poland provides for the production at Poznan of a new multi-version light vehicle. This will be jointly developed by Fiat and Poland, and incorporate in some variants a diesel engine produced by Scania of Italy.

In the developing world, the group's task has been made somewhat easier by the belated improvements introduced over the last 12 months by the Roma authorities in export financing and guarantee facilities, bringing them more into line with those offered by competitor industrialised countries.

The conclusion of a number of major international contracts helped to lift Iveco exports four per cent in the first half to 15,190 units, while the group is negotiating assembly or manufacturing agreements with several North African nations, including Algeria and Morocco, as well as India and Iraq.

At home, however, the main efforts will be directed at the further refinement of what is already one of the most complete model ranges on the market, coupled with plant modernisation, and aerodynamic and other research into ways of meeting the most pressing problem of the hour, reducing fuel consumption by heavy vehicles. Quality, as much as quantity, is the main concern now.

Rupert Cornwell

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هكزانة الاصل

COMMERCIAL VEHICLES VII

UK demand surprisingly buoyant

BRITAIN HAS provided importers with fertile ground for the second successive year. Demand this year has been much more buoyant than literally any...

On the other hand, most other European markets have been depressed and so manufacturers there have not been short of products. Those with well-established UK networks have benefited tremendously.

In January, the UK market was confidently predicted on all sides to reach around 68,000 units over 3.5 tonnes gross weight, a little down on the 70,445 units for 1978. But demand has continued at such a high level even conservative pundits expect registrations to reach 74,000 and some say that they will make 78,000.

There seems to be no satisfactory answer to the question: "Why has this happened?" But corporate liquidity has been relatively high and inflation has been growing again to encourage companies not to delay too long in replacing their vehicles.

So, although commercial vehicle production in Britain has been higher this year so far—apart from the period in January when the hauliers' dispute interrupted the normal flow—the importers have continued to increase market penetration. After seven months of 1979 the importers' share of the total market for commercials had grown from 21.2 per cent at the end of July, 1978, to 22 per cent. The market itself had improved by 19 per cent.

However, British producers are much more happy about

1979 so far than 1978 as a whole. Last year followed a depressingly familiar pattern. UK output of commercials fell by 3.5 per cent from the 1977 level to 334,500. Industrial disputes at Leyland Vehicles' plant at Bathgate, Scotland, early in the year were followed in the autumn by the nine-week shutdown at the Ford plants to provide 1978's major trouble spots.

Yet registrations jumped 13.8 per cent to 256,285. And imported vehicles took 21.7 per cent of the market compared with only 16.5 per cent the previous year.

At the heavier end of the business (over 3.5 tonnes) the importers' gains have been almost all at the expense of Leyland—rather by Leyland's default. The group's home market share dropped from 30.1 per cent in 1973 to 19.3 per cent in 1978—the group's worst-ever year. And although more Leyland trucks have been registered in the first seven months of 1979 than in the same period last year (8,127 against 7,965) the much greater growth of the total market has left Leyland's market share down again.

Plans

The company now has a new management team, which started work in January, and well-developed spending plans. A new £33m technical centre is going up at Moss Side, near Leylands, Lancs. The test track should be ready next spring and the laboratory later in the year.

A £17m modernisation scheme has started at the parts division at Chorley, Lancs, phased over some time like the Bathgate plant improvements. And £31m is being spent on a new assembly hall at Leyland, Lancs, which

should come on stream in the first part of 1980. Although these projects have been in the pipeline for some time, it will be next year before we see the important new trucks from Leyland.

The group's new range of trucks from 16 tonnes to 44 tonnes—called the T45 range—will then be progressively introduced. If Leyland is successfully to penetrate EEC markets the T45 range has to be absolutely right.

While waiting for the T45 vehicles, in Europe Leyland has been concentrating on those countries where it already had some representation—Belgium, Holland and France.

Another truck range, code named T43, for other overseas markets and providing a honneted truck, will also be launched later this year or early in 1980.

This truck range should make worthwhile the major expansion projects by Leyland in Nigeria, where it opened a new plant in the spring this year, and India, where a big investment programme has just begun.

Meanwhile, Leyland's UK-based rivals are not standing still. Ford, for one, has made it quite clear that it believes trucks are as important as cars. It will be spending £400m on its commercial vehicle business in Europe over the next four to five years, and half of this will be spent in Britain.

Almost certainly there will be a large-scale expansion of Ford's plant near Slough, to cope with increased production of the middle-weight "D" series trucks, along with a complete revamp of the successful Transit van.

Ford's bigger brother in the U.S., General Motors, owns Bedford in the UK and is using the company to develop and produce commercial vehicles for its European markets.

Changes in the ordering of component and raw material supplies for the Bedford plant at Luton have enabled production to be given a major boost and a new truck line will be introduced shortly.

The future of Dodge should be more secure since Chrysler Europe was acquired by the PSA Peugeot-Citroen group of France. In June, Dodge lived up to its promise to the UK Government and launched a new range of light trucks—3.5-7.5 tonnes—called the 50 series. The

promise was made in 1975 at the time the Government began to pump £162m into Chrysler UK over four years to prevent its total financial collapse.

Although one U.S. group, in the shape of Chrysler, has quit the UK, another is building up rapidly. International Harvester acquired Seddon Atkinson in a £10m deal in 1974, put in new management in the shape of a managing director and market director from America, and IH research and development was made available to Seddon.

Success

A year ago Seddon plugged a gap in its range with the introduction of the 300 series trucks in the six-wheel, 24-tonne market. The cab and chassis were developed with help of IH's North American engineering centre and the range is powered by a well-tried IH diesel engine.

The 300 range has been highly successful from the start and Seddon expects to sell 500 to 600 of this made-for-the-UK truck this year.

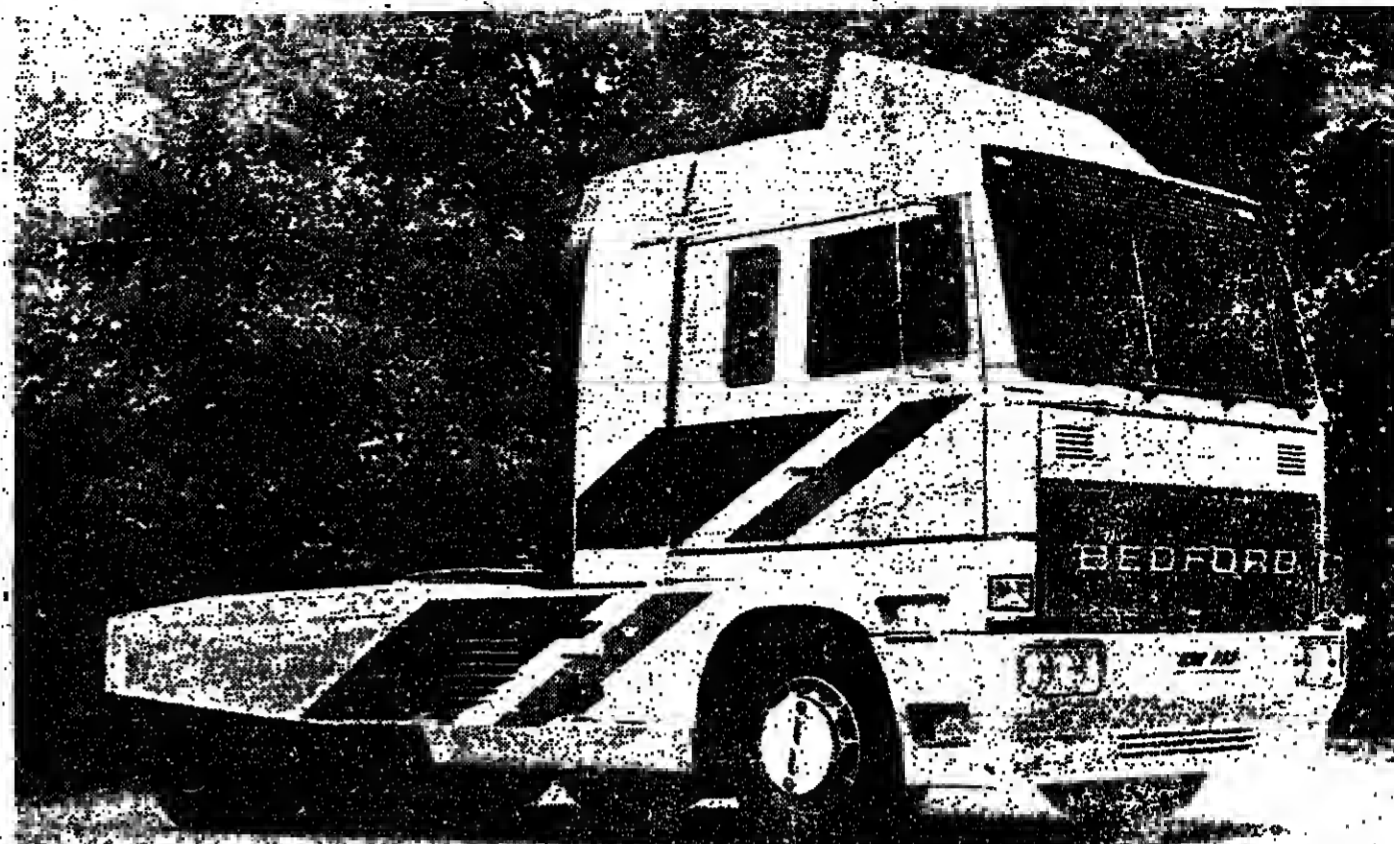
As a result the company should be on target for total production in the region 5,300 trucks this year compared with 3,000 in 1976 and to move up to 6,000 in 1980.

To cope with the expected increase in market penetration, Seddon is spending £2.5m on a new parts distribution centre and office-warehouse complex for its service business. The centre should be ready in the early summer of 1980 and the office block at the end of next year. The new facility is at Walton Summit, not far from the existing parts centre at Preston.

Ambitious expansion plans are also under way at ERF which is spending a total of £10m for a new engineering and developments centre, due to be opened later this year, and a new production plant to come on stream early in 1981.

The new facility, at Wrexham, will supplement ERF's existing plant at Sandbach, Cheshire, which is now reaching its maximum capacity. Last year ERF turned out 3,000 trucks.

ERF is confident that it is not making the same mistake as its neighbour in Sandbach, Foden, which overreached itself financially with an expansion project some years ago and is still suffering the consequences. ERF chairman Mr. Peter



Bedford's commercial vehicle sales last year reached 115,537 units, including 58,700 exported from the UK—of which 54 per cent went to Continental Europe. Above: Bedford's TM long-haul "concept" vehicle combines dramatically sleek looks with features designed to improve aerodynamics—including an adjustable air deflector on the roof

Foden says the group's policy is to concentrate on building up a larger share of the "inactive" UK market. "Hopefully at the expense of our overseas competitors."

However, once imported products gain a foothold in a market they are extremely difficult to dislodge. And some of the Scandinavian and Continental companies now have more than just a foothold in the British market.

Volvo, for example, sold more trucks in the UK last year—3,725—than in its native Sweden, an indication of the importance of the UK in Volvo's overall truck operations. Volvo and Scania paved the way in Britain for imported heavy trucks with high specifications.

Among the newcomers to the market, Daimler-Benz (Mercedes) of West Germany is making rapid progress. It expects to sell 6,000 commercial vehicles in the UK in 1979—twice the 1977 volume. The company is now half-way to its target of capturing 9-10 per cent of the UK market for commercials over 3.5 tonnes.

Daimler-Benz is Europe's biggest truck maker, and the second largest, IVECO, is also showing signs of wanting to increase its UK market penetration to significant percentages.

IVECO is a pan-European organisation in which Fiat of Italy and Magirus Deutz of West Germany are included. So far, their British businesses have run along separate paths and probably will continue to level.

Unlike the passenger car market, Daimler-Benz (Mercedes) of West Germany is making rapid progress. It expects to sell 6,000 commercial vehicles in the UK in 1979—twice the 1977 volume. The company is now half-way to its target of capturing 9-10 per cent of the UK market for commercials over 3.5 tonnes.

ing end. Fiat Trucks, with responsibility for vehicles of over 5.5 tonnes, has made impressive progress since the mid-1970s with unit sales in the UK rising from 229 in 1975 to 259 in 1976, to 601 in 1977, to 754 in 1978 and is on target for 1,410 this year. Magirus, at the heavy end of the truck business, has been having similar success recently—in the first seven months of 1979 its sales totalled 672 compared with 423 in the same period last year.

However, IVECO is to build a parts and service centre at Warrington (no price yet announced) and so Fiat and Magirus operations might be combined at that important level.

business, it seems certain that Britain will remain a major commercial vehicle producer. The questions surrounding Leyland Vehicles are not so much about whether it can survive but about when it is going to show its full potential again. And the North American manufacturers continue to favour Britain as a manufacturing base.

In the short term, however, the main interest will centre on registrations in 1980 when the UK market is expected to "normalise". With demand less buoyant and competition even fiercer, we should have a much clearer picture of the strengths and weaknesses of both British and foreign manufacturers.

K.G.

Table with 3 columns: Country, 1977, 1978. Rows include Belgium, France, West Germany, Italy, Netherlands, Spain, Sweden, U.K., and Japan.

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Foreign manufacturers' success in U.S. market

THE RENEWED surge in foreign car sales in the U.S. this year is a development which has caught the public eye—as well it might with imports catching a record 23 per cent market share in August. But there has been less attention paid to the growing success that foreign truck manufacturers are seeing in marketing their vehicles in America.

Most industry executives are convinced that the market will not recover its earlier buoyancy with the economy facing recession. But this may not be of too much concern to those foreign companies which have been aggressively pushing ahead with U.S. expansion plans in order to build up their sales of medium duty (mainly class 6) trucks in the 19,500 to 26,000 pounds weight range.

According to Ward's Automotive, the authoritative Detroit-based newsletter, sales of imported trucks through the first eight months of the year to August have also been hitting new records and are over 30 per cent higher than in the same period of 1978.

The strongest gains have been made at the light end of the market and in pick-up trucks—in some cases with vehicles that are marketed under the brand names of a big U.S. car manufacturer. Thus, the Chevy Lumina and the General Motors Japanese partner, Isuzu, saw sales increases of 71 per cent over this period. The industry leader amongst importers, Toyota, also secured a big gain with its sales rising 46 per cent to 86,337 units.

Although the light end of the market has seen the segment which has seen the greatest growth, there seems to be little doubt that by the end of the year these big gains will have been whittled away.

In the wake of the sharp rise in petrol prices through the middle of the year, and growing concern about fuel economy of their vehicles, the boom which the light truck market has been enjoying has faded.

Between March and July sales of pick-up trucks and vans, both domestic and foreign, showed declines of up to one third, reducing the fact that, in part, the earlier growth this year, was fuelled by leisure market demand which proved vulner-

able to the petrol crisis. The prospect of a slowing of the economy and perhaps an easing back of capital spending plans by industry will not, of course, be welcome. But the latest fuel crisis, and the performance of these (mainly) European-based invaders of the U.S. market so far this year, must encourage them to believe that the bolder strategies they have developed for penetrating the U.S. market are both well-founded and well-timed.

One of the basic assumptions of this strategy has been the probability that the class 6 segment of the market ranging from such things as school buses in medium- and long-distance trucks, would increasingly be converting to diesel engines in pursuit of fuel economy. Since the U.S. manufacturers had gaps in their fleets for diesel-engined equipment, the foreign manufacturers have perceived a hole in the market which they can expect to help fill as the U.S. builders themselves more to meet their challenge by building up their own diesel-engined output.

The scale of the opportunity has been illustrated by predictions from International Harvester, one of the U.S. industry leaders, which has predicted that the diesel-engined truck will increase its share of the class six truck market to 15 per cent by 1980. 23 per cent by 1983 and 35 per cent by 1985, or a share of approximately 70,000 units out of a total market which by then could be 300,000 units.

Strategy
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Mercedes Benz was already the largest seller of foreign-made diesel-powered trucks in the U.S. market and there had long been speculation that the parent company would eventually establish a plant on the U.S. mainland, in part because the absence of such a facility seemed increasingly to be a missing link in its web of nine production plants and 28 assembly facilities around the world.

Currently, diesel has a market share of about 8 per cent (11,000 units) out of the medium duty market.

One of the more adventurous strategies being pursued is the proposal by Mercedes Benz, a subsidiary of the West German Daimler-Benz AG, which is in the process of building an assembly plant at Hampton, Virginia.

Mercedes' move is generally seen as partly defensive, aimed at protecting the market share it has built up since 1969 when it started importing a range of eight models into the U.S. from Germany. Subsequently it switched the supply source to Brazil, the company's largest foreign-based manufacturing subsidiary.

Strength
The company's position in the U.S. has been strengthening this year. According to Ward's Automotive, through the first eight months it sold 2,286 trucks in America, compared with 1,386 last year.

Mercedes Benz is not alone in its efforts in the U.S. however. Renault the French state-owned automobile manufacturer in May announced that it had struck a deal with one of the leading U.S. truck builders, Mack Truck, a subsidiary of Signal Companies under which Mack will import Renault vehicles in the diesel-engined

An increase in joint ventures

And that would incorporate an existing drive-train. Developing an entirely new engine would probably cost £200m (which explains why you don't see many of them) and about half that sum would be needed for a new gearbox.

The potential co-operative arrangement between Dodge Trucks, PSA Peugeot-Citroen's commercial vehicle subsidiary, and DAF of Holland focused attention once again on the growing number of joint ventures in the industry.

A truck is only a number of components and if those components are costly, so is the truck. But if the components can be made in quantity the fixed costs are spread further and the truck maker need not charge so much.

These pressures have always been present for the commercial vehicle makers of course and collaborative ventures are not a new phenomenon.

For example, at the end of the 1960s the so-called "Club of Four" was formed by Volvo of Sweden, Daf of Holland, Magirus-Deutz of West Germany and Saviem of France (at the time a Citroen subsidiary).

Solution
Fiat aims to cope with its shortage of diesel engine capacity via a joint venture, too. Together with its neighbour in Italy, Alfa Romeo, and Saviem, it has set up Sofim (Societa Franco Italiana di Motori), a company which makes diesels at a new plant at Foggia in Southern Italy.

And the first fruits of a West German co-operation project presented to the public in time for the Frankfurt Motor Show, earlier this month. Some of the trucks jointly developed by Volkswagen and MAN (Maschinenfabrik Augsburg-Nuernberg) were put on display.

Dodge and DAF are investigating the possibility of technical and manufacturing co-operation. The main objective of the study is to examine the possibility of various forms of co-operation ranging from exchange of certain components to the future development of common components using the existing resources of both groups.

All the companies then were small-to-medium-sized truck makers which needed to spend more on research and development and design but could not afford to.

In 1971 they formally agreed to develop a new concept in cab and chassis designs. They funded the introduction of a new cab for a new generation of lightweight trucks. Each of the partners took the cab and individualised its basic structure and added their own engines, gearboxes, axles and so on.

The 3.4 litre Sofim engine is being used to power the new IVECO range of vans and light trucks. And Fiat is using them in diesel versions of its 131 and 132 cars. The Sofim plant will also make three-cylinder 1.8 litre and six-cylinder 3.6 litre diesel engines.

Fiat's newly-formed light commercial vehicle division will also be an important joint venture with PSA Peugeot-Citroen to manufacture new vehicles in a £130m production facility to be built in Val di Saogro, in the Abruzzi region of southern Italy.

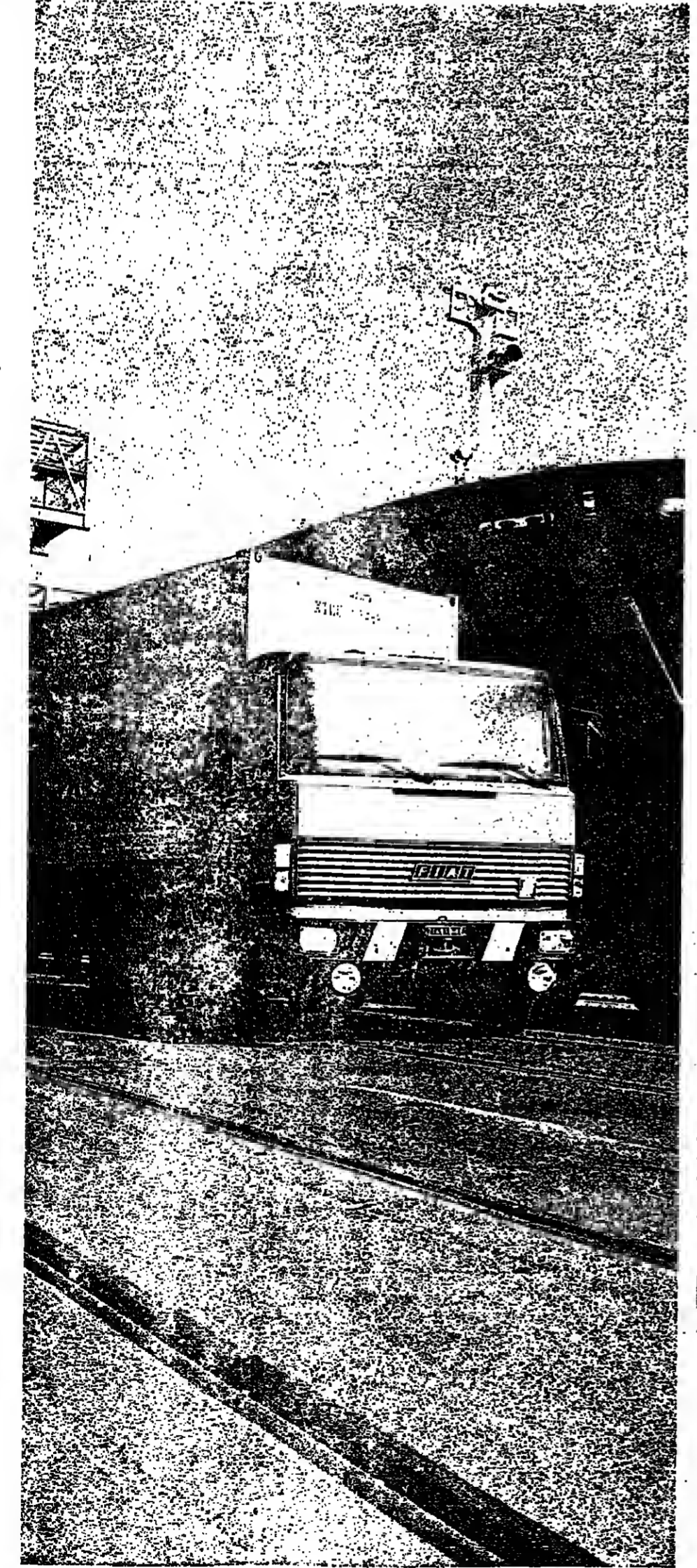
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Co-operation
And, taking the co-operation even further, VW and MAN have been reviewing their European sales and marketing organizations to see how they could be combined so that a complete range of commercials, from the lightest to the heaviest, could be offered by one VW-MAN franchise.

So far, this has been achieved in Britain and Holland. The arrangement between the two groups is entirely informal. There is just a supervising committee, made up of three people from each company.

Not that VW would not like to welcome MAN to the fold. It is just that MAN's parent group, Gutehoffnungshutte, does not want to sell and, in any case, the deal might well attract unfavourable responses from the West German Cartel Office.

But collaborative deals make a sound alternative to straight-forward mergers for companies in an industry, like truck making, where the economies of scale are not easy for an individual group to achieve.

However, the pressure being placed on commercial vehicle makers by legislation, both national and international, grows stronger every year. Inflation is putting up the cost of new development, and the industry is short of design engineers. There is, after all, a limit to the industry's resources of cash and talent. It would probably cost around £50m to design and bring a new truck to the market place today.

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COMMERCIAL VEHICLES IX

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Slow progress in EEC harmonisation

TACHOGRAPHS, lorry weights and regulations on drivers' hours dominate the debate on ways of harmonising British transport practices with European Community legal requirements.

In Britain, the tachograph has been at the centre of the longest-running debate on harmonisation.

There has been vehement opposition by road hauliers, coach operators and trades unions, which succeeded in persuading the last Labour Government not to take action leading to the introduction of domestic tachograph regulations.

Mr. William Rodgers, transport secretary under the Labour Government, stalled for time and refused to bring Britain into line with other EEC nations.

His inaction led inevitably to the Commission taking Britain to the European Court of Justice, which had no difficulty in agreeing that Britain had broken the EEC tachograph regulations. The UK was found guilty in February and Mr. Rodgers was given only a matter of weeks to

say that he intended to accept the court ruling.

There were no previous cases of members of the EEC failing to abide by a court ruling and within a month the Government said it would go ahead with consultations leading to regulations for the compulsory introduction of tachographs into certain categories of goods vehicle.

Criticism

Mr. Rodgers' statement was seen as a climbdown by members of his own party. Miss Joan Maynard, the MP for Sheffield Brightside, talked of a "miserable capitulation by the Government". Mrs. Renee Short, MP for Wolverhampton North-East, forecast "terrible trouble as drivers regard the tachograph with absolute abhorrence."

Further opposition to the move followed the Government's statement and transport department officials continued to insist that Britain's own system of enforcing driver regu-

lations—using logbooks and spot checks by police—was perfectly effective.

Opposition to the tachograph from trades unions was vocal and threatening immediately after the ruling from the court of justice. But by the time Mr. Norman Fowler, the new transport minister had announced in May that consultations leading to the introduction of the tachograph were to start, union opposition was much less in evidence.

However, the road hauliers, led by the Road Haulage Association, which had earlier totally opposed the compulsory tachograph, softened its approach, but still called for certain vehicles to be exempt.

The Freight Transport Association, representing transport users, also opposed the compulsory use of tachographs, also called for exemptions and wanted a five year phasing-in period.

There is no information at present on possible exemptions, but the broad timetable for the introduction of the tachograph

is now clear.

The Government intends to achieve full implementation of regulations to bring Britain into line with Europe by the end of 1981. The object is to gain Parliamentary approval for the regulations by December 31 this year. This would give the Government a full two years to enforce the introduction of all tachographs, slightly longer than the 18 months which was demanded initially by Brussels.

Draft regulations will be published this autumn, but they are expected to be sufficiently flexible to permit changes which may be demanded by unions and operators. There may even be some flexibility over the phasing-in of the measures.

This flexibility may have to be invoked if the expected opposition to the timing from the unions and the users becomes too hot for the Government, at a time when it is embarking on other, equally controversial transport measures in a new transport bill, including plans for more competition in the express coach business.

However, a longer phasing-in period of up to five years is favoured by many of the strongest opponents of the tachograph, including the road hauliers.

The two-year period now proposed has been agreed with officials at the European Commission in Brussels. Any change which may arise after the draft regulations are published would, however, have to be approved again by the Commission.

However, there is likely to be a limit to the willingness of the Commission to approve any further delays by Britain in bringing herself into line with Europe.

The original tachograph regulations, 1468/70, were adopted by the Council of Ministers of the original six member states in July 1970. The broad object was to improve the safe operation of goods vehicles and passenger coaches, by recording the hours a driver is behind the wheel.

The EEC regulations call for the tachograph to record the distance travelled by a vehicle, the speed of the vehicle, the driving time, other periods of work or attendance at work by crews, breaks from work and daily rest periods and every instance the case containing the record sheet is opened.

When Britain joined the Community in January, 1973, the Act of Accession allowed Britain to introduce the tachograph in newly registered vehicles by January 1, 1976, a year later than in the original six members.

By signing the Act of Accession, Britain was legally bound also to enforce EEC regulations calling for all vehicles to be fitted with the recorders by January 1, 1978.

However, British and Italian proposals for exempting passenger vehicles designed to carry up to 15 people, have been agreed by the Commission, provided that the vehicles are used only for domestic travel. Britain also succeeded last year in getting approval for its proposals to exempt these vehicles from the EEC drivers' hours regulations.

The Road Haulage Association wants three other categories of vehicle to be exempt from the regulations. The association wants to exempt all vehicles engaged in transport operations in a radius of 60 kilometres (37 miles), all vehicles which have a maximum authorised gross weight of 7.5 tonnes and all special-purpose vehicles such as multi-wheel transporters, which are licensed to operate over Britain's maximum of 32 tonnes gross weight.

There has been more progress, however, in bringing Britain into line with the European Commission's regulations on drivers' hours.

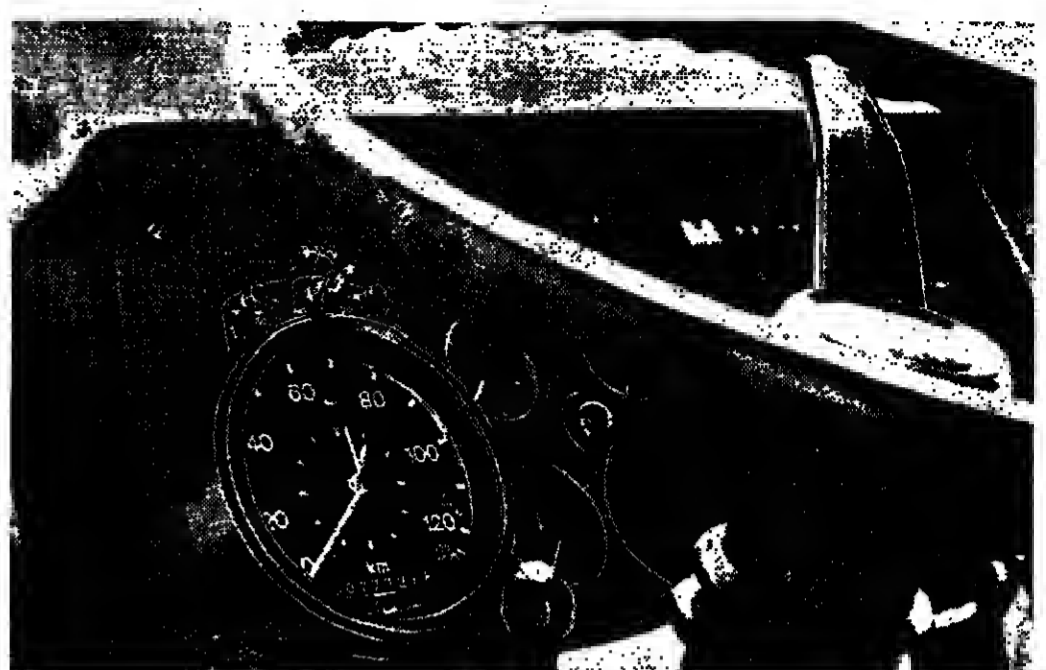
Implementation of Britain's regulations has been steadily taking place over a period. The last round of cuts in the maximum permissible hours which may be driven by drivers of goods vehicles over 3.5 tons gross and buses and coaches except on routes under 50 km, came in July.

The lorry drivers affected were then permitted to drive continuously for a maximum of 4.5 hours, with five hours being the maximum for coach drivers.

The maximum continuous lorry and coach driving period will be cut to 4 hours when the regulations are fully implemented by January 1, 1981.

In the meantime, coach drivers will have their maximum permitted continuous driving time cut to 4.5 hours on October 1, 1979.

The daily driving period for lorry drivers was cut to 9 hours in July, and the coach drivers will have the same maximum from October 1, 1979. Both



Britain intends to achieve full implementation of the controversial tachograph regulation—bring the UK into line with Europe by the end of 1981. Above: A Kienzle EC 1311 tachograph fitted to a truck dashboard

Ventures

CONTINUED FROM PREVIOUS PAGE

Comecon countries it will be sold as a Puch.

Some well-tried components are incorporated in the new range to keep the costs down. Daimler-Benz is supplying engines, transmissions, axles and steering assemblies. Steyr is providing frames and bodies.

It has, for example, a manufacturing agreement with MAN in which the two groups share the production of axles while Daimler-Benz provides the blocks for MAN engines.

Unfortunately for Daimler-Benz, however, the West German Cartel Office seems set on preventing further commercial links between its local truck makers—or at least in areas where they are supposed to compete.

pered a plan for IVECO to set up a joint venture with Daimler-Benz to produce heavy-duty automatic transmissions.

Prudent

The link provides a useful automotive "diversification" for both companies. Even a financially-powerful organisation like Daimler-Benz believed it was prudent to share the cost of the venture.

Like Fiat, Daimler-Benz, having grown large by acquisition as well as organic growth, now has to look for joint projects when cost-spreading is essential.

The Cartel Office takes very seriously its job of preventing manufacturers uniting together in cosy clubs. It destroyed GKN's attempt to acquire the Sachs clutch manufacturing group by taking the whole project to court arguing that the tie-up of GKN's existing West German offshoot, Unicardan, and Sachs was undesirable.

And more recently it scup-

Decision

As far as the Cartel Office was concerned, it did not like the idea of Magirus-Deutz, Germany's second-largest trucks business, chancing to Daimler-Benz, Germany's (and Europe's) biggest truck making group. It didn't like it, even though Magirus was apparently in the background behind the IVECO umbrella. There was no formal objection by the Cartel Office but, having been given a nod of disapproval, IVECO and Daimler-Benz dropped the project.

EG:

EUROPEAN VAN AND TRUCK REGISTRATIONS*

Market sector†	1970		1977		1984‡	
	Number of units in 000s	% share of market over 2 tonnes	Number of units in 000s	% share of market over 2 tonnes	Number of units in 000s	% share of market over 2 tonnes
Vans	334	55.0	372	61.7	469	65.7
Light trucks	193	32.6	415	24.5	142	13.9
Heavy trucks	75	12.4	83	13.8	103	14.4

* Countries included: Belgium, France, West Germany, Italy, Netherlands and the UK. † Sectoral definitions: Vans=2.01-3.50 tonnes GVW; light trucks=3.51-16.0; and heavy trucks=over 16 tonnes. ‡ Projected. Source: Economic Models Corporation.

groups will have their maximum daily driving period set at 8 hours when the regulations are fully implemented by January 1, 1981.

The lorry drivers' maximum weekly and fortnightly driving periods were cut to 54 hours and 106 hours on July 1, this year; the coach drivers' hours will be cut to the same level from October 1 this year and the final change, to a weekly maximum of 48 hours a week and 92 hours a fortnight for both groups will be implemented on January 1, 1981.

It has been estimated by hauliers that the change in the maximum permitted number of

driving hours will have cost the industry between 10 per cent and 15 per cent in productivity by the time the regulations are fully implemented.

One of the other main effects is likely to be that long distance trunk haulage by lorries may become uneconomic as a result of the reduction in the maximum permitted in drivers' hours.

The lorry weights question is still unresolved and the Commission published a detailed paper suggesting a new maximum gross weight of 44 tonnes in December last year. The British maximum is now 32 tonnes although a Transport

and Road Research Laboratory report, also out last December, said there may be an 18 per cent saving in energy if the maximum weight was raised to 38 tonnes.

Britain is taking further action to study the possible impact of a heavier maximum lorry. The independent inquiry—chaired by Sir Arthur Arlidge—set up by the Transport Department to investigate the impact of the lorry or people and their environment, has been asked by the Government to look particularly at the heavy lorry.

Lynton McLain

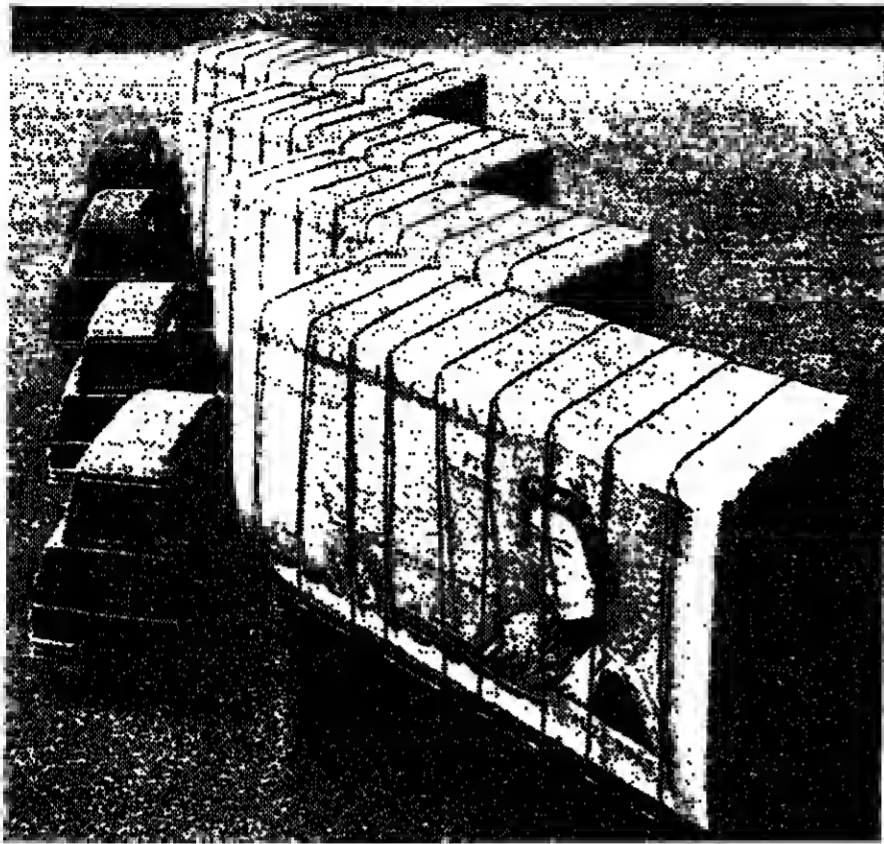
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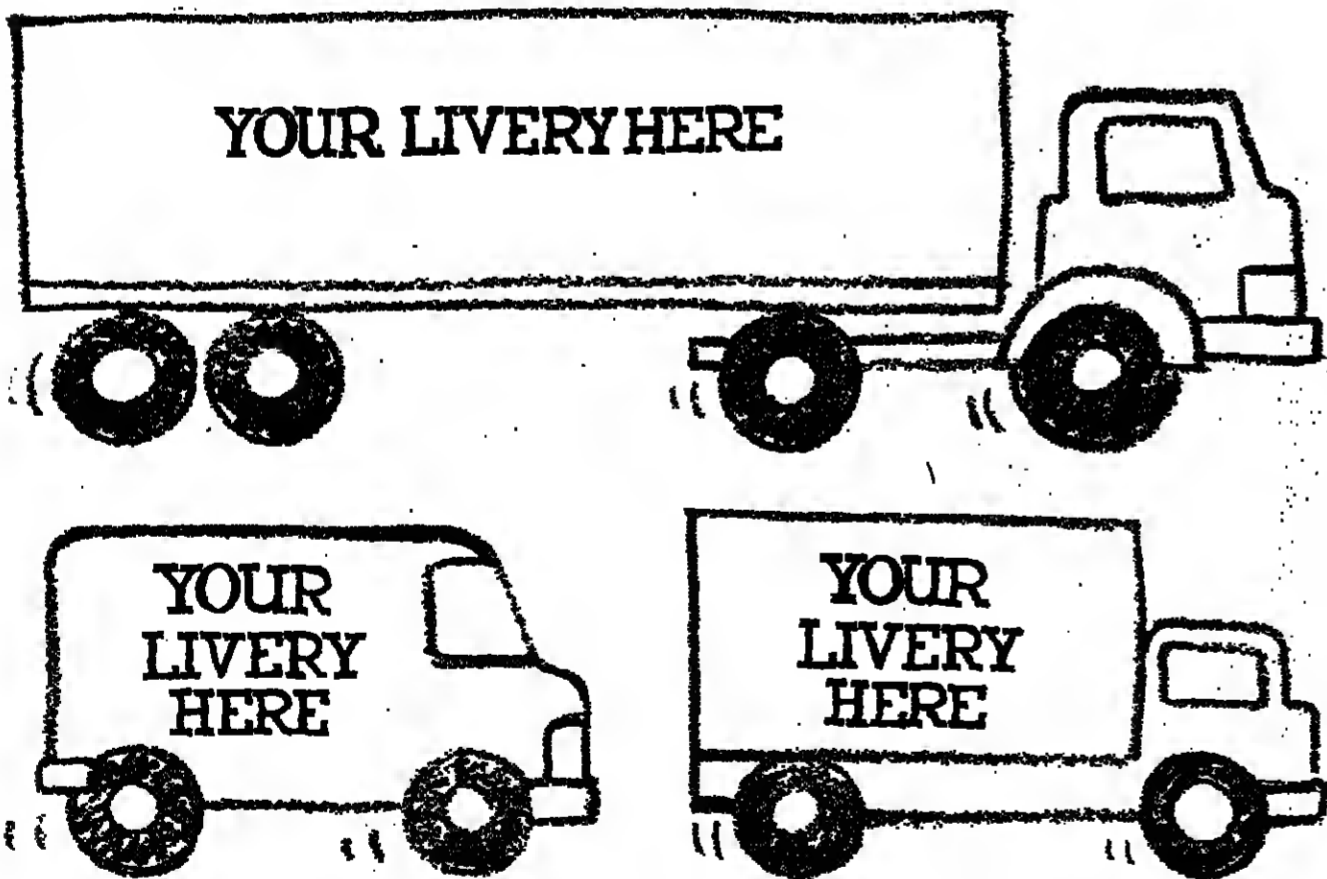
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COMMERCIAL VEHICLES X

Inquiry into impact on environment

IT HAS been a momentous year for the lorry. Never before has the heavy truck—the "juggernaut" to those who oppose it—attracted so much attention or been exposed to such a range of probing examinations as those which started or finished this year.

Lorries carry two-thirds of domestic freight and January opened with a spectacular demonstration of the importance of the lorry to Britain's economy and of its environmental impact.

The strike by drivers employed by members of the Road Haulage Association showed the heavy lorries in enforced idleness are powerful weapons in the hands of militant trade unionists. For weeks, Britain was left in a trading vacuum. No cargoes entered or left Britain's ports.

Motorways and roads through towns and villages were quieter, but the stillness came at the expense of those industries and shops which almost ran out of raw materials and food.

There has also, however been a range of other developments, by the Government, by the European Commission, by vehicle designers, by oil sheikhs with higher oil prices and by environmentalists, all designed to change the relationship between the lorry and the environment.

The main developments have highlighted the polarised positions of the commercial vehicle operator—hoping to reap the benefits of economies of scale from heavier lorries—and the environmentalists. Those in favour of more control see the heavier lorry as likely to wreck attempts to bring lorries into a more harmonious relationship with people and their world.

The Government is already laying the groundwork for a policy for heavy lorries which may influence land transport in Britain throughout the next decade.

The first stages of the work are to be done through an independent committee of inquiry, announced by Mr. Norman Fowler, Transport Minister in May.

The study will follow the terms and references suggested by the previous Government. The inquiry is to be conducted by Sir Arthur Armitage who is the vice-chancellor and professor of common law at Manchester University.

Task

His task, defined by the Government, is to "consider the causes and consequences of the growth in the movement of freight by road, and in particular, of the impact of the lorry on people and their environment."

However, despite the generalities of the brief, Mr. Fowler made it clear that he expects Sir Arthur to face squarely whether there should be any change in the present limits on maximum lorry weights.

At the end of his inquiries, Sir Arthur has to decide "how future development of the lorry best serves the public interest."

This is at the very nub of the argument. Environmental improvements may be called for, but Sir Arthur can be expected to make it clear that greater controls, in weight or in freedom of movement, have to be paid for.

Sir Arthur is assisted by four assessors, including two leading academics concerned with the environment—much to the dismay of the Freight Transport Association, which represents the transport interests of 15,500 companies in industry.

Sir Henry Chilver, vice-chancellor of Cranfield Institute of Technology, and Professor P. J. Lawther, professor of environmental and preventive medicine at St. Bartholomew's Hospital, London.

The Association said this month that it regarded the group of assessors as "unbalanced." Sir Henry is a civil engineer concerned with environmental issues. He is also a current member of the Royal Commission on Environmental Pollution, a member of the Commission on Energy and the Environment and a former director of the Centre for Environmental Studies.

Professor Lawther is chairman of the Health Department's working party on lead pollution from factories and vehicle exhausts.

The other assessors are Miss Audrey Lees, county planning officer of Merseyside County Council, and Professor Ray Rees, professor of economics at University College, Cardiff. Professor Rees is a former consultant to the Treasury.

It is unlikely, however, that the results will have been assessed in time for inclusion in Mr. Fowler's planned Transport Bill, to be published this autumn.

One of the most recent and controversial measures already on the Statute Book, is the Heavy Commercial Vehicles (Control and Regulations) Act—the so-called Dykes Act, after Hugh Dykes, the MP who proposed the controls. These gave legal force to lorry bans on environmental grounds in 1973.

It has taken some years for the impact of this Act to be felt.



Traffic jam near London's Elephant and Castle area

Interpretation of the Act by Berkshire County Council, however, caused a storm of protest from hauliers late last year. The Road Haulage Association, the Freight Transport Association and the National Farmers' Union took the council to the High Court after a local ban changed the pattern of lorry operations in Berkshire.

The Berkshire scheme banned most vehicles over 5 tons unladen weight from entering one 25-yard and 11 50-yard stretches of road around Windsor. These selective lorry bans—the so-called "Windsor Cordon"—have had the effect of banning much commercial traffic over a total area of 40 sq miles.

The ban has certainly been controversial. Hauliers affected by the ban said that by not specifying the total area to be affected, the council may have broken the law. But Mr. Justice Neill, who rejected the hauliers' attempts to have the ban lifted, said the Act required only the specific roads affected by the ban to be named in the banning order.

However, the Government's Transport and Road Research Laboratory, in a report on the Windsor Cordon in November last year, said that the extra distances lorries had to travel and the extra time involved was equivalent to a total annual increase in lorry operating costs of £410,000 a year.

The estimate was based on the average of 31 miles lorries had to travel on a single trip to avoid the restricted roads.

The council said in July (when it announced plans to make the experimental ban permanent) that local hauliers had benefited from lighter traffic. But it also said that the greater number of heavier lorries using other roads and making longer journeys, is a point which the council would examine carefully "in the light of the energy crisis."

The hauliers are to appeal against the High Court ruling of last December.

However, lorries do not only

future, if the changes are passed by MPs, these vehicles will be taxed according to their gross weight and number of axles.

The weight and the number of axles of a vehicle are among the main factors contributing to road wear and damage.

The Government uses the concept of "road track costs" in attributing the cost of this road damage to vehicles.

The Government gets income from vehicle operators through fuel tax and vehicle excise duty. This financial year the total from all goods vehicles is expected to be £860m (£800m of which will come from vehicles over 12 tonnes gross weight).

State capital is spent on roads and through the "road track costs" the Government tries to relate road spending with the tax on vehicles which do the most damage. Total road costs for goods vehicles may be about £700m this financial year of which £580m is for goods vehicles over 12 tonnes gross weight.

The figures show that income from heavy lorry taxes almost matches the road costs attributed to these vehicles. The Government accepts, however, that noise and pollution costs, which cannot be measured objectively, are over and above the road costs. These other costs are accounted for in the Government's proposals for making lorries pay for road costs in a fairer way.

At present, some groups of vehicles pay taxes higher than their direct road costs and some of the heaviest lorries fail to cover their costs.

This latest move by the Government to make goods vehicles more directly accountable—in financial terms—for environmental damage, at least to roads, may bring Britain into line with proposed European Community changes.

A draft EEC directive, the "AVTS" directive, has been prepared calling for changes to make lorries pay for road damage through taxes.

There is provision for EEC members to introduce a supplement over and above a proposed minimum tax covering road wear, which would enable taxes to cover full road costs, including capital costs.

Such proposals may give operators an incentive to buy less demanding, and more environmentally acceptable vehicles, but they are certain to be hotly opposed by hauliers, who are already faced with steeply rising costs, up 17.5 per cent in the first six months of the year. A proposal for spreading these costs was made earlier this year by the Lorries and the Environment Committee, when it said that half the cost of distributing goods to High Streets could be saved if companies combined deliveries. Marks and Spencer had already cut the number of lorries making non-food deliveries each week to some stores from 60 to 12 after consolidation of loads.

Lynton McLain

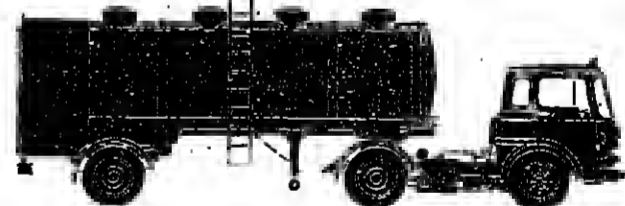
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مركزنا الأول

COMMERCIAL VEHICLES XI

هكذا ان الاصل

Moves to improve fuel-efficiency

TREATS OF oil crises, rocketing cost of fuel and a growing concern about pollution from road vehicles is making commercial vehicle manufacturers think very carefully about making their products more efficient.

In general, there are three main ways in which fuel savings can be made:

- Increasing the efficiency of the engine and vehicle mechanics.
- Improving the aerodynamics and rolling resistance performance.
- Sensible vehicle use and maintenance.

But vehicle manufacturers only have effective control over the first two. In fact, manufacturers such as Bedford Commercial Vehicles and Leyland vehicles have embodied its thinking on future truck designs in a concept vehicle which will never reach production but shows what companies are working towards in producing better, more economic, vehicles.

In Britain, about 7.5m tonnes of petrol and diesel fuel are used by freight transport on road and rail each year. This accounts for around 12 per cent of petroleum products which are consumed.

But lorry traffic on the road has been growing at a much slower rate than the amount of goods which are carried on the road. The reason is that the capacity of lorries and trucks have been steadily increasing.

The highest capacity vehicles today account for about 14 per cent of the heavy goods fleet. This class of vehicle also accounts for nearly half the tonne-kilometres travelling in this country.

Some people in the transport industry are advocating that larger capacity vehicles be introduced, such as the 36-tonne trucks in the rest of Europe. They claim that fuel consumption and operating costs do not increase in proportion to carrying capacity. For example, a reduction in operating costs of 6 to 7 per cent can be gained if a vehicle's capacity is increased from 32.5 to 38 tonnes.

But the introduction of heavier trucks on the road brings up the unpleasant subject of extra damage to road surfaces not to mention extra noise and vibration.

If fuel efficiency is the prime consideration there is even the case for lowering the power of vehicles so that they have a ratio nearer the regulation minimum.

Work carried out by the Transport and Road Research Laboratory shows that a reduction in engine power of around 5 per cent could result in a 1.4 saving in fuel consumption. However, regulations which affect fuel noise and emission can completely negate such savings.

Regulations

But if Europe and Britain, in particular, is to follow the U.S. and Japan's lead and introduce quite stringent regulations on noise and pollution, manufacturers will have to pay close detail to this aspect of design since vehicles would have to perform to the regulations over 50,000 miles.

For example, it has been estimated that 18 per cent of vehicles are emitting excessive smoke. This indicates that some of the fuel is appearing unburnt in the exhaust, which is wasteful. The addition of sophisticated electronic detectors could ensure that more of the hydrocarbons are burnt and that the engine is running more efficiently. Here, anti-pollution measures actually save fuel.

But measures to reduce some of the more unwanted emission in the exhaust, such as oxides of nitrogen using catalytic converters actually increases fuel consumption up to 20 per cent.

On a conventional petrol driven engine for smaller trucks and vans it is possible to increase the compression ratios since this improves the thermal efficiency of the engine. According to tests, over the ratio range 7.9 to 9.5 to a this improvement averages 4 per cent per unit increase in compression ratio. Also, a

petrol engine with its spark ignition can make use of electronics of engine monitoring and control which improves fuel consumption.

On diesel engines there is the increasing use of turbochargers since this improves combustion. Savings are dependent on the operating conditions such as whether or not it is operating a full load and whether or not the vehicles use motorways extensively.

However, if progressively stringent regulations are introduced in Europe, as they already are in the U.S. and Japan, it may well hasten the introduction of more models with turbochargers since they can increase overall performance while maintaining low emissions and acceptable fuel economy. From research, indication are that turbocharging correctly matched to a smaller engine could improve fuel consumption by around 10 per cent.

There is the temptation that with the continual improvement in engine performance that drivers will tend to use the extra power to increase their speed. But it is well-known that easing off the accelerator a little can result in significant fuel savings—so, manufacturers are contemplating the introduction of speed limiters on vehicles which will prevent exceed the economical limit of that particular model.

Another fuel saving measure is the introduction of thermostatically-controlled fans and shutters for the engine but these are usually fitted as an option but are claimed to proffer economies.

The aerodynamics of the commercial vehicles is also a crucial part of the design from the fuel consumption considerations. This is highlighted by the fact that the relationship between aerodynamic drag and road speed is based on a square law. So, the doubling of speed results in a fourfold rise in drag.

The shape of the body and cab of a vehicle is therefore important. But the type of load which is carried also affects

the aerodynamics. The drag of a vehicle is taken into account at the design stage but since a model may be used for widely varying applications it is becoming practice to design add-on air deflectors so that operators can streamline their trucks according to the shape of the load.

Both Leyland Vehicles and General Motors have concept vehicles which take into account possibilities of streamlining. For example, Bedford's concept vehicle has a hydraulically operated air deflector on the roof of the cab, vertical spring loaded deflectors that fill the gap between the space between the cab and the trailer, chassis sides which are faired-in with detachable covers for the rear wheels, and a deep air dam built in below the front bumper. It has been shown that

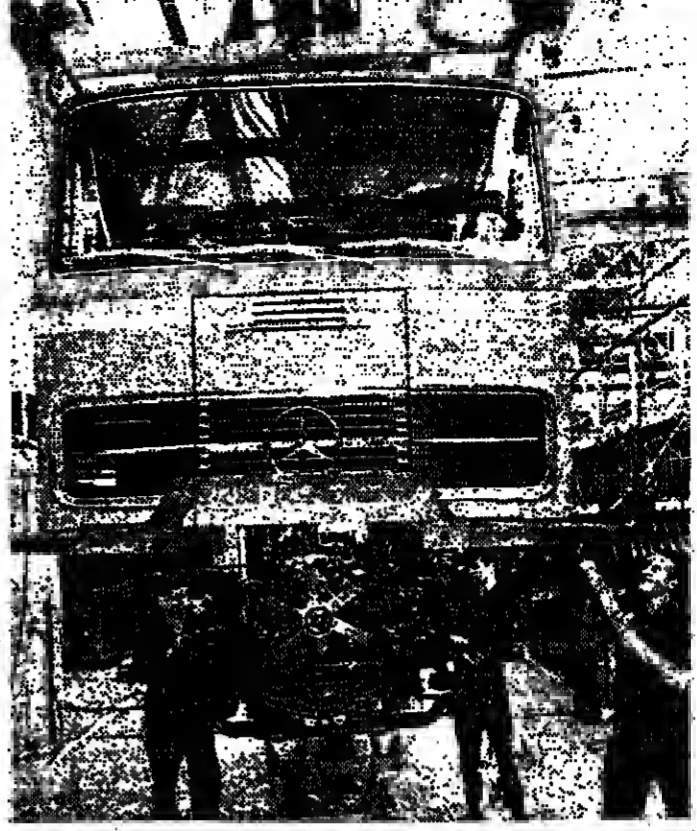
streamlining devices can improve fuel consumption by up to 14 per cent when the vehicle is unladen to over 10 per cent when fully loaded.

These are just a sample of the work which is being carried out by companies like Leyland Vehicles, Dodge Trucks, Bedford and Ford to make vehicles more efficient.

Some others include research on transmission, reduction of friction by improved tyre design, vehicle weight reduction and gearing optimisation.

But equally important is driver education so that the vehicle, once in operation can perform to its specification. Good maintenance is also the only way of ensuring that such performance is sustained over the vehicle's lifetime.

Elaine Williams



Daimler-Benz, of West Germany, is the world's biggest heavy truck producer. Next year the company will also begin assembling commercial vehicles in the U.S. Above: A truck cab being fitted on to a chassis at the Company's Woerth plant on the Rhine

it could be a source of additional funds for investment. Nevertheless, Perkins remains the world's biggest manufacturer of diesel engines within the 30 hp to 500 hp category, followed by Daimler-Benz and Ford, Isuzu, General Motors and Fiat, according to the latest figures. More than a quarter of Perkins' output went into commercial vehicles.

The presence of that number of commercial vehicle manufacturers in the top six engine producers indicates that the development costs of engines have not yet had the impact which some had suggested would make them turn to other sources for engines.

Despite the rapid changes in the energy equation, the world diesel-engine market has traditionally been a stable one, with established patterns of use in vehicles which the truck manufacturers are hesitant to change unless necessary. Moreover, options of different engines continued to be a selling point.

In the UK market, L. Gardner is also planning investment in new products, although the company is cautious about revealing details. It reports that its output has increased steadily over recent years and that it will be keeping in step with the demand for units of greater power.

"We already adapt our engines to meet the requirements," it reports, "and intend to continue doing so," said a company spokesman.

Engine manufacturers have traditionally upgraded the engines they have on offer but have often done so with more regard for sheer power than for environmental considerations such as noise and smoke emission. But engine development has become more difficult for two reasons.

Buyers of heavy trucks are now extremely conscious of running costs, and engine manufacturers are aware that more stringent noise and emission standards cannot be too far off. Designers therefore have fairly limited room for manoeuvre with older engine models and their companies are thus forced into vastly more expensive, completely new engines.

As engine and truck manufacturers in Europe and the U.S. continue to involve themselves in a continuing series of tie-ups such as marketing and co-production deals, the major companies are fighting for a bigger share of each other's lucrative markets.

The developing world also holds great promise, particularly the newly industrialising countries, where licensing deals are likely to produce additional scope for engine sales.

Lorne Barling

Changes in engine design

IN A WORLD where fuel economy is becoming a priority, manufacturers of diesel engines are clearly in a strong position, but at the same time development costs have risen sharply and companies cannot allow themselves to fall behind new engine design.

An example of this is the decision of the giant American diesel engine company, Cummins, to boost existing production in the UK and introduce a new 10-litre commercial vehicle engine.

The new engine programme, which will cost around £100m, will involve manufacture in the U.S. and in Britain, at a site as yet undecided, with production due to start in the early 1980s.

The company can see a rapidly increasing market on both sides of the Atlantic for a fuel-efficient diesel truck engine which, if produced in volume, will provide tough competition for the traditional suppliers of these engines, Massey-Ferguson owned Perkins of Peter-

borough, L. Gardner (owned by Hawker-Siddeley) and Rolls-Royce.

Production of the new engines, starting in early 1982, will be split between the company's plants in the U.S. and the UK. Initial output should total 150 engines a day, which will be increased to 300 a day by the mid 1980s.

Initially, it was envisaged that the new engine (which is smaller and lighter than current equivalents) would be launched first in Europe, but a rapid build up in U.S. demand for this type of engine means that there may be a simultaneous launch.

In the United States, Cummins has also been co-operating with the tractor and farm equipment company J. I. Case in the development of a new engine in the lower horsepower range, which would be used for Case's range of equipment. Cummins is also working on the design of a diesel engine for cars, on behalf of Ford, which will manufacture them.

These developments tend to

support the theory that major engine companies with large resources, such as Cummins, have a big advantage in development of new products.

While this may be true, there are powerful companies in Continental Europe producing engines and trucks such as Fiat, Berliet (part of Renault), Daimler-Benz, MAN, Daf, Volvo and Scania, which all make their own diesel power units.

Trend

But in Britain truck manufacturers such as Bedford, Foden, Ford, B.L. ERP, and Seddon Atkinson all use bought-in engines to a lesser or greater extent, and it is certainly unlikely that they could ever meet their own engine needs.

Cummins believes that high investment costs in new engines means that specialisation will be the name of the game in coming years, and this has happened to some extent already, with certain companies increas-

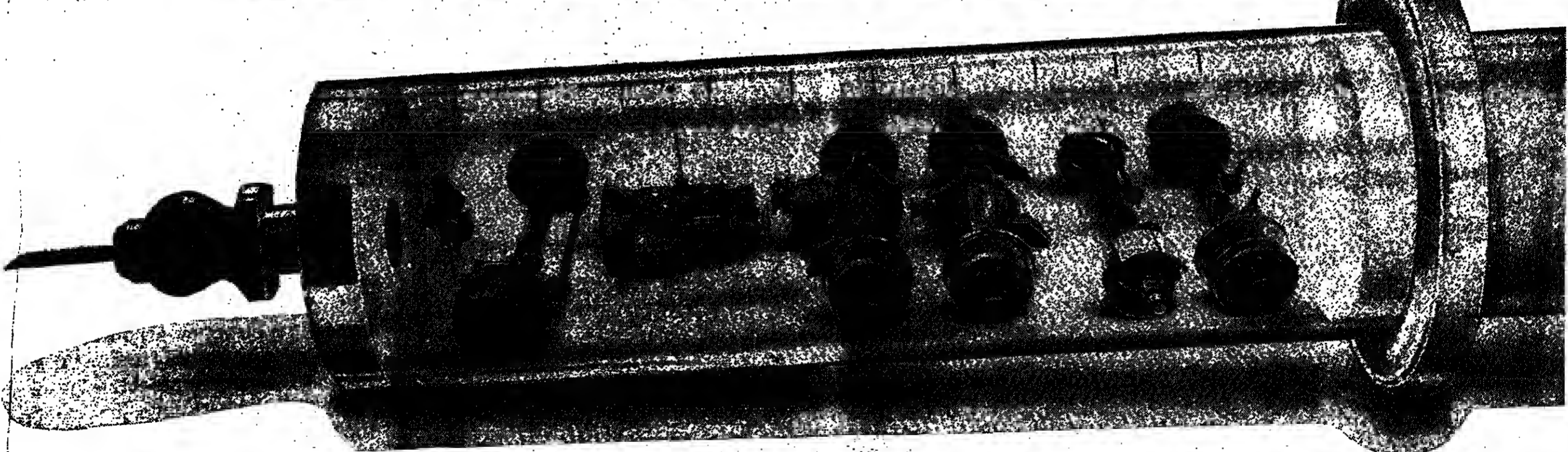
ing their grip on particular sections of the market, based on engine sizes.

Perkins, identifying what it regards as a strong growth sector, is to go ahead with the development of a high-speed, light diesel engine which would have dual application in cars and light commercial vehicles.

However, Perkins would like to reach an agreement with a big motor manufacturer to assist in the very considerable development costs, certainly upwards of £30m, and for the manufacturer to take a proportion of production. It is evident, however, that the area of cars and light vans will be one of tough competition, since Britain lags behind other European countries in this application of diesel engines.

For Perkins, the problems of its North American parent have a bearing on its future development, since there have been suggestions that a minority interest in the UK subsidiary may be sold off. Should this occur,

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Bus makers are optimistic

THE EUROPEAN bus and coach industry has four major manufacturers, each of them basically owing its position to its strength in its domestic market.

These four—Daimler-Benz in West Germany, Leyland in the UK, IVECO in Italy, and RVI (Renault Industrial Vehicles) in France—are followed in the league table by three other significant producers. MAN of West Germany, Volvo and Scania of Sweden, which have established their position mainly as exporters. Including Pegaso of Spain, Kassbohrer of Germany and Ford and Bedford in the UK, European manufacturers turn out about 30,000 buses or bus chassis a year.

Most producers believe that passenger transport will prove to be a healthy growth area for the commercial vehicle industry during the next few decades. This analysis is based on two basic observations. With the world population expanding rapidly, and concentrating itself more and more in big cities, there will be a big requirement for urban transport.

At the same time, the energy crisis is expected to give a big boost to public transport, both in the developing world where cars will remain a luxury, and in the more developed countries, where Governments will be promoting energy saving systems.

Because of these trends, commercial vehicle producers have committed significant funds in this sector over the last decade. Daimler-Benz, for example, has pressed ahead to become the dominant world manufacturer with an output of more than 7,000 units a year. Leyland has put money both into the big automated single decker plant to produce the National range, and more recently into a new double-decker design, and RVI, following the merger of Berliet and Saviem, has decided to go ahead with an aggressive development policy designed to capture a significant position in overseas markets.

The main growth problem facing all of these national producers, however, is to develop products which break through the barrier of other countries' national regulations. The big

companies have tended to concentrate their exports in the past on the developing world countries, where requirements are fairly basic and control of design features at a minimum. This means that costly design changes can be avoided. Thus Leyland, for example, has a strong presence in the former British colonial territories in Africa and the West Indies, and RVI in Francophone Africa. In Europe, the national markets have developed insular characteristics, and many details of vehicle design, such as safety features, have not yet been settled at a joint EEC level.

These markets also remain highly idiosyncratic. The best example of this is the use of double-decker buses in Britain, a characteristic of public transport in the UK which has never caught on in Continental countries, and to which most European cities could not adapt because of the design of their bridges, street signs and so on.

Markets

In addition to these more obvious features, most European markets have remained strongly nationalistic, partly because of the general desire to buy from home-based producers, and partly because municipal buyers want continuity of product for their fleets. The big exceptions to this rule are France, where importers have captured a large part of the coach and longer distance vehicle market, and the UK, where shortages of Leyland double decker output in the early 1970s led to a number of new entries to the market based on imported chassis. By contrast, West Germany remains a virtually closed market; the country has virtually no imports.

As in other industries, the West German producers have shown themselves to be by far the most vigorous European exporters. Daimler-Benz, for example, manufacturing about 7,000 vehicles a year in Europe (it is also a big producer of buses in its Brazilian plants) has pushed exports up to well over 80 per cent of output. An important proportion of this is in Europe, where Mercedes has been highly successful in the coach market, particularly in

France. Up to 50 per cent of the company's sales, however, go into markets outside Europe. MAN, with an output of a little over a third of Mercedes' is also a big exporter to the third world.

The other most successful companies in Europe are Leyland Vehicles and IVECO. Both of these companies, with capacities of between 5,000 and 6,000 vehicles a year, continue to rely for a little over half of their sales on their home markets. But Leyland, despite its failure in Europe with other aspects of its business, has managed to find a solid foothold in the Low Countries, and has, in some years, sold well over 10 per cent of its production in Continental markets. IVECO, with its bus production based in Italy (another country with virtually no bus imports) is in a very similar position to Leyland in its EEC sales.

In addition to these companies, Volvo has also developed a strong position in Europe in the past few years, selling about half of its 2,000 to 3,000 annual output in the EEC. The Swedish company has achieved this by specialising in a range of chassis and engines which can be used by overseas body-builders as a base for vehicles of a local design.

The least successful exporter from among the large European producers is RVI. In 1977, for example, the company had a bus and coach output of about 2,900 vehicles, but virtually no EEC sales outside the borders of France. Total exports amounted to only about 12 per cent of output.

RVI has also failed, in comparison with other European producers, to protect itself in its domestic market. This is particularly true in the "auto-car" sector for longer-distance vehicles not used exclusively in urban transport. In this sector importers have captured about 40 per cent of the French market. Even in municipal vehicles, where there are much stronger temptations for local authorities to buy the domestically produced product, Renault's share has dropped to about 87 per cent of total sales, while Mercedes has captured well over 5 per cent.

RVI is now taking steps to reverse this position of decline. Since the Berliet Saviem merger, it has taken the decision to support the public transport as a growth sector, and one in which it can clearly make profits—some one-sixth of the group's turnover currently comes from these activities at a profitable rate. Thus, the Berliet and Saviem ranges will gradually be integrated, new products introduced, particularly to attack the market for long distance coaches, and a more flexible policy developed towards the developing world.

The group's first priority will clearly be to stop the drift in its home market, where inadequate products in the longer distance vehicle sector have opened up opportunities to importers, particularly Mercedes. It will also be adopting a more aggressive policy within Europe, on the supposition that the market will gradually become less nationalistic, and it will be aiming to spread its interests elsewhere overseas.

In these areas, the aim is to become less dependent on Africa, and to begin to put down roots in other developing territories such as South America and the Middle East. For this reason, RVI is aiming to expand its range of chassis/engine units which can be adapted to a variety of markets.

Whether the European market remains large enough—or will become large enough—to support the ambitions of RVI and the other European producers remains open to question. All the latest forecasts point to a steady growth rate of roughly two per cent a year over the next decade from about 9,000 units this year.

But within this developed part of the world, production processes are becoming more and more sophisticated with the development of integrally constructed vehicles which can be put together by automated processes. This, in turn, means a more capital intensive industry which demands higher rates of investment and larger organisations to support—so there will be some pressure towards integration of resources among the manufacturers.

Lorne Barling



The transport industry is taking increasing interest in the articulated bus. Above: The Leyland/DAB model has undergone trials with several operators in Britain

Slow recovery for the trailer industry

DESPITE THE gloomy forecasts at the start of the year, British trailer manufacturers have experienced a buoyant market since then, although there are now signs that demand is slackening. Whether this is a seasonal factor or the beginning of a downturn remains to be seen.

Last year a total of 17,753 trailers were sold in Britain compared with around 18,600 in 1977, but first quarter figures for this year were more encouraging at 5,370 units compared with 4,764 during the corresponding period in 1978.

Both Crane Freuhauf and York Trailers confirm this trend, and are maintaining strong order books. However, Freuhauf predicts that there will be a noticeable decline in demand in the last quarter of this year and early next year.

Most manufacturers have been surprised by the strength of the market, considering that conditions were very similar to those following the 1973-4 oil crisis which had very serious medium-term effects on demand. Export markets, however, have shown only slight improvement from the depressed level of last year, with the most

promising areas being the Middle East and Eastern Europe. Nigeria, once a good market for York Trailers, has now become extremely difficult due to import regulations.

York now estimates that its total output, of which between 30 and 50 per cent goes in export, is now at around 85 per cent of the peak reached in the early 1970s, compared with a level of 50 to 60 per cent in 1975.

This indicates that the recovery of the industry has been painfully slow and buyers have only now recovered their confidence, as has been the case in most European countries. Higher fuel costs have been a discouraging factor, and York reports increasing interest in its trailer with Hoho suspension. This involves a lifting axle system which enables the operator to reduce costs when unloaded.

Costs

Manufacturers themselves faced considerable cost increases, mainly as a result of more expensive tyres and steel, the major input. Freuhauf's approach to rising costs is a programme of stan-

dardisation of components among its European affiliate companies in Holland, France, West Germany, Sweden, Italy and Spain.

Although this is a long-term plan and presents certain problems due to differing national regulations on components, it will hopefully allow more flexibility in manufacturing. Suspension and brake parts are two early candidates for standardisation.

The European trailer leasing market, a good indicator of the immediate requirements of industry in general, has remained extremely buoyant and leasing companies claim that the trend from direct buying into leasing is continuing.

Transport International Pool, the biggest company of its type in Europe, said that its own buying of equipment to meet leasing demand is now at a high level and is likely to increase as new branches are opened in a number of European countries.

The hope of the leasing companies, which include those wholly owned by the manufacturers themselves, is that when economic conditions create cash

shortages and a cautious attitude to buying, leasing will continue to be seen as an easy alternative.

One advantage which TIP enjoys as being an independent, U.S.-owned company is that it can offer a wide range of trailers from different manufacturers. At present it is offering 17 different types of unit and far contracts extending beyond two years the customer can give his own specification.

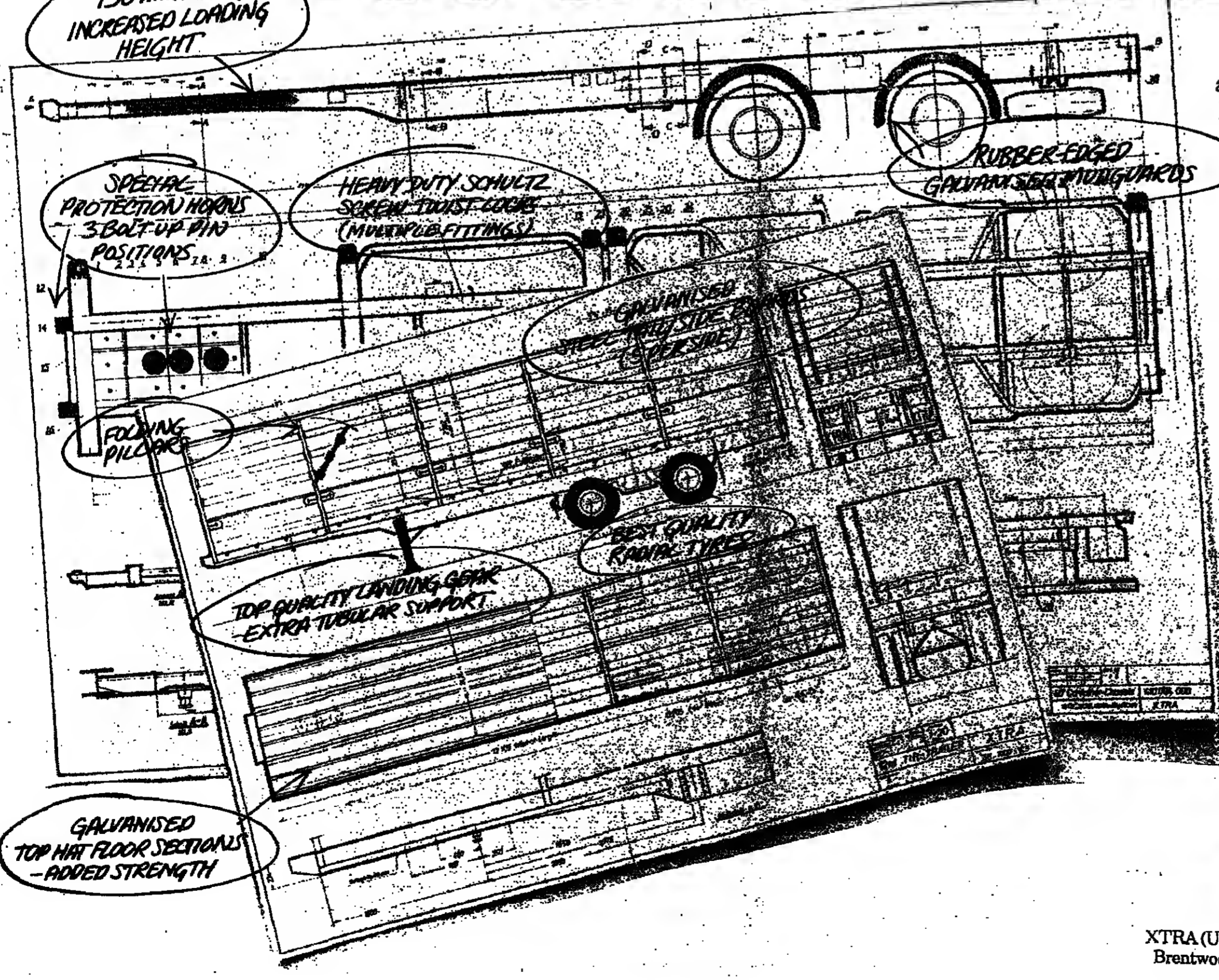
In the United States it is estimated that half the national trailer fleet is leased, while the figure is around 10 per cent in the UK and perhaps 25 per cent in Continental Europe. However, these proportions are clearly rising and the future of leasing operations seems bright.

The new Conservative Government's attitude to road transport has so far been cautious, and the inquiry set by the Transport Minister, Mr. Norman Fowler, promises to allow all sectors of the industry to express their opinions.

However, the Government is to propose a change in the arrangements for taxing trailers drawn by rigid vehicles. At the moment the trailer supplement

CONTINUED ON NEXT PAGE

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COMMERCIAL VEHICLES XIII

New controls on body work

THERE ARE more than 300 companies building bodies for commercial vehicles in Britain. The variety of these bodies includes those for aircraft refuellers, ambulances and flat platform trucks to those for mobile shops, refrigerated insulated vans, demountable systems, and tipper trucks. The simplest body costs about £600, while the most expensive can cost the customer more than £15,000.

It is difficult to estimate what the market is worth because it is very diversified and localised. There is little body-building for export in the UK or elsewhere in Europe because the transportation of what are really empty boxes is expensive and manufacturers are responding to specialised national (rather than international) need.

But it is a changing industry, primarily because of the shortage of skilled craftsmen, the costs of building, as well as new government and EEC legislation. Mr. George Quayle, chairman of the national manufacturing council of the Vehicle Builders' and Repairers' Association—one of the two trade associations—says: "The market is expanding but it is becoming more and more specialised. This is because new regulations are putting more and more demands on the body-builder. This means companies are opting for more standardisation and increased specialisation."

"More sophisticated materials are being used to reduce the man hours required to build a body and because there is a shortage of skilled labour we are moving from the emphasis on the craftsman to the machine."

Regulations

New regulations affecting the industry in the past couple of years include health and safety legislation, while Type Approval is the latest EEC initiative. This will introduce uniform standards of body building throughout the Community.

Mr. John Muschamp, managing director of the Lancashire-based Coachwork Conversions is on the Ministry working party on Type Approval. He says that not much progress has been made yet on introducing the system into the UK, mainly because of problems over the type of approval, the monitoring of it and how to police it.

In Germany, the TÜV—a semi-Government body—is responsible for issuing a Type Approval Certificate for every vehicle body manufactured. Mr. Muschamp said it was unlikely that a system similar to that in West Germany would be introduced in Britain. In some other EEC countries the system is operated by Government departments.

He said: "Full Type Approval of the body is still some years away and it only applies to specific items. However, UK manufacturers are concerned about its introduction. It could polarise the market and have serious repercussions on the smaller builder."

"At the moment it is sensible for manufacturers to look at how the regulation is affecting Continental builders and steer in that direction." His company has designed its drop-side vehicle with EEC regulations in mind.

Coachwork Conversions is relatively young. In the 1960s it entered the industry with the then virtually unheard-of idea of marketing a standard body. It now specialises in volume production of standard bodies up to 7.5 tonnes gross. It markets the body as a standard package to its dealer network. Its products include the alloy and GRP ply box (glass re-

inforced plastics). Luton and walk-through commercial vehicle bodies, a range of insulated bodies, drop-side and tilt trucks, milk floats, and some special purpose bodywork.

Mr. Muschamp says: "We do not employ highly specialised body builders. We design and assemble on jobs—contrary to the practice of most body builders. Turnover at the company for this financial year was £2.5m—a 20 per cent net increase on last year."

At the other end of the market is the Edbro group which is the UK's leading manufacturer of tipping gears and hydraulics systems. It is one of the few UK companies which can supply a sophisticated package of bodywork plus hydraulic equipment. It produces demountable tipper body systems (bodies which can be uncoupled from the chassis) aircraft servicing trucks, tail-board lifts, waste compactors and machine tools.

The company merely produces bodies which are associated with its hydraulics activities. It is the biggest tipper-lorry manufacturer in the UK and reported a turnover of £32m in 1979 with its pre-tax profit, however, slightly down this year—just over £5m compared with £3.8m last year. The company exports a large percentage of its tipping gears and it explained the fall in pre-tax profit as partly the result of the transport strike earlier this year and the continued strengthening of the pound, particularly against the U.S. and Canadian dollars.

It is in effect a method of making the rigid vehicle as efficient as the articulated. However, manufacturers such as Abel Systems, Dobson Hydraulics, Crane Fruehauf and Edbro have not yet agreed on compatible systems. This happened with articulated lorries in the early years of production and the industry expects a similar initiative to take place. The efficiency of the demountable unit is demonstrated by that specially constructed for North Thames Gas. A demountable body containing a workshop can be simply transferred to another chassis if one truck breaks down, thus keeping the workshop constantly on the road.

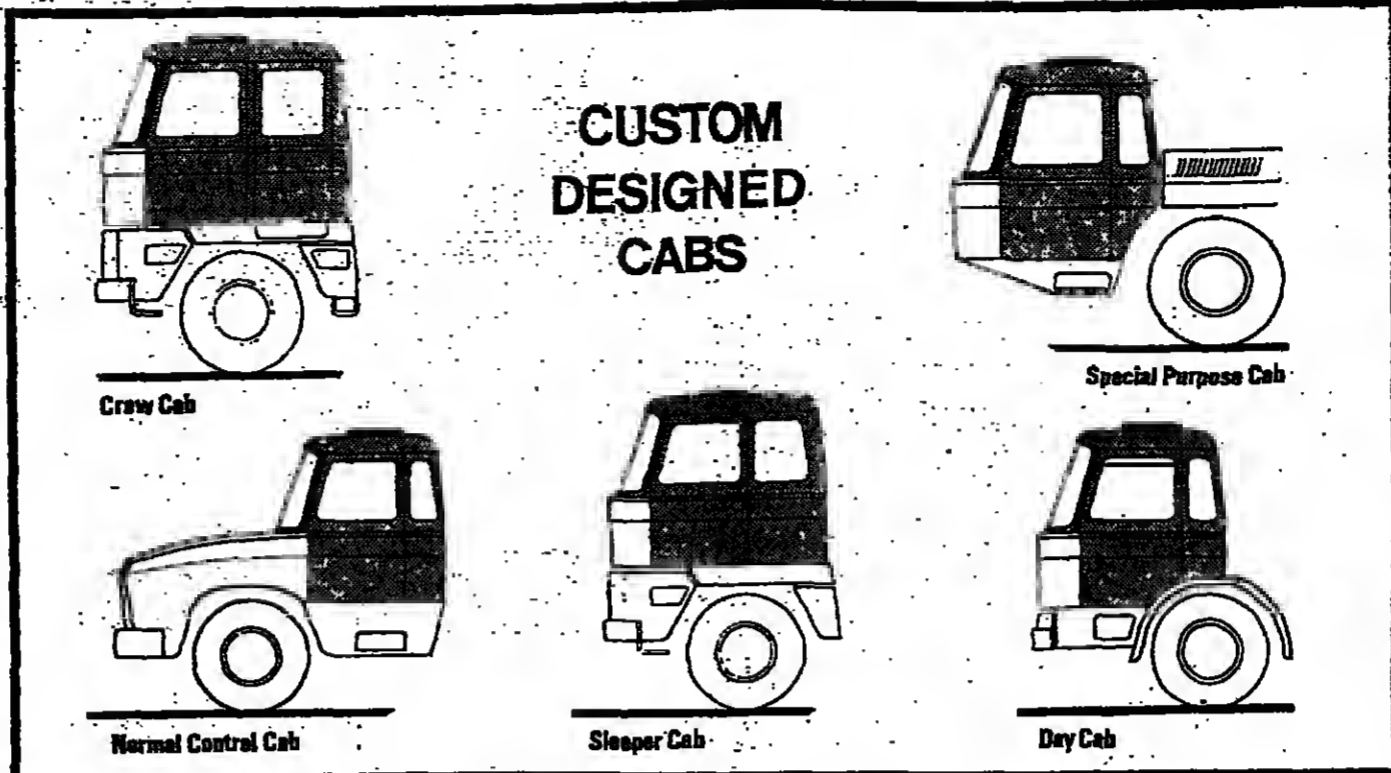
Crane Fruehauf, the largest trailer manufacturer in the UK, entered the body-building market eight years ago when it bought the Basildon-based Imperial Coach Works. The company said it did this as a logical diversification of its activity in the road transport industry. Until then it had made trailers and containers.

"It now makes the body work for dry-freight and refrigerated vans, de-mountable systems for both rigid and articulated vehicles as well as tipping trailers—it buys the tipping gear. It is active in the entire rigid market—from 3.5 to 28 tonnes. In unit terms it has about 14 per cent of the body building market."

Being part of the large Fruehauf Corporation of the U.S., the UK company is able to draw on international expertise in exploring the problems of type approval. Its standing engineering committee is at present examining these problems, while a special department was set up within Crane Fruehauf to deal with government regulations. The company says: "Regulations are becoming an increasing problem but it is the smaller companies which will find the greatest difficulties."

As one member of the industry says: "Some bodybuilders are like blacksmiths and they could not afford the time to read all the new legislation, never mind implementing it."

Lisa Wood



The Standard Panel concept of Motor Panels (Coventry), a Roberly Owen subsidiary, was a Design Council award-winner this year. The concept enables a wide range of truck cabs to be offered for customers to adapt to their particular needs. The judges described the system as "ingenious"

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So we help manufacturers concentrate on manufacturing. Distributors concentrate on distributing. Retailers concentrate on retailing.

By relieving them of a heavy and complicated burden. Transport.

What is unusual is the sophistication of the ways we do this. Over the past 10 years we have developed a 'total package' truck hire concept that can be adapted to the most detailed needs of individual companies. By the truck. Or by the fleet. On long term contract. Or day to day rental.

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All the problems you can contract out of.

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4. Licensing it.
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6. Checking its tyres for wear and pressure.
7. Insuring it, at the keenest rates.
8. Keeping its fuel tanks filled.
9. Providing a replacement whenever necessary.

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Trailer industry

CONTINUED FROM PREVIOUS PAGE

increases with the weight of the towing vehicle up to six tonnes and is constant thereafter.

As it does not vary with the weight of the trailer, a goods vehicle towing, say, a small generator pays the same as a similar vehicle towing a 12 tonne gross weight draw bar vehicle.

The Government therefore proposes that vehicles over 12 tonnes gross weight should pay a supplement in respect of trailers designed for the carriage of goods if the trailer is over nine tonnes gross weight. Initially at least, the supplement would be at a single flat rate.

Overall the proposed taxation changes are aimed at making heavy goods vehicles provide a fair contribution in taxation to offset the road costs they incur. However, the tractive unit and the semi-trailer will be taxed as a combination with two sets of scales, for two and three axle tractive units.

An operator, when licensing his vehicle, will need to decide what combination of semi-trailers he wishes to be free to use. The licence disc will indicate the number of axles on the tractive unit, the train weight of the vehicle, and the minimum number of axles permitted on the semi-trailer.

An operator whose vehicle is being used (laden or unladen)

with a single axle semi-trailer, but which is licensed only to be used with two or three axle semi-trailers will be committing a tax offence.

However, there are some advantages which will be attached to the use of vehicles with retractable axles. These would be liable to pay tax at the appropriate rate for the most damaging number of axles used when the vehicle is partly or fully laden.

Thus, an operator who uses a two-axle semi-trailer laden or unladen with an axle retracted for part of the time will be liable for tax at the basic rate scale. If, however, he undertakes only to use the axle retracted when the vehicle is completely unladen, he will be able to tax the tractive unit at a concessional rate.

These and other fairly complex Government proposals are now subject to discussion within the various industries concerned, but it is clear that the Government will take a tough line on relating axle use to taxation. This may mean that more trailer manufacturers will begin offering retractable axle versions, or make other changes tailored to meet requirements.

Lorne Barling

Breakthrough in truck gearbox battle

THERE WAS a considerable breakthrough in what might be described as the truck gearbox battle being waged in Europe at the recent Frankfurt Show. Daimler-Benz announced it will offer buyers of its new generation of heavy trucks the option of having an Eaton Fuller gearbox.

Daimler-Benz traditionally has used its own gearboxes or those of Zahradfabrik Friedrichshafen (ZF) in its truck range but has been forced by customers in Australia and South Africa to offer the Eaton Fuller box for some time. Now the pressure in Europe has built up so much that Daimler-Benz, almost the last of Europe's heavy truck makers to work with Eaton Fuller, has capitulated. And the commercial pressures must have been considerable for the group to consider using a major component from a U.S.-owned multinational rather than one from a neighbouring German group.

Difference

The difference between the Eaton Fuller gearbox and those offered by Daimler-Benz itself and by ZF is that the Fuller does not have synchronesh while the other two do.

And there is a growing number of truck drivers and owners in Europe who prefer a non-synchronesh gearbox.

The advantages claimed are that an experienced driver finds it takes less physical effort to use a non-synchronesh box. Drivers themselves say the box allows them to keep the engine revving hard and thus to keep the truck moving more quickly—particularly when climbing hills with a heavy load. There is also the "macho" element. Being able to use the non-synchronesh box sets a professional driver apart from the average man who would not be able to handle a truck incorporating one.

As for the truck owners, many maintain that because the mechanisms of the non-synchronesh boxes are more simple—particularly when climbing hills—they give less trouble and last longer. A non-synchronesh gearbox can be expected to last as long as the owner would want to keep a truck from new. Against this ZF points out that 60 per cent of European trucks are delivered with synchronesh gears and, far from demand swinging away, the percentage is growing.

In the U.S. the truck market is 100 per cent non-synchronesh but the individual European markets differ considerably. For example, Sweden is exclusively synchronesh, mainly because the two local manufacturers of trucks, Scania and Volvo, are dedicated to producing their own drivetrains (engines, gearboxes and axles) and make very good synchronesh boxes. But Holland is nearly 100 per cent non-synchronesh.

Daimler-Benz says that one important reason it now can offer the Eaton Fuller box as an option is that continuity of supply is assured since Eaton Fuller's new plant at St Nazaire on the French Atlantic coast is fully on stream.

The St Nazaire facility represents a £12m gamble by Eaton Corporation that the swing to non-synchronesh gearboxes will continue. And also that truck assemblers will more and more buy major components from outside specialists instead of making them at their own factories.

A number of factors are forcing this latter change, not least the cost-savings of purchase from a specialist volume producer and the ability to divert investment to more urgent and rewarding areas.

Nobody expects the change to be very rapid. With many thousands of jobs still dependent on the manufacture of in-house engines, gearboxes,

axles and so on—let alone the huge capital investment wrapped up in existing plant and equipment—the switch to bought-out components must be carefully timed to allow existing labour to be diverted to alternative work.

Since the mid-1970s sales of Eaton Fuller boxes in Europe have grown rapidly. Output rose 20 per cent in 1978, for example, and is expected to grow by a further 15 per cent this year.

Even so, St Nazaire added capacity for another 36,000 units a year to the 60,000 Fullers which can be built at plants in Manchester and Basingstoke in the UK and represented major expansion by any definition.

Since the product was first created in 1959, well over 1m Fullers have been built. The system proved so successful that Eaton used it as the basis for the truck industry's first universal heavy duty transmission available and interchangeable worldwide.

The St Nazaire products are interchangeable with those made in Manchester and Basingstoke; in the U.S. at Kalamazoo (Michigan), Shelbyville (Tennessee), Sheoandah (Iowa), and King's Mountain (North Carolina).

So the Daimler-Benz transmissions will not necessarily be built in St Nazaire, it is just that the French plant has eased supply constraints in Europe.

Apart from competition between non-synchronesh and synchronesh gearboxes, Eaton also faces competition from another U.S. group which is fast-growing in Europe: Dana.

Dana claims to be the broadest-based automotive components supplier in the U.S. but freely admits it is still in a "formative" stage in Europe. The group delayed its push deliberately because it knew it would require a manufacturing base in Europe and yet Europe was not ready for the product it had in mind—a non-synchronesh heavy truck transmission.

Fortunately for Dana, Eaton Fuller has gradually changed European minds. Seven years ago Dana started its build-up with the acquisition of one-third of the equity of Turner Manufacturing in the UK and last year mopped up the rest.

Full control was necessary because Dana will use Turner as the manufacturing base for its drivetrain components, including non-synchronesh gearboxes.

Turner will make gearboxes in the small and medium-sized ranges complementary to the big ones made by Dana elsewhere. Some of the Turner boxes are destined for export markets, Latin America in particular.

In the U.S., Eaton Fuller has around 65 to 70 per cent of the heavy truck gearbox market and Dana 10 per cent with the in-

house boxes made by Mack Trucks accounting for the rest.

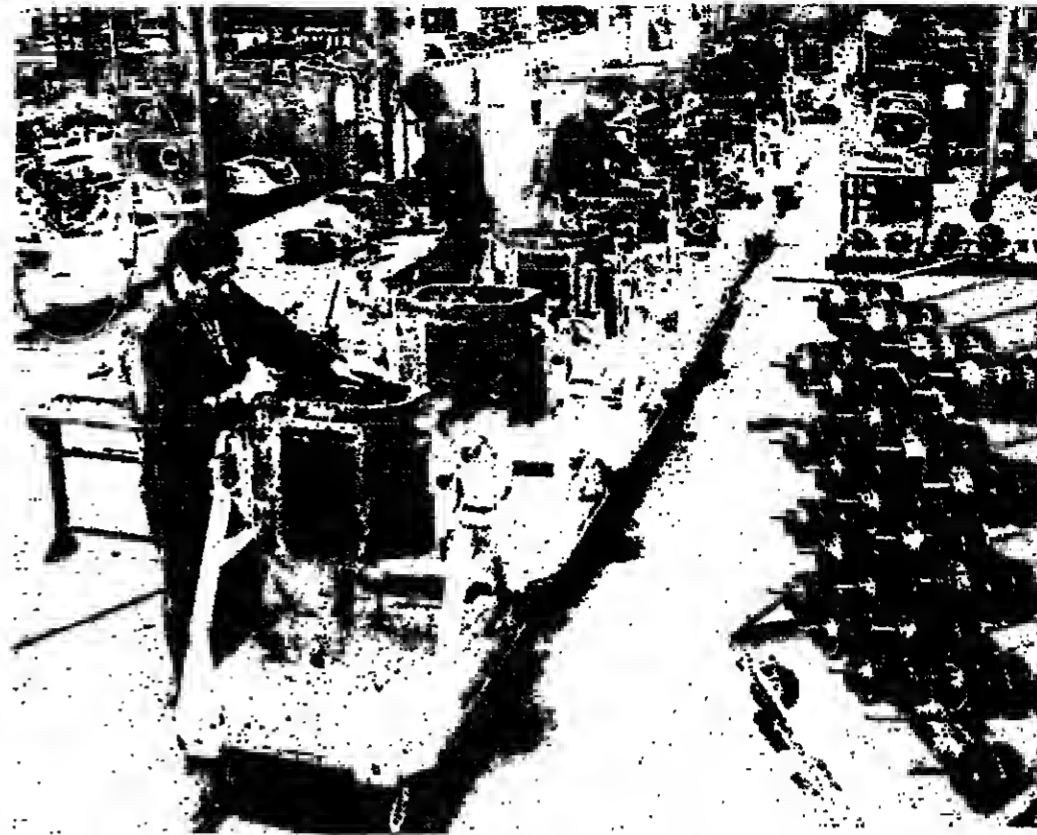
"But whether there is room for Eaton, Dana and in-house gearboxes in Europe is debatable," comments Mr. Eduardo Rosenber, general manager of the Eaton Corporation Transmissions Operation-Europe.

And there is another potential threat in the future—from automatic gearboxes. At present, these are used almost exclusively by passenger transport vehicles operating in large cities where much starting, stopping and creeping in traffic is involved.

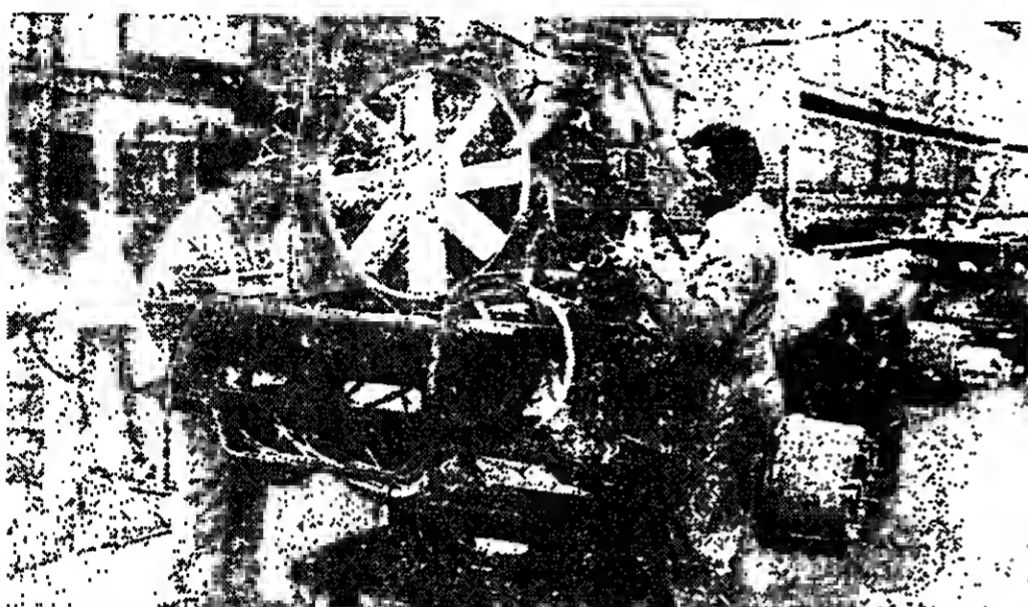
But there is some support for the theory that automatics will be adapted by heavy trucks to some extent in the future.

Just to complicate matters a little more, ZF has recently set up operations—a small rehold—in the U.S. Taking on the Americans in their own territory perhaps. As Europe's biggest truck component group, with a turnover this year expected to be DM 2bn (£500m) and with a DM 800m (£200m) investment programme running between 1977 and 1979, ZF is making a brave move. But the fact that Daimler-Benz is putting in assembly facilities in the U.S. obviously has a lot to do with ZF's action.

K.G.



Part of the assembly carousel at Eaton's new transmission plant at St. Nazaire, France



Engine being lowered on to a chassis at Ford's Transcontinental assembly plant at West Haven, Holland

Rapid growth continues in leasing sector

DESPITE THE strictures of the Governor of the Bank of England, Mr. Gordon Richardson, on the subject of leasing, this method of acquiring commercial vehicles without large capital outlay continues to become more popular.

Mr. Richardson addressed his recent remarks mainly to the banking community, which he said should consider more closely the risk element involved in leasing, for both parties to a contract.

"These risks," he said, "include the basic credit risk to the lessee, and the risk of ignoring that the deferred tax liabilities of the lessor may become payable—for example, if it proves to be impractical to maintain the level of new leasing, and, for operating leases, the risk that residual values will be significantly lower than expected."

His views, were prompted by the very substantial growth of the industry in recent years, and one need look no further than the commercial vehicle sector to see what he means.

Figures from the Equipment Leasing Association show that assets in the form of commercial vehicles acquired by its members amounted to £58m in 1978, £114m in 1977 and £158m last year. Assets owned by these members in the form of commercial vehicles totalled nearly £500m at the end of last year.

Although this growth is not as startling as that of the car leasing sector (which started from a low base in 1976), it has significantly raised the proportion of vehicles in the national fleet which are leased rather than owned.

It is therefore of considerable importance to those involved as lessor or lessee of commercial vehicles that this expansion of the industry has led to a widening debate and official concern. It is the fear of the financial instability that widespread leasing could cause which has prompted the discussion.

Viewpoint

The chairman of the Equipment Leasing Association, Mr. Tom Clark, said recently in the association's annual report that demand for vehicle leasing was especially strong, but there is evidence that the tax changes designed to curb car leasing could have some effects on the commercial vehicle market.

This is because the major finance companies, headed by Lombard North Central, Barclays Mercantile, and Midland Montagu Leasing, are likely to be faced with increased competition among themselves with the decline of car business.

It is also clear that the move on cars, which virtually restores the position to what was originally planned with the framing of legislation, is unlikely to be isolated. The Inland Revenue is looking at the whole matter of leasing in the context of tax avoidance.

The debate about the reasons for the growth of the leasing industry has hotted up recently, with the Equipment Leasing Association playing down the importance of tax in the increase of leasing arrangements.

The response of Mr. Clark to the concern is one of optimism. He believes the industry has taken the necessary checks to see that leasing managements

are sound, and that the leasing business equates to medium-term loans. He points out that leasing companies are not, as in the case of a bank overdraft, looking for repayment on demand.

The essence of leasing is a split between the ownership and use of assets, whether it is vehicles, cars or aircraft. The purchasers of leased assets, the lessors, have legal title to the goods. This brings with it the right to all the capital allowances available under the UK tax system. Since 1972 it has meant the right to claim tax relief for 100 per cent of the cost of assets in the year of purchase.

As a result, there remains a considerable incentive for all businesses with taxable profits to become lessors. The principal operators are, of course, the banks, generally operating through finance house subsidiaries.

Advantages

However, the practical advantages to industrial companies, particularly when bank credit is tight, is that they can effectively acquire capital equipment without incurring debt, visibly at least.

Opinion remains divided on how far companies have on average been able to extend their borrowing facilities through the use of leasing, or whether it is likely to have any detrimental economic effects.

It is clear that the Bank of England's principal concern is that there are a number of somewhat inexperienced leasing companies operating in a fast-growing financial sector, and in the event of a casualty, either through a lessee going bankrupt or an asset being destroyed, where the lessor's contract proves defective, there could be a loss of confidence.

Taking the pessimistic view, this could result in a rush from the market-place and a market imbalance which could bring a deluge of tax bills.

The Equipment Leasing Association is also aware that the growth in business led to more non-financial institutions providing leasing facilities. "This is a natural development and one which has already taken place in the United States," comments an association spokesman.

The association emphasises that in the UK many of these companies are advised by the ELA and believes that this sector of the industry is soundly managed.

"Rapid growth is characteristic of a new and vigorous industry. As an established primary source of equipment finance, we believe that leasing finance will continue to grow in the coming decade, but at a slower rate than we have seen in recent years."

The expansion has in fact been extremely fast and it is now estimated that annual turnover could be as high as £2bn and the Inland Revenue believes that about 15 per cent of this activity is motivated solely by the desire to reduce tax bills.

The nature of leasing, however, is such that while companies can reduce their tax outgoings, there is a tendency for companies to go on leasing at

an increasing rate to maintain their position, leading to the criticism of the treadmill effect that follows.

The official policy of the Equipment Leasing Association is that leasing companies should make full provision for taxes deferred, at any particular time, making the eventual payment of the whole bill more bearable.

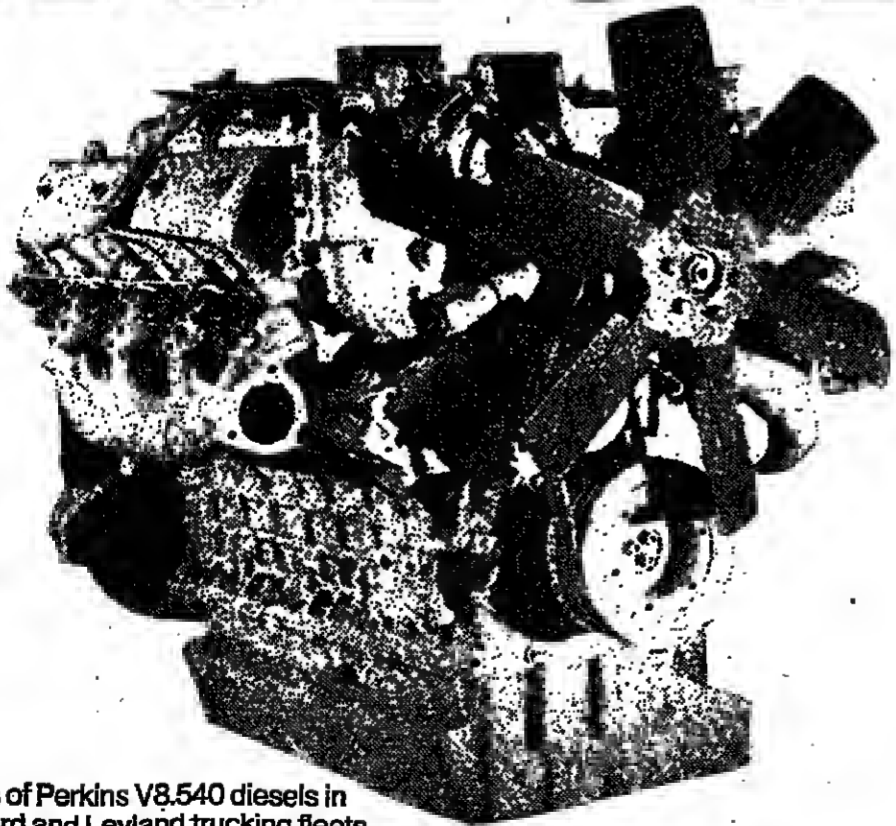
Although this may not be of immediate concern to a company considering the option of truck leasing, it is clear that after the unhindered growth of recent years, the leasing industry is now being forced to take stock of its position.

Many companies which have heavily committed themselves to the leasing of commercial vehicles must therefore be aware that there could be changes which will have an important bearing on their activities.

While it is clear that the Government is unlikely to take any action which would seriously upset a very large and important financial sector which provides a wide range of capital goods for industry, there may be further efforts to restrain some activities.

Lorne Barling

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COMMERCIAL VEHICLES XV

Rising costs hit hauliers

THE SMALL haulage companies which felt the worst effects of last winter's strike by lorry drivers, have also been the worst hit by the rapid rises in operating costs that have taken place since the strike.

The vast majority of companies in the domestic and international haulage business could be classed as small companies. There are an estimated 46,000 haulage companies operating in Britain and 45,000 of the companies have fewer than 20 vehicles.

However, the proliferation of companies in times when revenue is under pressure has had a major effect on the nature and structure of the general haulage trade in Britain.

British Road Services, part of the National Freight Corporation, and one of the largest groups, has reduced the proportion of its business which comes from general haulage. An unwillingness to compete against the one-or-two lorry company is certainly one of the reasons for the change of emphasis.

BRS is moving away from the "spot" business, the bread and butter of the small haulage company, to work negotiated under short- or long-term contracts.

Two years ago, 45 per cent of British Road Services' turnover came from general haulage. Last year the company's move away from the "spot" market, resulted in the general haulage activities accounting for 42 per cent of the turnover of £126m.

This year the plan is to reduce the general haulage interest to 40 per cent of turnover as part of a move towards cutting general haulage to about a third of turnover, or even less.

In contrast, the rental company's contract hire and truck rental activities have all been increased at the expense of conventional general cargo. Also the company has developed other activities, such as its BRS Rescue service, which is open for all hauliers. The move marks a novel step towards revenue earning from sources which are outside the traditional business of hauling other people's goods.

Mr. David White, the managing director of BRS, is largely responsible for the shift of emphasis. He has guided the company into increasing profits

and turnover for the past three years and last year returned in a trading profit of £6.8m, which yielded a net profit of £2.4m.

However, it is the small haulier, unable to change in such radical ways to counter inflationary and other cost pressures, that has the most difficulty surviving in today's market.

Labour costs and the rising cost of diesel fuel are the two main components which have accounted for the swift rise in hauliers' operating costs this year.

The Road Haulage Association said in July that road haulage operating costs had risen by 17.5 per cent in the first six months of the year.

In the same period last year the increase in costs came to 5 per cent and for the whole of 1978 the rise was 11 per cent.

Increases
The cost increases came sharply at the beginning of the year and in the few weeks between January 1 to February 20, costs had risen by over 10 per cent.

Labour costs accounted for 9 per cent of the latest total rise in the first six months, followed closely by the rising cost of diesel fuel, up 5 per cent.

Other costs, including vehicle replacement costs added the remaining 3.5 per cent.

The increase in labour costs is likely to have a particularly serious effect on the smaller haulage company where the number of employees is increasing.

The Road Transport Industry Training Board, in a survey last year, showed that the average number of people employed in a road haulage company had risen from 18 to 25 employees.

The Board's survey showed, however, that there was a prospect in the 1980s of more stability in the industry's employment pattern than for some time. Little growth in numbers is expected before the early 1980s.

But after the early 1980s, the Board said it expected a return to requirements for drivers similar to that of the early 1980s. The impact of larger vehicle capacity on demand for heavy goods vehicle drivers would, however, be offset by adherence

to more stringent European Economic Community hours and travelling distance regulations.

The Board said that the combined effects of permanent involuntary wastage of drivers and promotions and an assumed national economic growth of 3 per cent per year would lead to a total requirement of novice drivers averaging 12 per cent per year of the heavy goods vehicle driving force by 1985.

The road haulage industry also came under scrutiny last year from the Price Commission. The Commission's main conclusion, that road haulage charges should not be increased in the next year (1979) by more than the rise in the rate of inflation met with a vehement reaction from road hauliers.

The rise in charges this year have so far been well in line with inflation if not ahead of it and the total increases, bearing in mind the high wage settlements of around 22 per cent, are certainly likely to be ahead of the rate of inflation by the end of the year.

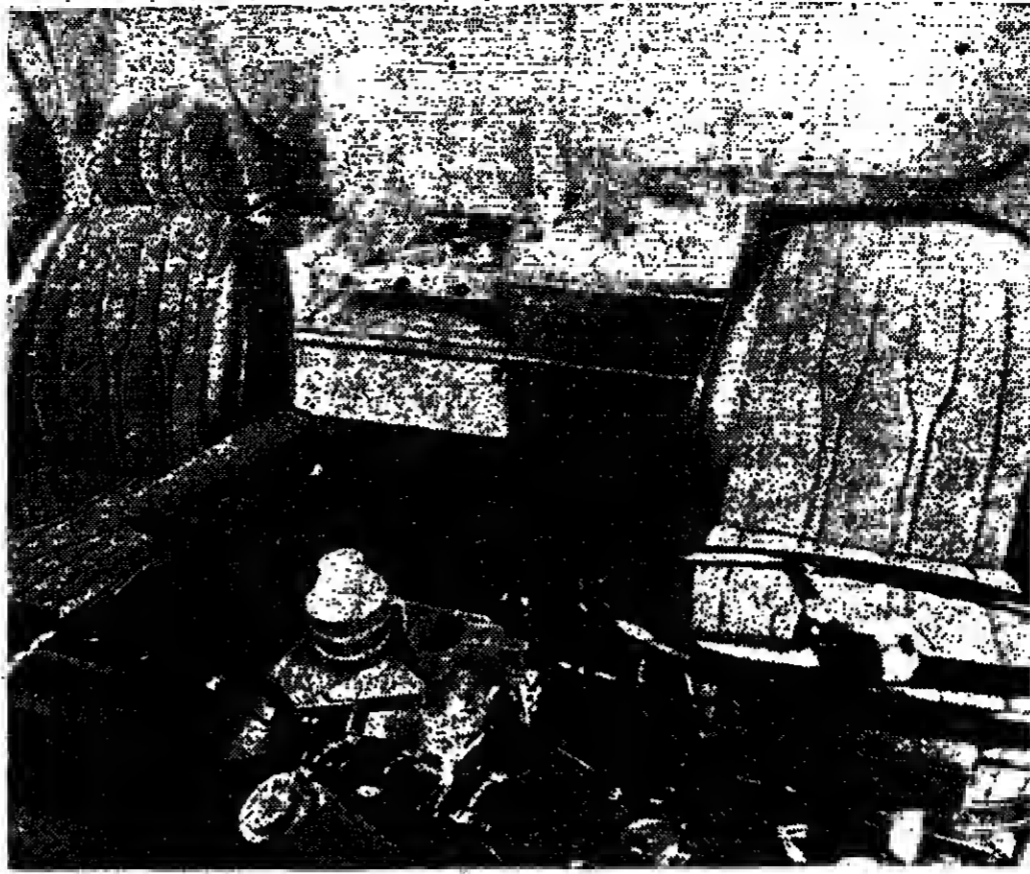
But high wage settlements, where they are not linked with productivity, are equally certain to have a major and possibly damaging impact on the fortunes of the small haulier. Wages paid by road haulage companies increased substantially faster than the industry's turnover between 1975 and 1977, according to a study from Inter-Company Comparisons published earlier this year.

Employees pay in the period rose by 22.4 per cent compared with a 35.4 per cent increase in turnover, which was generally in line with inflation.

However, the survey showed that the industry was gradually recovering from the low-point of 1975-76. The average pre-tax profit margin of the companies sampled rose from 3.1 per cent in the trough period to 4.7 per cent in the following year.

Nevertheless, liquidity remained a problem for many of the smaller companies and obvious improvement would be for companies to shorten credit periods for customers. But it may not be easy in a period when there is intense competition in a market determined by the fortunes of a sluggish manufacturing sector.

Lynton Main



An example of what can be achieved in cab comfort in a Leyland Marathon (left)—this cab was originally completed as part of an exercise for trucks involved in Middle East operations. Right: from arm-choir comfort in Bedford's TM long-haul vehicle, the driver has access, via a sliding panel, to a cold box: The cab has fluorescent lighting at night and privacy is provided by roller blinds and one-way glass

New concepts in cab comfort

IF THE design concepts for cabs intended for long haul lorries are anything to go by, the modern truck driver is destined to become the world's most pampered creature on four wheels.

For example, Bedford's TM long haul "concept" vehicle, which will never go into production in its present form is typical of the ideas to make long distance travelling more comfortable.

Apart from being fitted with extremely comfortable beds, cabs will also include a refrigerator and/or deep freeze, stocked full of food, a microwave oven to cook it in, a sink with hot and cold water and stereo radio and tape cassettes to keep him, or her, company during solitary journeys.

Providing a driver with the means of self-sufficiency is important when driving in the developing countries where suitable facilities may be few

and far between. A driver seldom needs to leave his vehicle unattended or worry about finding a bed for the night.

The reality of cab design is not so very far behind the Bedford concept vehicle or indeed any other of the commercial vehicle manufacturers' similar projects. Leyland Vehicles' Marathon 2, which was introduced a couple of years ago, included such facilities as a fold-up bed, and a cooker.

But vehicle designers have also been taking steps to improve the overall environment in which the cab driver has to spend the majority of his time.

These steps have included the reduction of noise within the cab itself by improving insulation. This has been achieved by installing sound absorbent linings in the roof and rear panels. In the Marathon 2, for

example, noise is partly isolated from the cab by a rubber/foam sandwich blanket bonded to the engine tunnel.

In addition, energy-saving measures such as the use of thermostatically controlled radiator fans also minimises noise since the fan is only operating for a small percentage of the time while the engine is switched on, instead of working continually.

Design
Ergonomic design of the controls and instruments is becoming an increasingly important feature of the overall cab design. Most manufacturers have groups which specialise in studying the problem of reconciling human needs and abilities with the functions of the cab.

Originally, designs were only aimed at the male population but over the years there has

been an increase in the number of women who take up truck driving. This means that controls have to be more responsive to a lighter touch, foot pedals and gears have to be positioned to suit a wider variation in leg and arm lengths.

Thinking on the positioning of instruments is also changing so that manufacturers are now tending to place the most referred to instruments in the most accessible positions.

Ford's Transcontinental model, for example, also includes pre-journey check switches into the header bar for oil and coolant levels so that this does not interfere with the driver's once underway. If an optional return electrical system is fitted, an additional switch and two warning lights test for short circuits in the electrical systems.

The instruments panel in Leyland's G-cab model fitted to its medium/light truck

range such as the Terrier, Boxer, Mastiff and Super Mastiff) has been redesigned so that the speedometer/tachograph is now sited directly in front of the driver. View of the instruments are unobstructed by the steering wheel which only contains two spokes.

Much effort has gone into cab and seat mounting to reduce vibration which makes drivers tired and may cause damage to the long-term.

Manufacturers believe that they still have a long way to go in this field of development, but some ways of lessening the effects of vibration include suspending the cab instead of connecting it directly to the chassis.

A practical example of this is the Transcontinental which has a fully suspended tilt cab and even the driver's seat can be suspended, if required.
Elaine Williams

Extracts from the remarks of J. Patrick Kaine President, Truck Group International Harvester at Seddon Atkinson News Conference September 13, 1978 Birmingham, England.

“ This brings us quite naturally to the role of Seddon Atkinson in our plans for this area. To put it in a most forthright manner, our plans call for this company to be the key to our European, Mideast and African ventures and activities.

We purchased this company because we knew and respected its product, its people, its reputation and its experience in the United Kingdom and Europe.

It has a well-established U.K. dealer network, an excellent share of the markets in which it participates, and a high potential for expanding our market share both here and in Europe, Africa and the Mideast.

What IH brings to its partnership with Seddon is a highly-developed truck technology in engineering, test, development, and manufacturing reliability.

We are excited about the future. And are depending upon Seddon Atkinson to carry a much heavier responsibility for our planned growth.

But at this point in time, suffice it to say that Seddon Atkinson has all the ingredients for growth, both in the U.K. and also in its potential export markets.

It has experienced truck people at all levels and in all disciplines.

It has plenty of available production capacity; it has excellent parts distribution capabilities; access to export credit and financing; close proximity to shipping and transport terminals; and now immediate access to all IH truck engineering, development, and test technology. **”**



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Thank you Mr. President.

Decline in major road projects

THE 1973 oil crisis dealt a heavy blow to motorway development in Europe from which it has not since fully recovered.

The effect of price rises was double-edged. It created, on the one hand, serious constraints in national economies which made it much more difficult to finance wholesale motorway construction of the type which had gone on in the boom years of the 1960s. With reduced economic activity, they were not, it could be argued, so necessary. On the other hand, it called into question the creation of roads which would, in effect, encourage the use of more and more fuel.

By this period, however, the main axes of the European network were already in place. In northern Europe, the heavy industrialised areas of the Rhine valley were linked up with a complex network of routes.

Holland, Belgium and Germany had constructed the roads which underlined their commercial interdependence within the Common Market, along with the enormous development of Rotterdam as the main entrepot in this region.

Systems

Italy also disposed of an extensive system, and France had constructed the most important connecting links with the north German plan and with Italy, parallel with the extension of its own internal system.

Thus, by 1975, Western Europe had a network of a little over 30,000 kilometres, including Britain and Spain, but not Denmark and the Scandinavian countries. The leader by far in construction was West Germany, with 6,071 kilometres, followed by Italy (with 5,176), France (2,830), the UK (1,870), Holland (1,512), Belgium (1,000), Spain (730), and Switzerland (628).

Since then, the main building activity has been in France and Spain, where programmes were cut back less dramatically than elsewhere because of the need to catch up with the rest of Europe — Spain, for example, has timed to continue building at the rate of about 300 kilometres a year.

By the end of this year, France should commission its 5,000th kilometre of motorway, and within a year or so, if present plans stand up, it is

expecting to move ahead of West Germany with the longest length of finished motorways in Europe.

The effect of Europe's post-war construction effort has been to give it the most sophisticated road network in the world on some measures. While the U.S. boasts much longer roads (a network of 56,000 kilometres), and far more per inhabitant (0.27 kilometres per 1,000 head of population against 0.06 per 1,000 in Europe), the density of Europe's roads is greater.

By 1975, the density figure had reached 6.05 kilometres per 1,000 square kilometres in Western Europe, compared with 6.02 kilometres per 1,000 square kilometres in the U.S.

These figures indicate the different requirements of the two continents and the greater concentration of industry and population in Western Europe. In northern Europe, for example, the network has become highly sophisticated to respond to the industrial needs of the area.

Initially, Europe's roads were not particularly designed with industry in mind. West Germany's enormous lead in motorway construction, for example, emerged in the 1930s, when motorways were embarked on for prestige, for strategic military purposes, and as a way of soaking up surplus labour.

By the end of World War Two, Germany already had 2,000 kilometres of motorway in place. Italy under the Fascist regime expanded its motorway network for similar reasons to Germany, setting off with a series of roads in the northern part of the country: the first motorway in Europe, in fact, was a toll road opened at the end of 1924 to link Milan with the Alpine lakes.

Other countries started their first roads with the aim of reducing traffic congestion around main cities as much as anything else. These initial objectives were retained to some extent in subsequent motorway construction. But the big spur forward came in the 1950s, as a response both to rising car ownership and to industrial needs.

On the one hand, it became quite clear that the burgeoning vehicle population could not be accommodated on the road system as it then existed; on the other, industrial traffic needed

better roads as more and more freight was switched from the railways following the stagnation of fuel prices and the comparative reduction in the price of road transport.

The development of increasingly heavy lorries throughout this period, the result of efforts to minimise fuel costs for the loads carried, also made better roads a necessity.

Since then, motorways have been developed as major weapons in industrial policy, creating faster communications and trade between different areas and opening up the more isolated regions within Western Europe. Pushing motorways into regions such as Scotland or Brittany in France is seen as a way both of giving these regions more outlets for their goods and of encouraging new industry to move in.

Benefits

The development of some car plants in southern Germany, for example, where the Government wanted new factories because of labour shortages in the north, has been encouraged by the presence of good motorway links. Similarly, the French effort to breathe new life into the old coal-mining regions of the north, or the declining steel-making regions of eastern France, has been accompanied by the development of new roads.

Germany and Italy maintained their lead in motorway building after the war, partly because they had got off to such a good start and partly because they needed roads to help with the reconstruction of the country. Italy, for example, had a poor ordinary road network to begin with and so pressed ahead rapidly with a more complex motorway system in the north and two great connecting routes down the east and west coasts of the country. Its main motorway construction effort is now considered to be virtually complete.

The two late starters in these developments were France and the UK, partly because they both disposed of fairly dense road networks in the first place or, in the case of Great Britain, a very extensive rail system. As so many other areas, France owed its traditional main road system to Napoleon: judged in terms of population, the

country has some 1.5 to 2.5 times more roads per head than its nearest neighbours.

However, in the mid 1950s it became clear that this was not sufficient for the growing transport needs, and France embarked, in 1955, on its main motorway building programme (it had constructed only 25 km before that, to the West of Paris just before the war). The UK followed France by opening its first motorway in 1958.

The main initial effort in both these countries was to build north-south connecting links, onto which were added the east-west spurs. Thus, London was joined to the big northern industrial centres such as Birmingham, Liverpool and eventually Glasgow, while the French drove a road down from Lille in the north to Marseilles

in the south. Lille linked conveniently in with the complex Rhine valley network in the Low Countries, while in the south a connecting link was pushed eastwards to meet up with the roads in northern Italy.

As in Italy and Spain (and new Greece), the main method of financing these new routes in France has been by way of toll systems, either run by mixed State and local authority companies, or by licensed private companies which receive a variety of financial assistance. Britain, along with Germany, Belgium and Holland chose to avoid tolls and finance the roads more directly from public funds. In the case of the UK, the money comes directly from general taxes; in the case of Germany, a certain proportion of road tax is set aside for

motorway construction.

With the decline in really large-scale projects for new motorway construction, the accept is now being placed on improvement projects for existing roads. The Belgians, for example, have set in train a major series of projects of this kind, while in France, the regions of Brittany and the Auvergne, two of the more remote areas to the west and centre of the country, are scheduled to get improved road networks of this pattern. Given the constraints on public spending throughout Europe and the continuing energy shortage, this method of road development is likely to take precedence over motorway construction in the near future.

Terry Dodsworth

commercial vehicle production for the whole of the previous year (which included a nine-week strike). This has gone hand in hand with a smaller number of disputes than last year and no major strikes.

The company says it is too early to know whether its attendance payments scheme introduced as part of last year's pay settlement has contributed to this performance, although it believes and hopes it has.

One principal factor, however, has been the natural withdrawal symptoms of the shop-floor following last year's strike. These symptoms usually manifest themselves in tighter adherence to agreed procedures and more consistent working.

Ford has got some overmanning problems and it says there are too many shop-floor infringements of agreed procedures. It is also finding it difficult to recruit enough workers for its Langley plant—a problem also affecting the Dagenham car factories.

Until recent disputes change the picture, Vauxhall had been well satisfied with its commercial vehicle output. August showed the second highest monthly production volume on record (highest was March 1978). The company says the Bedford was the top selling truck in Britain in August and that its recent record of industrial relations at its Dunstable operation can be compared favourably with any other commercial vehicle building plant.

The dispute at Ellesmere Port (which makes Chevannes as well as cars) was particularly disruptive truck production at Dunstable and output of the HA and CF van lines at Luton. Considerable lay-offs at these two plants resulted from the action at Ellesmere Port, which produces components for Vauxhall's commercial vehicle factories in the south.

Chrysler UK says it has had no strikes this year in its commercial vehicle plants—Dunstable making Dodge trucks, Spacevans and the 50 and 100 series, Luton making components for these vehicles.

The company's commercial vehicle operations have been affected, however, by the troubles in the company's Midlands plants—particularly Stoke, which manufactures components.

Leyland Vehicles, which suffered a crippling strike at its Bathgate truck and tractor plant in Scotland last year, says that from the beginning of this year it has been hitting about 92 per cent of production targets—a level it considers satisfactory.

Performance has been badly marred by two recent developments, however. The engineering dispute has hit the company, a member of the Engineering Employers Federation, particularly severely, with management claiming production has been cut by about a half.

As a response to this, it has already warned its workforce that it will be reducing next year's phase of its major investment programme in Lancashire and in Scotland. It is also closing down its Park Royal bus plant in North London following claims by Sir Michael Edwards, BL chairman, that the workforce had deliberately hindered improvements in productivity.

Difficulty

Productivity has been a problem at the plant since production began last year of the new Titan bus. The management's desire to recruit a further 200 workers with skills different from those of the majority of the workforce has been an added difficulty.

Workers at the plant have accepted redundancy terms similar to those offered by BL at AEC's Southall plant in West London which closed during the summer.

The various regions of the Road Haulage Association have differing pay anniversary dates starting in the next month or two with Leeds and Bradford and moving on until January.

A delegates conference at Transport House will again set a national claim this year for negotiations in the regions. Shop stewards at Bradford and Leeds have already submitted a local claim for substantial rises and stewards in the Midlands are calling for a virtual doubling of basic rates following last year's 22 per cent settlement.

National union officials have indicated that the tactic will not be used by them as a basis for productivity bargaining.

Nick Garnett

Scope for higher productivity

INDUSTRIAL RELATIONS in the country's truck and van manufacturing plants have this year largely maintained their historical tradition of having fewer industrial disputes and production interruptions than the car building factories.

A few plants have proved exceptions to this, however, and all manufacturers, not surprisingly, argue that there is considerable room for productivity improvements.

Strikes

In recent months the overall picture has been badly disrupted. Strikes within the car manufacturing operations of Chrysler and Vauxhall which have had repercussions on the commercial vehicle plants, special difficulties in one or two factories operated by Leyland Vehicles, and the national engineering dispute which has hit all these companies (mainly through its effect on component makers, though Leyland

Vehicles has been affected directly) have all dislocated output.

In commercial transport, lorry drivers employed by member companies of the Road Haulage Association have taken their first steps towards negotiations during this pay round. National union officials say they are again in militant mood.

Tanker drivers are also due to submit claims for settlement in January and will be looking for big increases, possibly to catch up some of the ground lost against hire and reward drivers. Some of the major oil companies have been or are negotiating productivity deals for their drivers which might defuse possible confrontations.

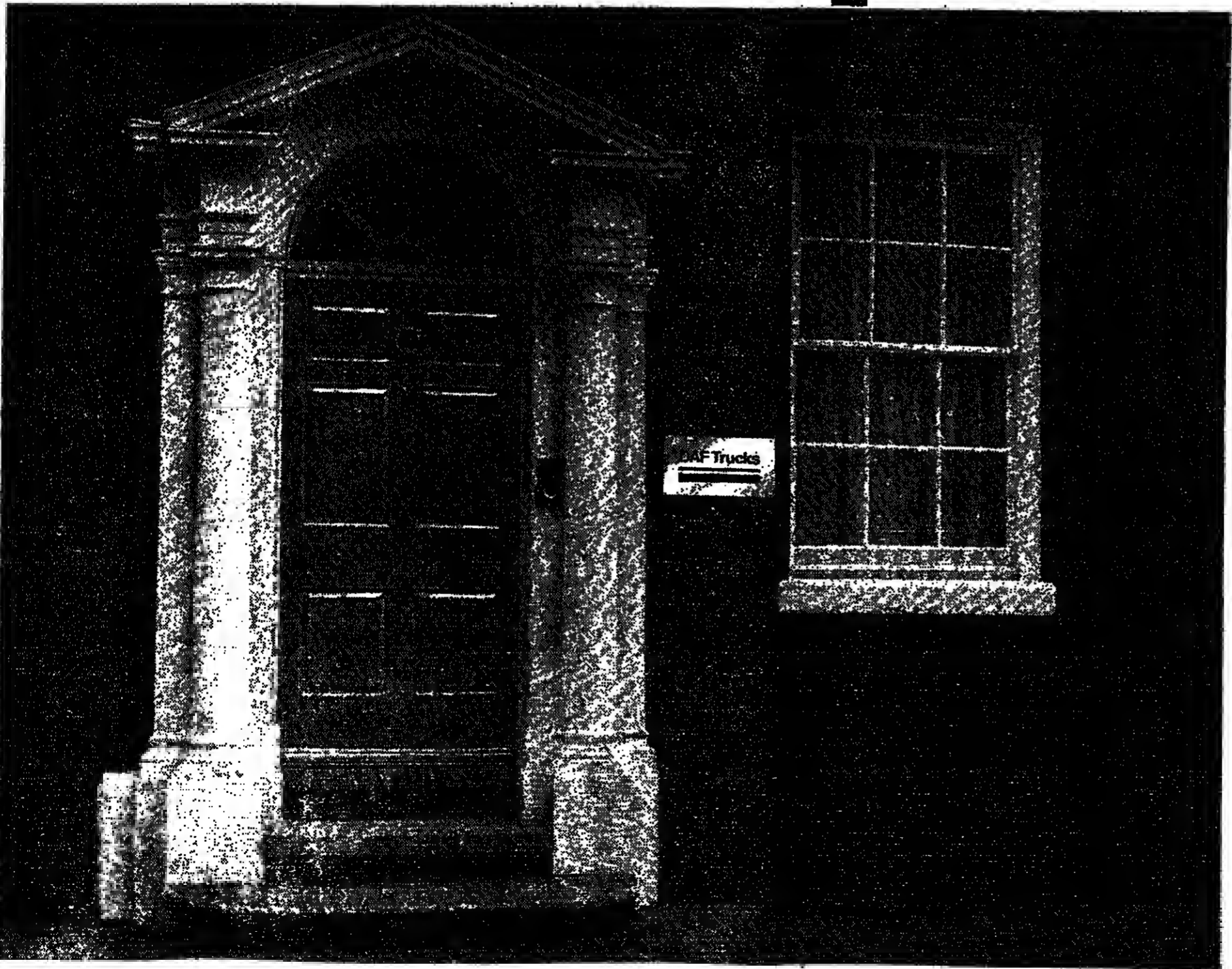
Some explanation of past records of reasonable — in some plants very good — industrial relations appear to lie in the nature of the plants themselves and the work done in them.

They tend to be considerably smaller than the car plants, for example, and their work is less repetitive. Instead of a fast moving conveyor belt, production often has a much higher concentration of individual work.

Production workers are normally employed in smaller units than those in the car plants and can more readily see where their job fits into the whole. Partly because of this very little militancy has developed in these plants. A further factor is almost certainly the reasonable levels of investment and job security. Management would also argue that where it is generally satisfied with industrial relations this has resulted from years of hard work in improving relations with the shop-floor.

Ford's commercial vehicle operations at Southampton (Transit vans) and Langley (trucks) up to the July summer shut-down had exceeded total

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UK TRADE FAIRS AND EXHIBITIONS

Table listing UK trade fairs and exhibitions with columns for Date, Title, and Venue. Includes events like 'International Welding and Metal Fabrication' and 'International Conference and Exhibition on Information Process'.

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Table listing overseas trade fairs and exhibitions with columns for Date, Title, and Venue. Includes events like 'National Business Aircraft Association Convention' and 'Research and Development Exhibition'.

BUSINESS AND MANAGEMENT CONFERENCES

Table listing business and management conferences with columns for Date, Title, and Venue. Includes events like 'Planned Savings: Personal Finance for the Expatriate' and 'Institute of Purchasing and Supply'.

COMPANY MEETINGS

Table listing company meetings with columns for Date, Company Name, and Meeting Details. Includes meetings for 'British Overseas Airways Corporation' and 'British Airways'.

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and other indications are not always available whether dividends concerned are interims or final. The sub-divisions shown below are based mainly on last year's timetable.

Table listing financial engagements and dividends for various companies. Columns include Company Name, Meeting Date, and Financial Details. Includes companies like 'British Overseas Airways Corporation', 'British Airways', and 'British Airways plc'.

Large advertisement for Glenfiddich Pure Malt Scotch Whisky. Features a bottle of whisky with the label 'Glenfiddich Pure Malt Scotch Whisky' and the slogan 'Our label says it all'. The background is a dark, textured pattern.

Analysis of bank advances and acceptances

to UK residents by banks in the UK at August 15, 1979; as Table 5 in the Bank of England Quarterly Bulletin.

Large table showing analysis of bank advances and acceptances. It is divided into sections for 'ADVANCES AND ACCEPTANCES TO UK RESIDENTS', 'MANUFACTURING', and 'OTHER PRODUCTION'. Each section contains multiple columns of data for different bank categories and time periods.

* Including lending under special schemes for domestic shipbuilding. † The analysis provided by Northern Ireland banks differs slightly from other banks. ‡ The analysis provided by Northern Ireland banks differs slightly from other banks. § The analysis provided by Northern Ireland banks differs slightly from other banks.

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COMPANY NEWS

GROCERY PRICES

BET expects no more than modest increase

NO MORE than a modest increase in profit is expected for 1979/80 at British Electric Traction Co., says Sir John Spencer Wilson, the chairman. Current performance is mixed with some group companies doing better and others not going so well.

He reports that the retirement of Lord De La Warr in October will mean that three of the five executive directors will have retired within the space of 12 months but this has not produced succession problems.

For the year to March 31, 1979, good results by smaller subsidiaries was obscured by Redifusion's contribution which was marginally lower at £27.11m pre-tax. Total BET profit was ahead from £57.04m to £72.14m on turnover of £720m (£632m).

Plant hire and printing and publishing activities did well and the three loss makers of two years earlier—Murphy Bros., Humphries Holdings and Reschem International considerably

improved their profits. The winter's industrial disputes and very bad weather, which cost the group an estimated £1m overall, depressed Boulton and Paul and similar factors hit Canadian Motorway's. Here there was a slide from £1.26m to £344,000.

Some of the problems of the winter spilled over into the current year at Boulton and Paul but these have now been largely overcome. At Redifusion, aside from the present difficulties the long term outlook is good, Sir John comments.

Strong sterling knocked some £1.7m in translation off profit at United Transport Company, where the reported total for 1978 was £20.46m (£19.85m). The chairman says the aftermath of the haulage dispute and fuel shortages will make it difficult for the subsidiary to match this profit next time.

Further expansion of United Transport's industrial brass division is taking place with new production facilities to increase out-

put of strip and roller brushes for which demand is widespread. European freight operations were disappointing amid severe competition. However, rationalisation of activities in Belgium and Holland should benefit future profits.

The current year has started well for Advance Laundries which should show improvement for the current 12 months although recent wage settlements and higher material costs are making it increasingly difficult to maintain profit margins.

At March 31, 1979, group investments were valued at £63m (£62m) and cash and short-term deposits stood at £28.62m (£24.62m). Bank overdrafts were £10.38m higher at £71.08m and loan capital was up at £49.47m (£35.28m).

As reported with results the net dividend is stepped up to 7.37p (6.78p).

Meeting at Cumnough Rooms, WC, on October 18 at 12.15 p.m.

BOARD MEETINGS

- The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.
- TODAY**
- Mariners—Amdifia, Catebread, Robey, Energy Services and Electronics, Euro-pan Farms, Fisons, Mellor, Spenner and Jackson International, Farmco, First—Chambers and Farquar, English Association of American Bond and Share Holders, Parker Knoll, **FUTURE DATES**
 - Intentional:
 - British Home Stores Oct. 17
 - Hickinson Robinson Sep. 26
 - Booth Group Oct. 17
 - Wadhams Stinger Sep. 27
 - Finals:
 - A.S. Electronics Sep. 25
 - Canadian Overseas Packaging, Oct. 9

Neepsend sees higher profit

CONFIDENT that various measures undertaken will bear fruit in the second half, Mr. Stanley Speight, chairman of Neepsend, is forecasting a further improvement in current year results.

In view of extensive development and rationalisation being carried out the chairman says that it was considered prudent to maintain the dividend for 1978-1979. However, when these developments are completed and producing results it is hoped to pay an increased amount.

The chairman says that a 13 per cent increase in turnover the group pushed up trading profits by 42 per cent to £1.96m in the year ended March 31, 1979. Redundancy payments up from £5,111 to £50,015 were charged in the year as compared with £1,000 in 1978.

The chairman says that the result has been achieved in very difficult trading conditions with little change in the continued recession in both the steel and iron industries and with little improvement in the situation as far as dumped steel imports are concerned.

He explains that the higher margins have been attained by more economical production resulting from earlier capital expenditure. This particularly applied to the tool and saw and agricultural divisions, in the magnet section of the castings division and the completion of developments at Ferro Alloys and Metals.

Referring to developments the chairman says that the capacity of the rolling mill complex purchased early this year will more than cover the output of the older seven bar mills with a much smaller workforce. Com-

plete transfer of all production and closure of the old mills will be completed this month.

In the steel division further improvements to plants are being carried out and Mr. Speight is confident that the result will be that the group will be able to compete with any manufacturer of special steels either at home or abroad.

Further rationalisation in taking place in tool tools division and in castings better methods and plant are being looked at in order to increase market business and enter new and more profitable markets in iron castings. The major development in the saw division will be in new plant to increase bandsaw production.

In all the chairman anticipates that capital expenditure in the current year will amount to almost £1m. At the year-end bank overdrafts amounted to £2.31m (£3.05m), while medium-term loans increased from £3.53m to £5.45m.

With the rationalisation taking place some of the group's properties will be sold and the proceeds will be used to reduce bank borrowings.

The auditors point out that the group has not complied with SSAP 12, depreciation not having been provided on freehold and leasehold buildings, the effect of this has been to increase the group net profit by some £190,000.

The directors say that they do not feel any useful purpose would be served by following this recommendation as they feel that group properties will continue to appreciate in value. Meeting, Sheffield, October 18 at 12.15 p.m.

Cheaper vegetables offset dairy rises

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE Financial Times Grocery Prices Index was virtually unchanged during September as lower fruit and vegetable prices were balanced by higher prices for dairy produce.

The September index stood at 114.17, against 114.16 for August.

Apart from the variations in dairy produce and fruit and vegetables, there was little other change in the shopping basket except for the sugar, tea, coffee and soft drinks section which increased slightly in cost.

The overall stability is a welcome indicator for the Government which is faced with rising retail price inflation. Surveys such as the FT's grocery price index have become an important early indicator of food price inflation, especially since most Government food price surveys have been abandoned in the economy drive throughout Whitehall.

The FT shopping basket is based on data collected by 25 shoppers who monitor a list of 100 grocery items each month in the same food stores of all types and sizes throughout the UK.

The dairy section of the basket rose by over 2p to £566.56 in September. The rise was mainly due to an increase in butter prices — by about 3p per half-pound — and a 3p per half-dozen increase in the price of eggs.

The fall in the fresh fruit and vegetable section—from £220.98 to £204.19 — was largely due to the good weather during early September which increased supplies. Tomatoes, especially,

Berec offer could cost £5m

Berec Group, Europe's largest manufacturer of dry batteries, has confirmed details of the proposed public tender offer for the outstanding 39.8 per cent stake in its Italian subsidiary, Superpla.

A Berec subsidiary since 1960, Superpla is quoted in Milan, Florence and Rome. The UK parent now intends to offer £5,000 for each of the outstanding 1.47m shares. Consideration on full acceptance would amount

to around £5m which compares with assets attributable to the minority of £3.8m.

Superpla doubled its pre-tax profits to £3.2m in the year ended February 28 last—an improvement which London stockbroker Rowe and Pitman attributed to the absence of industrial disputes together with good volume growth. Profits earned on the minority amounted to £1.2m.

It is felt to be in the long-term interests of both companies that Superpla's operations should become more closely integrated with the rest of the group. In view of the changes this will involve, Berec believes that "the minority shareholders in Superpla should be offered a fair price for their shares."

Five Oaks Investments: Mr. J. R. Waldron, director, acquired 70,000 ordinary shares on September 9.

Carlita Industries: Mr. L. Roydon, director, disposed of 50,000 ordinary shares reducing his interest to 1,657,856 (6.28 per cent).

SINCO MONEY FUNDS

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46 CANNON STREET, LONDON EC4A 3DF
Telephone: 01-236 1435

Rates paid W/E Sept. 23rd, 1979	Call	7-day
% p.a.	% p.a.	% p.a.
Mon.	13.899	14.044
Tue.	13.963	14.058
Wed.	14.000	14.037
Thurs.	13.924	14.049
Fri./Sun.	13.774	14.054

SHARE STAKES

Associated Dairies Group: Mr. D. Baddiley, director, disposed of 40,000 ordinary shares thereby reducing holding to 90,604 (0.076 per cent).

SPI improves mortgage life policies

Leading Scottish life company, the Scottish Provident Institution, has made several improvements in its life policies, designed to make these contracts both cheaper and more flexible.

First, the company has increased the amount of bonus discounted in its low cost endowment contract, following the improvement in its interim reversionary bonus rates earlier this year. The rate now used is £3.85 per cent compound—80 per cent of the interim rate of £4.85 per cent. This lowers the basic sum assured and consequently the premiums paid for a cover level of mortgage.

The company has also made two improvements designed to help the householder when he moves house and takes out a fresh mortgage for a larger amount, and possibly with a later repayment date.

FT Share Service

The following securities have been added to the Share Information Service appearing in the Financial Times:

- Arrow Chemicals (Section: Chemicals/Plastics)
- Mettley Ltd. (Deferred shares) (Industrials/Miscel.)

ARMITAGE BROS.

Home and export sales recovered well and continued to expand strongly for Armitage Brothers after the haulage drivers' strike in January. For the 28 weeks to July 14, 1979, pre-tax trading profit of the pet products maker improved from £244,826 to £377,419.

"If overhead expenses can be held profits should again show further growth," says Mr. S. Robert Armitage, the chairman. Last year profit was a record £578,000 (£441,000).

Saml. Heath warns of setback

Profit for the current year at Samuel Heath and Sons, metal products manufacturer, is expected to be very significantly lower, Mr. S. B. Heath, the chairman, tells members in his annual review.

While business ran satisfactorily until the end of 1978, the last quarter of the 1978-79 year proved to be very difficult, he states.

The two major problems were the disruption caused by the drivers' strike and extremely difficult trading conditions with Nigeria.

The position in Nigeria has improved only marginally, Mr. Heath says. And the strength of sterling is also having its effect both on profit margins and the company's order book, he adds.

Albany Life's new bonds

A new series of guaranteed income bonds, designed to supplement the present series, has been launched by Albany Life Assurance Company, the UK life subsidiary of the American General Insurance Group.

Under this bond, the Series 9 Guaranteed Income Endowment Bond, a yield of 10 per cent net of basic rate tax is guaranteed over four years, with the income paid half-yearly. This is well below the yield on the company's Guaranteed Income Bond of 12 per cent net over four years.

The current bond is able to provide this high yield level because the method of construction of the plan involves the use of an endowment assurance contract on which there is life assurance tax relief.

But the limitations under which this relief is available mean that the amount that can be invested in this bond is low, even if the investor had no other life assurance contracts. It is essentially designed for the basic rate taxpayer with no other life contracts.

The new bond is a single premium endowment assurance with guaranteed bonuses which, when cashed, provide the income. There is no tax relief available, hence the yield is lower.

But the investor can invest any amount up to £50,000. There is no facility for early cash-in, but on death before the end of the period the initial investment is paid.

The company is aiming at the higher rate taxpayer, even though the income is subject to higher rate tax, both on the income and on the repayment of capital.

FINANCIAL TIMES SHOPPING BASKET

SEPTEMBER 1979

	Sept. £	Aug. £
Dairy produce	564.56	557.32
Sugar, tea, coffee, soft drinks	182.76	178.93
Bread, flour and cereals	263.52	261.42
Preserves and dry groceries	94.03	94.50
Sauces and pickles	44.61	43.87
Canned goods	168.42	168.29
Frozen foods	207.43	203.34
Meat, bacon, etc. (fresh)	487.15	489.54
Fruit and vegetables	204.19	220.98
Non-foods	206.08	206.21
Total	2,426.75	2,426.42

Index for September 114.17

1978: March 108; April 101.77; May 103.11; June 104.18; July 102.41; August 101.89; September 101.90; October 101.77; November 103.67; December 105.10.

1979: January 108.54; February 108.65; March 109.12; April 110.88; May 113.59; June 116.02; July 114.79; August 114.16; September 114.17.

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We understand the pitfalls on the basis of experience—the accumulated know-how of running our own fleet consisting of some 2000 vehicles.

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the right type of vehicles to suit all requirements. From executives' cars to delivery vehicles, our computer proposal programme gives a comparative financial analysis of leasing options compared with outright purchase—cost effectiveness is ensured totally on the basis of the facts—and those alone. A Purchase and Lease-Back Plan is also available if required.

In addition, we operate a Fleet Management Service to monitor, analyse and control the maintenance costs of other

company fleets. The cash requirements for leasing are not insubstantial, but it's a form of business carrying little risk and so ranks high in the order of priorities to the company.

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Eurobank expansion checked

By John Evans
The growth of international banking business in the Euro-currency markets came to a temporary halt in the opening quarter of 1979...

Earnings growth for Hutchison Whamoa

SHARPLY HIGHER six month profits are reported by Hong Kong property, transport and industrial group, Hutchison Whamoa...

Upturn at Generale Occidentale

PARIS—Generale Occidentale, the Anglo-French banking and food group headed by Sir James Goldsmith...

Australian retailer dips into second half loss

WALTONS, the retail group, lost A\$6m (U.S.\$6.7m) in the second half of 1978-79...

Rinascente sales increase

MILAN — La Rinascente S.p.A., the leading Italian retail chain, reports sales in the first six months of 1979 higher by about 20 per cent...

Disposal by Ralston Purina

By Our Financial Staff
FEEDSTOCK and petfoods company, Ralston Purina, is to wind down its troublesome U.S. restaurant operations...

CURRENCIES, MONEY and GOLD Sterling's long fall

BY COLIN MILLHAM
Sterling was extremely volatile and erratic last week, although the Bank of England seemed to take a relaxed view of the situation...

has fallen a long way against the dollar, and even further in terms of the members of the European Monetary System.

in terms of the D-mark by selling dollars. Last week the Swiss central bank and the German Bundesbank joined the U.S. Federal Reserve in buying dollars...

Table with columns: Name, Announcement Date, Announcement Year, Date, Announcement Year. Lists various companies and their financial announcements.

Table titled 'EQUITIES' with columns: Issue Price, Latest Return, 1979 High/Low, Stock Name, Dividend Yield, P/E Ratio.

Table titled 'FIXED INTEREST STOCKS' with columns: Issue Price, Latest Return, 1979 High/Low, Stock Name, Dividend Yield, P/E Ratio.

Table titled '"RIGHTS" OFFERS' with columns: Issue Price, Latest Return, 1979 High/Low, Stock Name, Dividend Yield, P/E Ratio.

Table titled 'BASE LENDING RATES' with columns: Bank Name, Rate, Bank Name, Rate. Lists various banks and their lending rates.

Table titled 'Public Works Loan Board rates' with columns: Years, Effective from September 22, Quota loans repaid, Non-quota loans A* repaid.

Table titled 'GOLD' with columns: September 21, September 20. Lists gold prices for various locations.

Table titled 'OTHER MARKETS' with columns: Sept. 21, Sept. 20. Lists prices for various commodities and currencies.

Table titled 'THE DOLLAR SPOT AND FORWARD' with columns: Sept. 21, Day's spread, Close, One month, % p.a., Three months, % p.a.

Table titled 'THE POUND SPOT AND FORWARD' with columns: Sept. 21, Day's spread, Close, One month, % p.a., Three months, % p.a.

Table titled 'EXCHANGE CROSS RATES' with columns: Sept. 21, Pound Sterling, U.S. Dollar, Deutschmark, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canadian Dollar, Belgian Franc.

Table titled 'CURRENCY RATES' with columns: Sept. 21, Sterling, U.S. Dollar, Deutschmark, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canadian Dollar, Belgian Franc.

Table titled 'LONDON MONEY RATES' with columns: Sept. 21, 1979, Sterling Certificate of deposit, Interbank, Local Authority deposits, Finance House deposits, Company deposits, Discount market deposits, Treasury bills, Eligible Bank bills, Fine Trade bills.

Table titled 'CURRENCY RATES' with columns: Sept. 21, Bank Rate, Special Drawing Rights, European Currency Unit.

I.G. Index Limited 01-351 3466. Three month Silver 880-895. 29 Lamont Road, London SW10 0HS.

INSURANCE BASE RATES
Property (Growth) 123%
Vanbrugh Guaranteed 121%
Address shown under Insurance and Property Bond Table.

Large advertisement for 'FLEXIBILITY' featuring a stylized logo and text: 'To survive as an international industrial company these days is not easy. It means learning to adapt to a rapidly changing world...' BTR stands for growth.

Handwritten Arabic text: مكنز المواليد

INSURANCE

The challenge of tighter regulation

BY OUR INSURANCE CORRESPONDENT

THIS WEEK insurance men and woman will gather to Bristol for the annual conference of the Chartered Insurance Institute...

Not surprisingly the theme of this year's papers is The Challenge of the 80s. Three aspects have been selected...

Harmonisation

It is clear, whatever the political colour of the Government, that the British insurance industry faces increasing regulation in the next 10 years...

The traditional divisions of insurance business - accident, fire, marine and life - have in recent years, for accounting, supervisory and some other purposes...

WALL STREET

Table with columns for High, Low, Stock, and various company names like Control Data, Johnson & Johnson, etc.

APPOINTMENTS

New directors for Portals Holdings

Mr. B. J. F. Dewson and Mr. J. A. Hamilton have been appointed directors of PORTALS HOLDINGS.

The following appointments have been made of ROWNTREE MACKINTOSH INC. New York, a subsidiary of Rowntree Mackintosh Limited...

Mr. Ron Cooper succeeds Mr. Raymond Prosser from next week as principal establishment and finance officer at the DEPARTMENTS OF TRADE AND INDUSTRY...

Dr. James S. McFarlane is to become an executive director of GUEST KEEN AND NETTLEFOLDS from October 1. His previous position was general manager...

Mr. R. A. F. Osthme has been appointed general manager of the BRITISH EXPLOSIVES ASSOCIATION OF LONDON...



Mr. Robin Napier

has been made chief accountant. Mr. Osthme has also been appointed general manager of the subsidiary United Standard Assurance Company...

Mr. Robin Napier has joined the Board of STANDARD FIREWORKS as a non-executive director...

Mr. D. A. E. Baer has been appointed a director of F. AND C. EUROTRUST. Mr. C. G. Wainman retires from the board after the annual meeting...

Mr. John MacDonald has been appointed commercial and industrial attaché to the DELEGATION GENERALE DU QUEBEC IN LONDON.

Mr. Richard L. Desmond has joined 'BABCOCK INTERNATIONAL as group treasurer. He was previously assistant treasurer of Esso Petroleum.

Mr. Alex Bell has been appointed deputy chairman of Derek Crouch Construction Company...

WORLD STOCK MARKETS

Indices

Table showing indices for NEW YORK - DOW JONES, EUROPE, and other markets with columns for High, Low, and various indices.

Table showing STANDARD AND POORS indices with columns for High, Low, and various indices.

EUROPE

Table showing stock prices for AMSTERDAM, BRUSSELS/LUXEMBOURG, and other European markets.

COPENHAGEN

Table showing stock prices for COPENHAGEN.

VIENNA

Table showing stock prices for VIENNA.

GERMANY

Table showing stock prices for GERMANY.

CANADA

Table showing stock prices for CANADA.

SWITZERLAND

Table showing stock prices for SWITZERLAND.

AUSTRALIA

Table showing stock prices for AUSTRALIA.

PARIS

Table showing stock prices for PARIS.

OSLO

Table showing stock prices for OSLO.

STOCKHOLM

Table showing stock prices for STOCKHOLM.

TOKYO

Table showing stock prices for TOKYO.

BRASIL

Table showing stock prices for BRASIL.

HONG KONG

Table showing stock prices for HONG KONG.

JOHANNESBURG

Table showing stock prices for JOHANNESBURG.

MINES

Table showing stock prices for MINES.

Table showing N.Y.S.E. ALL COMMON with columns for High, Low, and various indices.

Table showing MONTREAL with columns for High, Low, and various indices.

Table showing JOHANNESBURG with columns for High, Low, and various indices.

Table showing Australia, Belgium, Denmark, France, Germany, Hong Kong, Italy, Japan, Singapore, and Spain with columns for High, Low, and various indices.

Table showing FRIDAY'S ACTIVE STOCKS with columns for Stock, Price, and Change.

Table showing AMSTERDAM with columns for Price, Div., and Yield.

Table showing BRUSSELS/LUXEMBOURG with columns for Price, Div., and Yield.

Table showing COPENHAGEN with columns for Price, Div., and Yield.

Table showing VIENNA with columns for Price, Div., and Yield.

Table showing GERMANY with columns for Price, Div., and Yield.

Table showing CANADA with columns for Price, Div., and Yield.

Table showing SWITZERLAND with columns for Price, Div., and Yield.

Table showing AUSTRALIA with columns for Price, Div., and Yield.

Table showing PARIS with columns for Price, Div., and Yield.

Table showing OSLO with columns for Price, Div., and Yield.

Table showing STOCKHOLM with columns for Price, Div., and Yield.

Table showing TOKYO with columns for Price, Div., and Yield.

Table showing BRASIL with columns for Price, Div., and Yield.

Table showing HONG KONG with columns for Price, Div., and Yield.

Table showing JOHANNESBURG with columns for Price, Div., and Yield.

Table showing MINES with columns for Price, Div., and Yield.

Table showing Financial Rand U.S. \$ with columns for Price, Div., and Yield.

NOTES: Overseas prices exclude S premium. Belgian dividends are after withholding tax...

INTERNATIONAL CAPITAL MARKETS

BY FRANCIS GHILES

CURRENT INTERNATIONAL BOND ISSUES

INTERNATIONAL BONDS

A flood of Deutsche Mark issues

THE TURMOIL in the gold and foreign exchange markets last week was fully reflected in the international bond markets.

Demand for the harder currency bonds, Deutsche Mark and Swiss franc issues in particular, was strong.

At its monthly meeting the German Capital Markets Sub-Committee agreed to the largest new issue calendar of foreign Deutsche Mark bonds (DM 950m) since last December.

But a further "jumbo" private placement of DM bonds for the EEC was widely expected to be added to this figure. It is also believed that the EEC, supplementing its Ortolini financing facility, could be in the market shortly for up to DM 800m.

Meanwhile, some German bankers suggested that one of the new Deutsche Mark issues for the World Bank was expected to be placed directly with the Saudi Arabian Monetary Agency.

During the past four weeks, DM 1.32bn worth of issues have been floated, against the highest figure in ten months. Initially, the Sub-Committee had agreed on a new issue calendar until September 20 amounting to

DM 750m. Not all German bankers were sure that the DM 950m could be easily absorbed. One particular factor of concern is the high funding requirements of the Republic next month. Nevertheless DM 475m worth of new Deutsche Mark paper was floated last week, not all of which was initially planned.

The next four weeks' calendar will be opened tomorrow by a Dresdner Bank with a DM100m public offering for Oesterreichische Kontrollbank; Westdeutsche Landesbank will follow with a DM50m bond for a European address later next week; on October 3, DGB Bank will announce a DM100m issue for an unknown borrower while a DM50m issue for a South African address is expected from Deutsche Bank on the 5th.

On October 15, Dresdner Bank will announce a DM100m offering for an unknown address and the following day Westdeutsche Landesbank will announce a DM50m one for a European address.

On October 17, Deutsche Bank will announce a DM150m bond and two days later Commerzbank will close the list with a DM100m issue.

Two issues for the World

Bank, totalling DM250m, are also expected, one of which should finish up in the Middle East.

DM issues announced last week included a DM 100m private placement for the Asian Development Bank and two private placements for Eurofima through Deutsche Bank, which also arranged a DM 50m private placement for Arabid. Westdeutsche Landesbank brought two borrowers to the market, Petrobras and Roylease, in both cases for amounts higher than initially expected.

Secondary market prices of DM bonds weakened in the early part of the week under the weight of new issues but recovered lost ground later on.

Initial conditions indicated on the Council of Europe issue, managed by BHF Bank, were slightly improved to attract stronger investor demand. The weakness in pre market trading which hit this issue stemmed from the fact that one of the Eurofima private placements announced on Monday offered a similar yield for shorter maturity paper.

Swiss bankers also say they witnessed a noticeable increase in demand for bonds in their sector of the market. Older

bonds posted gains of about 1/2 on the week while the new issue for BMW, which was trading last Friday for the first time, finished at 102 after being priced at par. Turnover was higher than at any time in recent weeks.

Convertible were the major feature of the dollar bond market last week. Three Japanese convertibles were unveiled and gained a good reception, thanks to the rise of the Yen against the dollar and the strong advance of the Tokyo stock exchange.

The \$60m convertible for Mitsubishi-increased from an initial \$50m—found a welcome reception and the issue was closed earlier than initially planned.

Morgan Stanley, the manager, also cut the indicated coupon by 1/2 point to 8 1/2 per cent.

The option feature which gives investors the right to redeem the issue at a premium in 1984, ten years before final maturity, to raise the yield to about 10 per cent, was found to be a valuable incentive. A similar feature was to be found in the two other Japanese convertibles which were launched last week—Mitsubishi Electric and Daiel Incorporated. A further con-

vertible, for Charter Oil, was launched last Friday.

The only other dollar issue last week was a \$100m FRN for the Philippines through Credit Suisse First Boston. No new straight dollar issue has been launched for seven weeks now.

Dollar bond prices ended the week very much where they had started, the market having spent much of its time following the ups and downs of the New York bond market.

Few investors were in the market and those which were seemed more interested in high quality names which boast rich coupons and good sinking funds. By and large, however, the investors' strike continues. The rise in prime U.S. bank rates to a record 13 1/2 per cent and the sharp fall in the value of the dollar coupled with the surge in the price of gold were sufficient reminders that the market faces a long period of uncertainty.

Many banks in Europe would agree with the pungent comment by Rose and Partners (Securities) in their weekly comment to investors: "The Fed should perhaps employ psychologists as advisers rather than economists."

Table with columns: Borrowers, Amount in, Maturity, Av. life years, Coupon %, Price, Lead manager, Offer yield %. Lists various international bond issues like U.S. Dollars, Swiss Francs, French Francs, etc.

EURO DOLLAR FINANCING

Welcoming mat out for U.S. groups

THE PROSPECT of some sort of credit squeeze in the U.S. capital markets appears to be encouraging American corporate borrowers to pin down alternative funds in the Eurodollar market.

In an unusual development, the U.S. emerged as the largest single borrower among the industrialised nations on the medium and long-term Eurocurrency markets in August.

U.S. corporations contracted \$735m of credits last month up from \$415m in July. This was the largest total of any nation in the Organisation for Economic Co-operation and Development, apart from Turkey which signed \$2.21bn of loans, reflecting its recent debt restructuring agreements, according to data compiled by the OECD.

So far this year, U.S. borrowers are responsible for \$1.5bn of syndicated credits. U.S. loans last month were

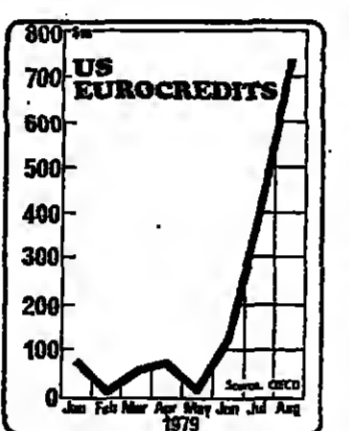
headed by Amdahl Corporation, the West Coast computer group, which raised a total of \$260m, was followed by Coastal States Gas, which arranged \$100m in the Euromarkets and a companion \$100m in the U.S. domestic market.

Diamond Shamrock Corporation borrowed a total of \$195m, while American Petrofina Exploration Company raised \$180m.

U.S. corporations, with a large domestic capital market and a variety of funding sources to choose from, normally find little need to turn to syndicated Eurocredits, bankers say.

Underlying much of this latest corporate demand for Eurodollars is the growing belief that the U.S. may be heading for a tough credit crunch.

Loan demand at the U.S. money centre banks is still running at high levels, while the banks themselves are said to be concerned about their gearing



banking standby lines.

In fact, warnings were being voiced in New York late last week that growing illiquidity among U.S. corporations may exert additional pressure on short-term interest rates.

Loan demand jumped \$934m at the big New York banks in the latest reporting week, a reflection of corporate needs to finance expanding inventories as the economy slows, as well as the impact of the September 15 tax payment date.

Bankers also suggest that the closure of the Eurodollar straight-debt bond markets since August, after a heavy bout of U.S. corporate borrowing in Eurobonds earlier in the year, is an influence. Eurocurrency credit represents an alternative source of funding for companies whose planned Eurobond flotations had to be shelved.

U.S. corporations are also active in financing themselves overseas through other tech-

BY JOHN EVANS

BY STEWART FLEMING

Fight over interest rates

THE RECENT slide in bond prices which has accompanied moves by the Federal Reserve Board to tighten credit petered out towards the end of last week, but with forthcoming inflation data expected to show no significant easing in the pace at which prices are rising and the dollar again under pressure, the respite could prove short-lived.

The consumer price index for August will be released this week and the producer price index for September the following week.

At the beginning of the week bond prices continued their declines ahead of Tuesday's meeting of the Federal Open Market Committee, the Federal Reserve Board monetary policy arm. It was widely expected that the committee would vote for a further significant tightening of credit which would push interest rates higher.

In the event not only did the Fed's open market operations suggest that it had increased its average weekly target on Federal funds only modestly—

to around 11 1/2 per cent—for the moment, but in addition the Board arrived at its decision to increase the discount rate to 11 per cent by a narrow four to three margin.

The emergence of a block of Board members opposing further tightening in credit and the modest extra upward pressure the Fed has exerted on money market rates have both combined to encourage some investors to conclude once again that U.S. interest rates could be peaking.

The foreign exchange markets, on the other hand, were disturbed that last week's decisions by the Federal Reserve could indicate some weakening of its resolve to fight inflation.

But observers are pointing out that while Mr. Paul Volcker, the Fed chairman, must now deal with a block of tough-minded governors apparently questioning the need to tighten credit further, the three governors who voted with him are likely to continue to provide solid support.

In addition, there could well be stronger support for the Fed's recent moves to tighten credit on the central banks' 12-member open market committee.

For these reasons the governors' narrow vote on the discount rate increase needs to be kept in perspective.

On the other hand, there is clearly growing concern among some politicians in Washington that the recent increase in interest rates will deepen the U.S. recession, and it is becoming more vocal.

Senator Edward Kennedy in particular has let it be known that he feels interest rates may well have risen far enough. This represents a significant strengthening of political pressures against further steps by the Fed to tighten credit for governors steadily moving closer to a decision to challenge the weakened President Carter for the Democratic Party's nomination as its candidate in next year's presidential election.

FT INTERNATIONAL BOND SERVICE

Large table with columns: U.S. DOLLAR STRAIGHTS, YEN STRAIGHTS, OTHER STRAIGHTS, EURO DOLLAR TURNOVER, STRAIGHT BONDS, CONVERTIBLE BONDS, DEUTSCHE MARK STRAIGHTS, SWISS FRANC STRAIGHTS. Includes various bond listings with prices and yields.

Advertisement for Neepsend. Features the Neepsend logo, headline 'Profits ahead despite recession', and details of financial results for 1979: Turnover up 13% at \$247 million, Trading profit up 42% at \$2.165 million, Pre-tax profit up 22% at \$1.275 million. Chairman Stanley Speight says profit improvement achieved despite continued recession in steel and foundry industries.

Advertisement for Dai-ichi Kangyo Bank, Limited. Headline: 'U.S. \$10,000,000 Floating Rate U.S. Dollar Negotiable Certificates of Deposit, due 24th March 1981'. The Dai-ichi Kangyo Bank, Limited LONDON. Includes contact information for the bank and its agents.

Advertisement for Renown Incorporated. Headline: 'RENOWN INCORPORATED'. Includes financial results for the semi-annual period ended 30th June 1979: Revenue, Net Sales, Other Net, etc. Chairman Robert Fleming & Co. Limited.

Advertisement for British Limbless Ex-Service Men's Association. Headline: 'WE, THE LIMBLESS, LOOK TO YOU FOR HELP'. Text describes the association's mission to help ex-service men and women with limblessness.

FINANCIAL TIMES SURVEY

Monday September 24 1979

Defence Equipment Industries

Armaments look like remaining one of the world's biggest industries for some time to come, with projected national expenditures running into many billions of dollars. Preservation of the balance of power between East and West continues to provide the main thrust to the market, but Third World countries are a growing presence.

THROUGHOUT THE world, spending on armaments of all kinds continues unabated, as it has done since the end of the Second World War. Continued political instability, coupled with a growing desire for emerging Third World countries to develop their armed forces, and the efforts on the part of NATO to boost defence spending on conventional arms to combat the rapid build-up of conventional weapons by the Warsaw Pact forces, are all playing a part in this continued emphasis on arms procurement.

It is estimated that, last year, total world spending on defence, including procurement of weapons of all kinds but excluding the Warsaw Pact nations and China, amounted to well over \$350bn and that if spending by those two blocs are also included the total is probably well over \$400bn. The figure has been rising steadily for years, partly of course because of inflation, but also because of an increase in the volume of armaments being being acquired world-wide.

Budget

In the UK alone, the defence budget for 1979-80 is estimated at nearly £8.6bn, or just under 4 1/2 per cent of the Gross Domestic Product for the year at market prices, representing an increase in real terms of 3 per cent over the 1978-79 figure. For 1980-81, the Government's plans provide for a further real increase of 3 per cent.

While no decision has been taken on UK defence budget levels for 1981-82 and 1982-83, it seems likely that further increases in real terms will be made.

The reason is that, as has been clear for some time, the Warsaw Pact countries have been increasing their own defence expenditure, and it is estimated that Soviet defence spending alone now accounts for about 11 to 13 per cent of the Gross National Product, having risen by an average rate of about 4 per cent a year in real terms between 1973 and 1977, and is still rising, although perhaps more slowly. This year's UK Defence White Paper made it clear that a high proportion, probably well over a third, of all Soviet and Warsaw Pact defence spending is on the procurement of new weapons and over a fifth of the total is spent on research and development of high-technology weapons systems, including especially missiles, both land and submarine-based.

At the same time, however, according to the UK Defence White Paper, much of the Soviet and Warsaw Pact Budget is also being spent on conventional weapons of all kinds. Already in Central Europe the NATO forces are outnumbered by 2.8 to 1 in main battle tanks, by 2.7 to 1 in artillery pieces, by 2.2 to 1 in fixed-wing tactical combat aircraft, and by 1.2 to 1 in total troop levels.

It is largely to try to correct this imbalance in conventional forces that NATO itself is increasing its defence spending in real terms in the years ahead.

But within the overall total of world defence spending, there is a detectable trend for the countries of the Third World to assume a bigger share. According to the Stockholm Peace Research Institute, the share of the Third World in

total defence spending in 1977-1978 had risen to about 14 per cent, against only 6 per cent a decade earlier, with further rises in 1978-79 and in the current year.

This expansion is stemming from the desire of those countries to develop their armoured

weapons complex dependent upon aid from other Arab countries, but is still interested in the long-term in becoming an arms producer.

That defence spending ranks high in the list of priorities for countries in the Third World is indicated by an analysis

and support personnel, and the remaining third on all the other items involved in defence.

The figures will, inevitably, vary widely according to the country concerned, and the nature of its political situation, but it seems likely that at a rough estimate, some \$150bn a

manufacture of weapons under licence from major arms-producing countries. While in many instances these weapons can still be classified as minor—in that they are either vehicles of various kinds, anti-tank weapons and small arms and ammunition, there is an increase

suppliers in the world ready to step in.

As a result of these trends, the cross-patterning of defence equipment sales and manufacturing agreements, already an almost impenetrable labyrinth, becomes more complex every year. This is not necessarily because of a desire for secrecy on arms trading between buyers and sellers, although much of that undoubtedly exists, but more because the trade itself is so substantial, and is expanding so rapidly, that it is almost impossible to keep track of it.

Many contracts, of course, are openly entered into. In the UK, where it is estimated that upwards of 1m people are given full-time employment by the defence manufacturing and ancillary supporting industries, with several hundreds of companies involved, major export contracts—for example, for military aircraft—are openly announced because they tend to be substantial and provide long-term continuity of employment for many thousands of people and make a major contribution to the country's balance of payments.

is, in effect, the Defence to Ministry's commercial arm for exports, and it meets the need for an organisation that can negotiate contracts with foreign Governments for equipment originating from both the Royal Ordnance Factories and from private industry.

Big spending continues

By Michael Donne, Aerospace Correspondent

of conventional weapons, including light tactical combat aircraft, tanks and other armoured vehicles, artillery, including especially anti-tank weapons, and light battlefield guided weapons, as well as small arms and ammunition.

This trend applies as much to individual countries in South America, Central America, Africa and South-East Asia as it does to the Middle East, where the biggest spenders at present are Saudi Arabia and Israel.

Iran, following the revolution earlier this year, with the subsequent cancellation of many major military contracts with Western countries, while no longer a major arms procurer, is still interested in spares and small arms. Egypt, for political reasons stemming from its peace agreement with Israel, has been obliged to abandon its originally extensive plans to create a military industrial

carried out by SIPRI, which shows that in 1977 (and there is no reason to believe the trend has changed much since then) out of 93 under-developed countries, nearly a quarter of them spent more than 25 per cent of their total gross domestic budgets on military activities; nearly a third spent more than 20 per cent in that way; and nearly 60 per cent of them spent over 10 per cent of their total domestic budgets on defence.

It is difficult to quantify precisely just how much of this cash is spent specifically on armaments as such—that is, on hardware as opposed to other items in defence budgets such as pay, food, accommodation and transport. But if the UK defence budget is any guide, it is probable that about one-third of total defence outlays go on equipment of all kinds, another third on pay for armed forces

year is being spent specifically on weaponry of various kinds, and that while some part of this is undoubtedly being spent on nuclear weapons in the major countries of the NATO and Warsaw Pact alliances—most of it is being spent on conventional armaments.

A considerable proportion of this trade in arms stems from four major weapons suppliers—the U.S., Soviet Union, the UK and France. All four specialise in virtually all kinds of conventional weapons, for land, sea or air warfare. The trade in nuclear armaments is very strictly limited even between members of the same alliances.

But competition in conventional weapons is fierce, and it is also significant that in recent years, many other countries in the world have tended to build up their own capabilities for weapons development and production, especially through the

tendency for some of these countries to seek more significant weapons-manufacturing capabilities.

Thus, India, for example, is not only buying the British Jaguar jet strike-trainer but also planning to build it under licence. Israel has for some time been building its own supersonic combat aircraft, the Kfir, as well as guided weapons; and many countries make their own vehicles, small arms and infantry and other weapons.

Where overseas countries do not have indigenous design and development capabilities, it is not difficult for them to establish weapons industries on the basis of licence production from one or another of the major powers. While in some countries, such as the UK, various political constraints may prevent arms deals with other countries, such as with South Africa, there are always other

Arrange

It also can arrange financial, credit and export insurance, and contract for associated defence requirements such as maintenance, training, and infrastructure programmes. Conversely, it also meets the needs of overseas governments for an organisation that carries the authority of the UK Government.

But at the same time, IMSnc does not compete with the private sector. Where an overseas government or agency wishes to contract directly with a private company or a nationalised industry, IMSnc does not he involved. But defence procurement is often complex, and where overseas governments require a combination of equipment and services, IMSnc can act as a principal and bring together resources from both the private and public sectors, drawing on the expertise of government agencies and their armed forces.

IMS' turnover has risen substantially in recent years, from about £10m in 1972 to an estimated £260m in the current year. The company has always been profitable.

Another significant organisation in UK defence sales overseas is the Defence Manufacturers' Association, which

CONTINUED ON NEXT PAGE

Thinking for tomorrow got us where we are today

Today Cossor Electronics is a well established supplier of electronic equipment for the defence industry, public authorities and airlines.

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Which is why we want to tell you something about ourselves. You may not be a customer today, but sooner or later you may be ordering an electronic system from us. Before you do, we are sure that you would like to know a little more about the company you will be dealing with.

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Our latest development project will affect anybody flying the crowded skies of the eighties. Known as Adsel, it is being designed for Britain's aviation authorities to give the controller the system he will need to cope with ever-increasing air traffic densities.



Cossor displays at Gatwick Airport.

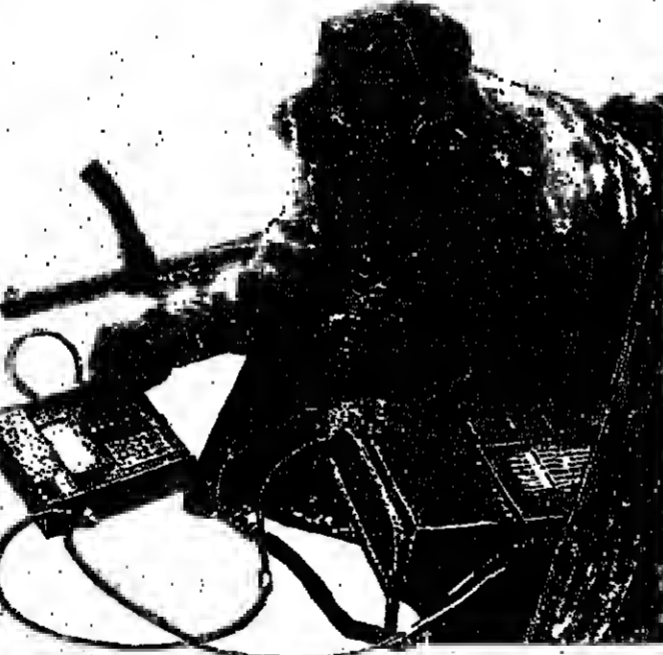
Today's air traffic control...and the next generation

Cossor Electronics has been first in secondary radar since its development in the Second World War. Today our systems are used for air traffic control in airports and airfields throughout the world. We have the unique capability to supply both the airborne equipment (the transponders), and total ground systems (the antennas, interrogators, computer-based terminals and displays).

Our latest development project will affect anybody flying the crowded skies of the eighties. Known as Adsel, it is being designed for Britain's aviation authorities to give the controller the system he will need to cope with ever-increasing air traffic densities.

When communication is vital, people keep in touch with Cossor

Our UHF/VHF ground-to-air communication systems are standard equipments for the Royal Air Force, and we have fitted them in many civilian airports here and overseas. We are producing a teleprinter for the British Army which has storage and extensive compose and edit facilities—more a fully fledged electronic terminal, in fact. We are developing tactical message terminals with storage facilities, which have any number of practical possibilities. Add to that modems, synthesizers, programmable filters and it is apparent that if you are interested in communications, we are the people to talk to.



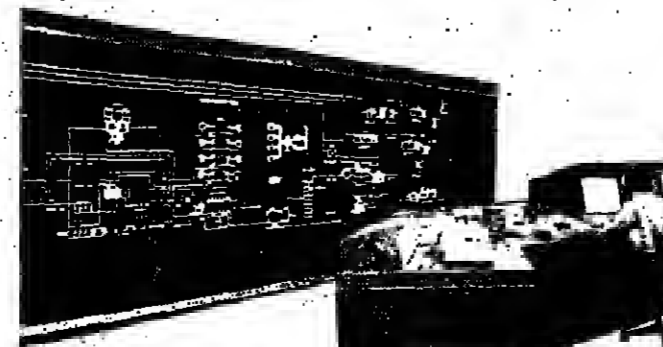
The Celtic tactical message terminal.

Advanced telemetry for efficient energy management

Modern telemetry systems are playing an increasingly important role in the management of gas, water, oil and electricity distribution. Many other areas, where operational efficiency is increased by more accurate measurement and control, benefit from applying the same techniques.

These systems involve a wide range of electronics skills. At Cossor we have been able to apply the broad based capability that we have gained in many fields of advanced technology to place ourselves in the forefront of telemetry systems development.

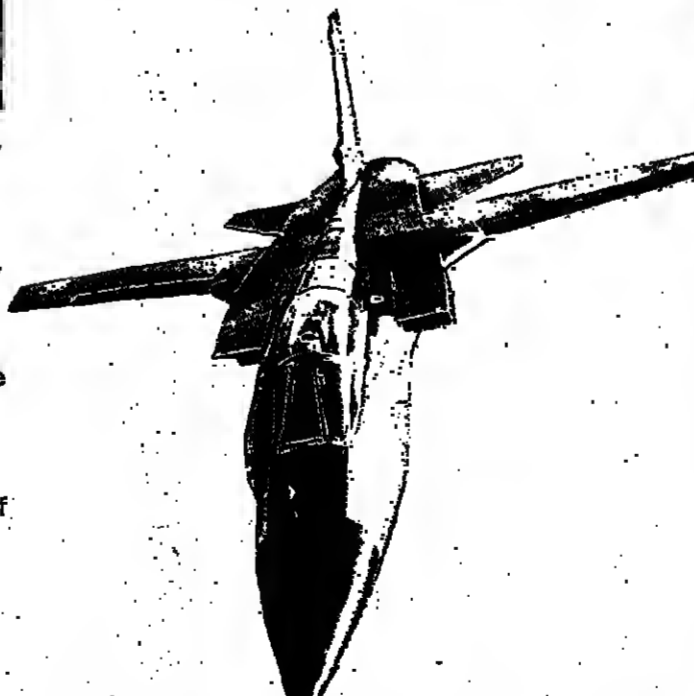
If you are an engineer interested in working in telemetry, or if you are planning to install, expand or replace a system—consult with Cossor.



Cossor telemetry at the Sutton District Water Company

Airborne systems that make for safer skies

Today Cossor secondary radar transponders are fitted to most commercial aircraft in service with British airlines (including Concorde), to most Royal Air Force and Royal Navy aircraft, and to the aircraft of many overseas airlines. Our instrument landing systems are fitted by the Royal Air Force in the Jaguar, Phantom, Tornado and Hawk. As in all our product ranges, we are thinking for tomorrow. We are developing a single package microminiature transponder, known as the IFF 3100, to save weight and space in the British Tornado. Our engineers are also busy working on the IFF 3500, which is an airborne interrogator enabling an aircraft to identify another in flight and gain early warning of hostile attacks. Two multi-million pound Ministry of Defence contracts that mean we are playing our part in the defence of the country!



The Tornado

Facts before your eyes—and at your fingertips

The visual display unit is becoming as well known a piece of office equipment as the typewriter or telephone. What may be less well known is that Cossor Electronics is one of Europe's largest independent VDU manufacturers. Our equipments are mainly sold by our sister company, Data Logic, and through them our customers embrace nearly every level of industry and commerce.



The Raytheon PTS 100 VDU—made in Europe by Cossor.

Thinking for tomorrow means getting things right today

Radar, communications, telemetry, avionics, data—all important products performing essential services. Which is why we regard product reliability as essential, from the initial design, through to manufacture, test and quality control.

And it is also the reason why we have our own Service and Installation Division to ensure that the product performance lasts its lifetime.

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To find out more about us, please write for our brochure to:

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Harlow, Essex CM19 5BB England.
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COSSOR electronics

Thinking for tomorrow

A Raytheon Company

DEFENCE EQUIPMENT INDUSTRIES II

Long order books from air forces

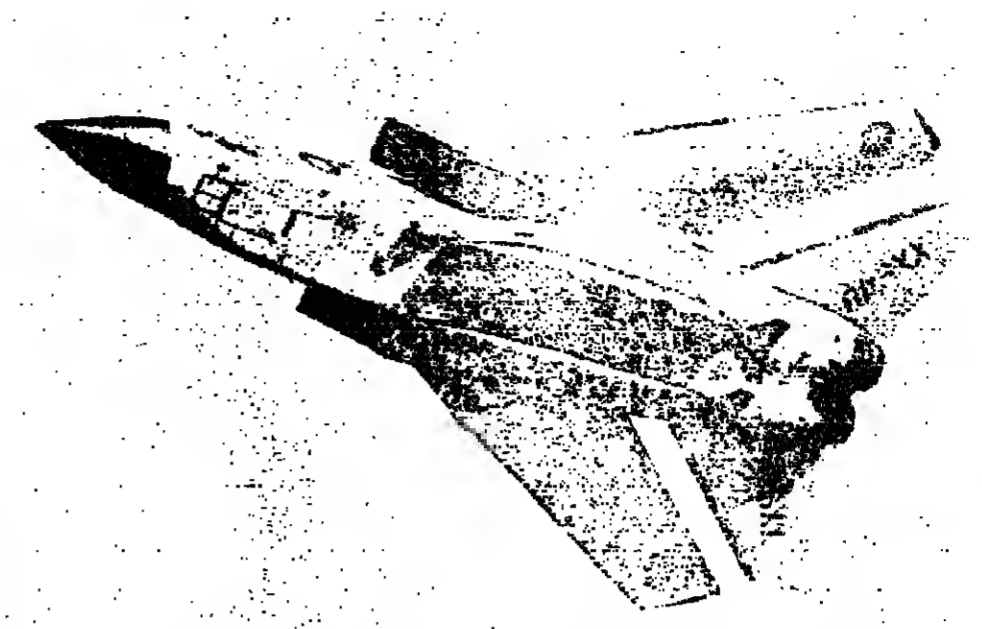
DEMAND FOR military aircraft guided weapons is expected to remain buoyant through the 1980s and beyond...

\$3.5bn. or about 41 per cent of the total defence budget. Estimates prepared by British Aerospace show that during the next 15 years...

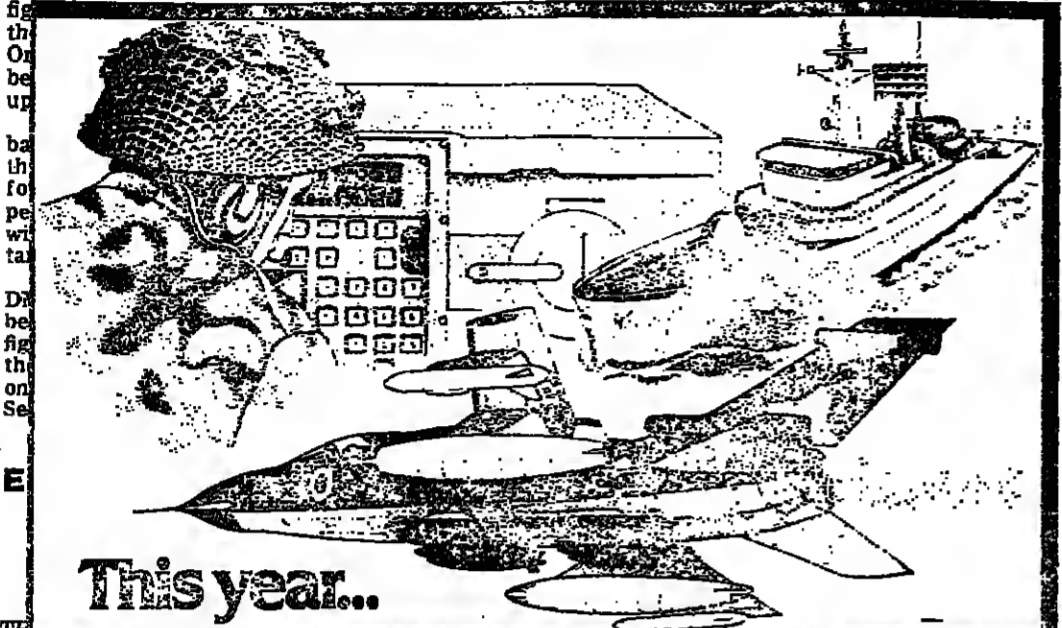
combat aircraft, such as the Tornado multi-role combat aircraft, the McDonnell Douglas F-15 Eagle and the Grumman F-14 Tomcat.

In addition, there is a substantial volume of product support, spares, overhaul, refurbishment and conversion programmes for military aircraft no longer in production...

and the U.S. Hughes TOW helicopter-launched anti-tank missile. One of the major new developments in the guided weapons field in recent months has been the UK Government's decision to go ahead with new-generation airborne anti-ship missile...



Europe's air shield for the 1980s—the Anglo-West German-Italian Tornado Multi-Role Combat Aircraft. Over 800 are to be built.



This year..

Ferranti are making a strong contribution to land, sea and air defence. At sea, Ferranti tactical data handling systems are in every major warship of the Royal Navy—and in other navies too.

Exports

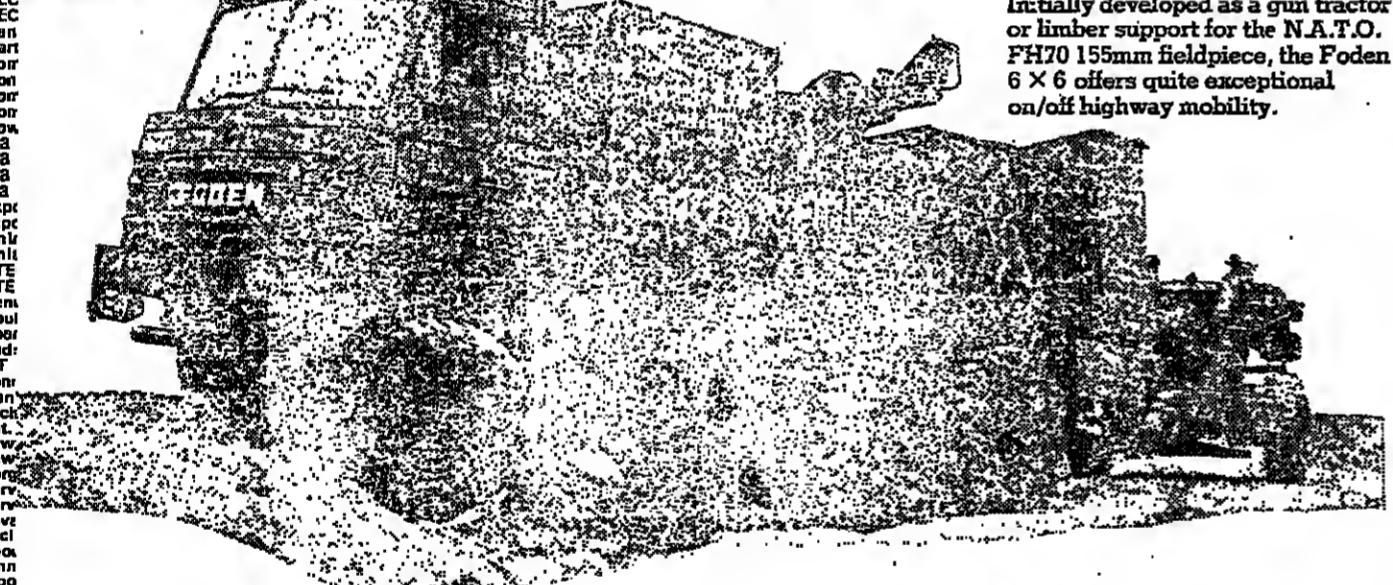
British Aerospace, the nationalised civil and military aircraft and guided weapons manufacturer, last year had total sales of over £894m, of which military aircraft accounted for no less than £284m...

Decisions

In the UK, two major defence procurement decisions will have to be settled within the next year or two, both of which could involve international collaboration. One is whether to replace, and with what, the UK strategic nuclear deterrent, currently provided by the Polaris-missile nuclear submarine force.

AP power for active duty. AP Precision Hydraulics. The question is whether to continue with a submarine-based deterrent, which will require the development of new submarines and missiles to

FODEN



All-purpose all-terrain tactical support vehicles. Foden, a major N.A.T.O. military vehicle supplier, is achieving increasing recognition in international military circles.

The Foden fleet is one of the world's few totally integrated logistic vehicle ranges with all variants offered in left or right hand drive form. A common basic design concept simplifies ordnance logistics and maintenance under intensive field operation.

FODEN

Spending

comprises more than 250 companies of all kinds engaged in this field. Formed in 1978, the association has grown rapidly and is still expanding. While many of its members participate in major UK and overseas exhibitions of defence hardware in their own right, and conduct their own sales negotiations, the association can offer smaller companies, or those with only a marginal involvement in the defence market, an opportunity to participate in exhibitions and trade fairs at home and overseas.

AP Precision Hydraulics. AP Precision Hydraulics. The question is whether to continue with a submarine-based deterrent, which will require the development of new submarines and missiles to

MARTE first operational helicopter antiship missile in western world. SISTEL. The first operational helicopter antiship missile in western world.

امسك ان الشا كل

Battlefields in space

THE MAIN use of space until now and for the foreseeable future is the military one. The only proposal which could change the balance significantly is the solar power satellite, the scheme for tapping solar energy round-the-clock by way of a geostationary earth satellite and beaming it back to earth. Unfortunately, for those seeking new sources of energy to supplement fossil fuels, the economics of the solar power satellite appear to be very discouraging at present.

Last year, of another 155 satellites launched from the earth, 112 were paid for out of defence budgets: 91 by the USSR, 19 by the U.S., 1 by China, and 1 by the U.S. for NATO. According to SIPRI, the Stockholm International Peace Research Institute, three out of four of all the 2,000-odd satellites launched since Sputnik have been "military oriented."

The importance today of a potential battlefield high in the sky, which has been accessible for little more than two decades, is easily underestimated from the ground. But its existence was brought home dramatically to people early last year when a Russian military satellite bearing a miniature nuclear reactor to provide it with bursts of high power inadvertently re-entered the atmosphere. Canada, the main recipient of the radioactive debris scattered by Cosmos 954, is still trying to get reparations from the USSR for the cost of clearing up the mess.

Like most military satellites, Cosmos 954 was designed for a particular task of surveillance; in this case, observation of U.S. naval activities by means of a powerful radar requiring power levels obtainable only from a nuclear reactor in space. Ocean surveillance, as a space activity, dates from the mid-1960s. The main objective is to give navies a virtually real-time, synoptic view of the ocean, by relaying data captured by the watching satellite via a communications satellite back to a control centre on land.

The U.S. Navy's first ocean-surveillance satellite was launched little more than three years ago. Code-named White Cloud, its purpose is to monitor movements and transmissions of surface vessels, for which it carries three "sub-satellites" which it can place into orbit. The four satellites, all in near-circular earth orbit, can together keep a large portion

of the ocean under constant observation, and the direction in which vessels are moving can be ascertained. The mother satellite carries such sensors as passive infra-red and microwave radiometers, and radio-frequency detectors to pick up radar and radio signals from ships. Its siblings are understood also to carry infra-red and microwave sensors.

The White Cloud satellites can detect transmissions at a range of 3,000 km. They are therefore positioned about 3,000 miles apart to afford continuous monitoring of naval vessels. A more advanced U.S. development known as Clipper Bow, scheduled to be introduced in 1983, is expected to refine the surveillance to a point where any enemy vessel can be identified.

Surveillance

SIPRI reports that the USSR probably began its ocean-surveillance programme a little later than the U.S. It employs pairs of satellites in low orbits, 9 degrees apart, to observe the direction and speed of vessels. It has developed a method of surveillance based on high-power radars for which it requires a nuclear reactor. The first pair of Cosmos ocean-surveillance satellites was launched in 1974. Their powerpacks use highly enriched uranium to deliver a relatively brief burst of power. Once this power has been expended, the satellite is replaced and "parked" in an orbit of much greater altitude where it is expected to remain safely until the radioactive fission products of the nuclear reaction have decayed to safe levels. With Cosmos 954 the procedure went awry and the satellite tumbled back to earth.

Submerged submarines pose additional problems for satellite sensors because of the cover provided by the ocean itself—a "noisy" background, electronically speaking, for a host of different reasons, both natural and man-made. Many kinds of satellite contribute importantly to global ocean-surveillance, including the latest TIROS weather satellites developed by NASA, the U.S. National Aeronautics and Space Administration. The activities planned for NASA's Space Shuttle and its Spacelab orbiting laboratory will certainly extend their capability for unravelling the complexities of ocean noise.

In addition, the U.S. has developed SEASAT, a NASA project for ocean sensing—sea state (wave height), wind speed and direction, wave direction and ocean temperature. SEASAT is unhampered by cloud and works equally well by night or day because it uses microwave sensors. The project is partly financed and controlled by the U.S. Department of Defence. SEASAT can also tune into signals from the military NAVSTAR satellites, so ascertaining its own position to within 10 metres, while its radar can resolve a terrestrial target as small as 25 metres across. It is believed that SEASAT satellites may be able to detect the hydrodynamic signature left by a submarine when the conical wake of undersea turbulence it inevitably trails finally breaks the surface.

Nuclear explosions in space are banned under the Partial Nuclear Test Ban Treaty of 1963. Under the Outer Space Treaty of 1967, the U.S. and USSR agreed that "nuclear weapons and/or any other kinds of weapons of mass destruction in earth orbit" should be forbidden. They also banned military activities on the moon or other celestial bodies. But the two treaties still leave plenty of scope for military activities in space, and especially for anti-satellite weapons, such as ray and beam weapons which might be fired with extremely high velocity and accuracy, unhindered by the vagaries of the earth's atmosphere.

To serve this end, both the U.S. and the USSR have been working on techniques for intercepting satellites in space. Interrogating them, jamming their transmissions, and if necessary destroying them or even plucking them out of orbit for closer inspection. The Russians are known to have conducted at least two series of trials with potential "killer" satellites, one from 1968-71, and one which began in 1976 and may still be continuing.

These tests cover four different modes of intercepting one satellite with another. They are perigee matching, in which the interceptor makes a fast swoop past its target at the lowest point in the target's orbit; co-orbiting, in which the interceptor approaches more gradually in a circular orbit similar to that of its target;

spogee matching, in which the interceptor by-passes its target at the highest point of its own first orbit; and the most recent "pop up" mode, tried in 1977, in which the interceptor enters an orbit much lower than that of its target, and is accelerated to target altitude.

These tests have certainly worried U.S. defence officials, even though their scope so far leaves most U.S. military satellites well beyond reach. The U.S. is understood to be working on two kinds of killer satellite. One takes the form of miniature space vehicles released from a high-flying aircraft, designed to collide with and destroy a satellite. The other is a satellite carrying high explosives which can be manoeuvred close to an enemy satellite and blown up. Both kinds will come on their targets by means of long-range infra-

red or radar sensors. The Americans are also developing a target satellite which can be used to test the performance of their anti-satellite systems.

But the Russians have also shown signs of being distinctly perturbed by the development of the Space Shuttle, NASA's biggest project at present, and one in which the Department of Defence has made a substantial investment. The Space Shuttle will be able to carry aloft complete satellites and manoeuvre them into orbit, using a crew of seven to make any on-the-spot assembly or adjustment required. More significantly still, it will be able to recover satellites from orbit and bring them back to earth for repair—or for closer examination.

According to SIPRI, one of the projects planned for the Space Shuttle is to put into

orbit a new kind of military surveillance satellite equipped with very sensitive heat sensors, designed to spot from far above the cruise missiles or low-flying aircraft which ground radar may fail to detect. Another NASA project envisages the assembly in space of a giant telescope—a project which will require no fewer than six trips by the Shuttle, with its 29-tonne payload. Again, the Shuttle should afford a versatile "gun platform" for trying out the new laser and beam weapons.

The first flight of the Space Shuttle, which President Carter originally requested for this month, has been delayed by technical problems, until some time next year. But even if the USSR is seriously developing a counterpart to the Shuttle, the signs are that the Americans could have a lead of some years in this technology.

* SIPRI Yearbook 1979. Taylor and Francis Limited, 10-14, Macklin Street, London WC2B 5NF, pp 698, £21.50.

David Fishlock
Science Editor

mobile and it is vulnerable to Soviet missile attack. It is said to say that without approval of the MX programme the chances of SALT ratification by the Senate would have been minimal. The system is expected to cost \$33bn.

Other improvements to American strategic forces will continue whatever happens to SALT. Indeed in the present climate it is by no means inconceivable that the Administration will be obliged to revive the plans for the B-1 bomber. They were abandoned last year in favour of modernisation of the ageing B-52s which first entered service in the 1950s. Such is the state of opinion today that that decision is widely regarded as a mistake, as again was the President's refusal last year to authorise the development of the enhanced radiation weapon, generally known as the neutron bomb.

It was the confusion surrounding the neutron decision that persuaded NATO that it ought to behave in a more organised fashion in future. The lesson has been taken to heart in the preparations for the modernisation of theatre nuclear weapons in Europe. It now seems likely, though it is impossible to be certain in these matters, that the Alliance will approve a comprehensive programme to this end at its Ministerial meetings in December.

The programme will consist of the deployment of some 600 new American theatre nuclear weapons (the precise figure is said to be 572) spread across the territory of as many European members of the Alliance as possible. The aim will be to counter the new Soviet theatre nuclear systems such as the SS-20 missile and the Backfire bomber which have led to fears, especially in West Germany, that the balance of nuclear power in Europe is shifting dangerously in favour of the Russians. Perhaps 2 ballistic missiles with a range of over 1,000 miles are likely to be chosen for this purpose, as well as ground-launched cruise missiles (GLCMs) whose range will be even greater.

A NATO decision to deploy such systems will be accompanied by a new offer to the Soviet Union to negotiate on arms control, this time on theatre nuclear weapons. The forum could be the talks on mutually balanced force reductions (MBFR) in Vienna where little progress has been made despite five years of discussions. More likely it would be SALT 3 (assuming SALT 2 is ratified) or it could be something entirely new.

It should be said, however, that the chances of such negotiations being successful are generally regarded as small.

The view in Western defence circles is that deployment of the new systems will go ahead, probably around the end of 1983. The Americans will bear the bulk of the costs, which will again run into billions of dollars.

The introduction of GLCMs has some bearing on SALT 2. The protocol to that treaty forbids the deployment of both ground-launched and sea-launched cruise missiles before the end of 1981, but it does not forbid their development. It seems likely that this will continue apace, and such is the present climate of opinion that it is hard to imagine that the protocol will be renewed when it expires.

Status

There may be some special problems for Britain in this context. The American proposals for theatre modernisation are for the deployment of purely American systems, with the GLCMs being based in the UK. It may well be that the British Government will wish to build its own, or at least to do so under licence in order to emphasise its status as a nuclear power. The matter is still under consideration, but the Government is clearly tempted by the idea of a British cruise missile programme if it can find the money.

The other major British decision on nuclear forces concerns the successor to Polaris, the main element in the country's strategic deterrent. A decision does not appear to be imminent, but under Mrs. Thatcher's Government the question is how and when rather than whether. A new generation of ballistic missile-carrying submarines has emerged as the clear favourite. Although there has been some talk of a European nuclear force, it is not generally regarded as realistic. Co-operation with the Americans on the Polaris successor will be essential and is expected to be forthcoming.

In general therefore the prospect is one of the steady modernisation of nuclear forces, both at the strategic and the tactical level. The third leg of the NATO defence triad consists of conventional forces. Even these are being modernised as part of the Alliance's long-term defence programme. There are still those who maintain that NATO is doing too little too late, but it would be hard to deny that there has been a change in the trend. The cause has been the growing awareness of Soviet military power and of the need to counter it.

Malcolm Rutherford
Political Editor

The West's defence strategy

WHATEVER THE outcome of current debates on arms control, defence spending by the Western powers seems likely to rise substantially in the next few years. The reason is the steady military build-up by the Soviet Union and the West's decision, originally taken at the NATO summit meeting in London in 1977, that this will have to be countered if the balance of power is not to tilt too far in Russia's favour.

The NATO members have already agreed to increase their defence spending by 3 per cent a year in real terms over the next five years. There is some argument about how many of them are pulling their weight and whether the target can be met at once. In particular there is an argument in Britain between the Ministry of Defence and the Treasury about what "3 per cent in real terms" means. In defence circles, it means volume terms, but to the Treasury it means simply 3 per

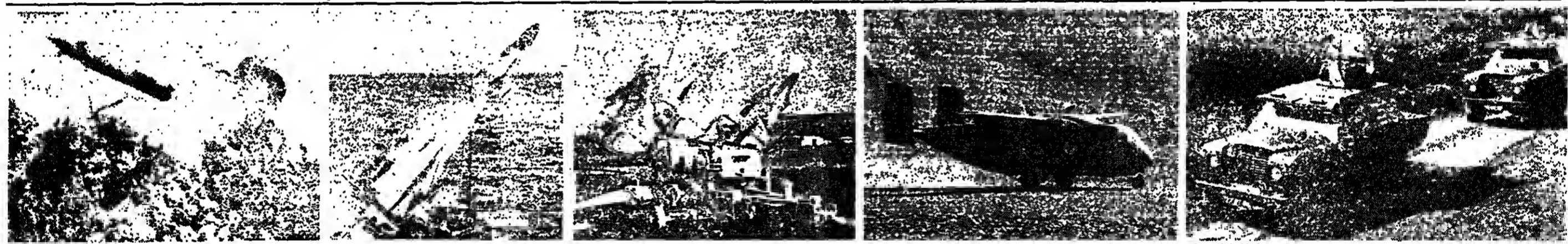
cent above the general level of inflation. The trouble is that defence costs tend to rise much more sharply than general costs. But either way the trend seems to be upwards and it has been reinforced by the coming to power of a Conservative Government determined to do more about defence even while containing public expenditure overall.

There has been a similar development in the U.S. The Senate vote on the ratification of SALT 2 will not take place until towards the end of this year and the result is still in doubt. But what is significant is that even those who support the treaty—from President Carter downwards—admit that defence spending will go up regardless. The only question is by how much.

Mr. Carter recently submitted a defence budget to Congress that would raise military spending next year by 3 per cent in real terms to \$130.6bn. He may

well have to ask for more as the price of securing Senate ratification of the SALT treaty. A number of Senators have already suggested that the real increase should be closer to 5 per cent. Among them are not only Senator Henry Jackson, who is readily identified as a hawk in defence matters, but also Senator Sam Nunn, who is neither hawk nor dove but has a great deal of influence because of his military expertise. Dr. Henry Kissinger, the former Secretary of State who used sometimes to be accused of being too indulgent to the Russians, has been moving in the same direction, even to the point of urging general Western rearmament.

It is also significant that Mr. Carter himself has approved a major new strategic system for deployment in the late 1980s. That is the MX missile which, unlike the present generation of land-based intercontinental ballistic missiles (ICBMs), will be



BLOWPIPE SEACAT TIGERCAT SKYVAN SHORLAND

The Peacekeepers.

BLOWPIPE
Providing a new dimension in man-portable fire power this supersonic guided missile gives close-range defence against attack by low-flying aircraft or lightly armoured surface vehicles. It is currently in service with NATO, British Territorial Army and overseas forces.

SEACAT
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TIGERCAT
Land-based version of Seacat, in service with the armed forces of seven countries, Tigercat can be rapidly deployed in mobile fire units for the protection of ground positions against low-level air strike. Like Seacat, it has a 24-hour defence capability.

SKYVAN
The world's largest light aircraft, Skyvan 3M offers a versatile cost-effective STOL transport for a wide range of tactical support duties. It is in service with 13 national forces, operating efficiently under some of the world's toughest conditions of climate and terrain.

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Developed to provide a robust, dependable vehicle for the use of peace-keeping forces, the Shorland armoured patrol car is operational in over 25 countries. Its companion vehicle, the eight-seat Shorland APV, permits safe deployment of personnel in high-risk zones.

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DEFENCE EQUIPMENT INDUSTRIES IV

Warships boost for UK yards

The building of warships in Britain has in the past year assumed an importance...

merchant shipbuilding capacity which is now surplus to current and foreseen requirements...

craft may be able to travel at 23 knots for weeks at a time...

The Soviets already have three Kiev class anti-submarine aircraft carriers in service...

is despite objections from the Carter Administration...

On a much smaller scale a 260-tonne naval craft capable of carrying two helicopters has been developed by the Helicat Company...



Artist's impression of the helicopter-carrying catamaran developed by the Helicat Company

Lynton McLain

Electronics to the fore

THE UNITED Kingdom, traditionally strong in the general defence field, is particularly so in the part of it taken up by defence electronics...

Other technological developments in warship construction include the use of glass reinforced plastic for the Hunt class of mine countermeasures vessels...

Details of the vessels were given at the recent Royal Navy Equipment Exhibition at Portsmouth...

As a general overview, it may be said that military electronics often blaze an experimental trail which is subsequently followed by civil and commercial applications...

These are for use where signalling is intense, and have the capability to decode some 2,000 hostile radars...

In contrast to Decca, Ferranti's problems seem in many cases to be of the past...

Marconi, as a division of GEC, is exceptionally well placed for cash reserves and for group strength...

In defence Plessey Electronics Systems and Plessey Marine are both seen as the company's most profitable divisions...

But even without an accelerated building programme, British warship yards were to be treated to a generous ordering programme this year...

On the other hand, the order books in the specialist naval yards, which had 36 naval ships on order four years ago...

However, another advance in submarine technology—the development of fuel-cell power—may well be bypassed by Britain...

West Germany may well become the first country to produce a fuel-cell powered submarine for full operational duties...

On the capital side, the military hardware—mainly land, ship and airborne radar—has also caused some problems...

Its defence commitments, based heavily on the company's Scottish Group, are mainly in airborne radar, inertial navigation and direction systems...

Plessey may be described in shorthand to stand somewhere between Decca and Ferranti in the mind of City analysts...

Tactical and strategic radio communications make up nearly half of the group's output...

Warship building is carried out at Yarrow (Shipbuilders) on the Clyde, the Vickers Shipbuilding Group, Barrow, Vosper Thornycroft (UK), Southampton, Swan Hunter Shipbuilders, Walkers, Cammell Lairds at Birkenhead, and Scotts (Shipbuilding), Greenock.

The changes are designed to leave the merchant ship sector with between 18,000 and 19,000 jobs by 1981.

West Germany may well become the first country to produce a fuel-cell powered submarine for full operational duties...

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Specialist

British Shipbuilders said in its annual report that the naval shipbuilding order book has remained 'fairly constant for some years'...

The corporation's plans call for a cut of 10,000 in the number of employees in merchant shipbuilding over the next 18 months...

However, against these structural changes in the nature of the industry in Britain there is a rising tide of change in warship technology...

Systems

Its defence commitments, based heavily on the company's Scottish Group, are mainly in airborne radar, inertial navigation and direction systems...

Plessey may be described in shorthand to stand somewhere between Decca and Ferranti in the mind of City analysts...

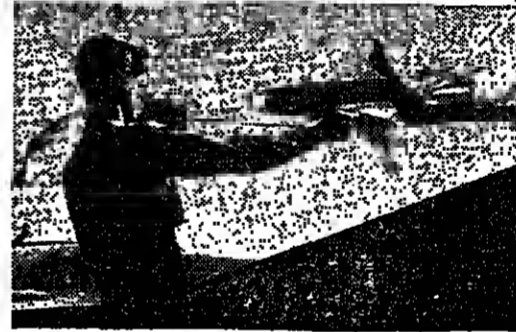
Tactical and strategic radio communications make up nearly half of the group's output...

John Lloyd

Sidewinder and the F-16: the defense team of the 80's takes to the air.

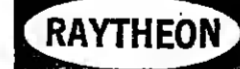
Lifting off the runway is the F-16 Multinational Fighter—one of the world's most advanced fighter aircraft...

heads up an international effort involving 15 firms in five countries. And, we have recently marked 10 years of successful performance...



As a prime U.S. industrial support contractor for Sidewinder AIM-9L, Raytheon produces the missile's guidance and control section...

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AUTHORISED UNIT TRUSTS

Table listing various authorized unit trusts such as Abbey Unit Tr. Mgrs., Abbey Growth Tr., Abbey Income Tr., etc., with columns for name, manager, and other details.

Table listing various insurance and property funds such as Abbey Life Assurance Co. Ltd., Crown Life Assurance Co., etc., with columns for name, address, and other details.

Table listing various unit trusts and investment funds such as Treadwell Unit Tr. Managers, Treadwell Growth Tr., Treadwell Income Tr., etc., with columns for name, manager, and other details.

Table listing various offshore and overseas funds such as Alexander Fund, Keyser Ulmott Ltd., etc., with columns for name, manager, and other details.

NOTES: Please do not include 5 pence, except where indicated. All prices are in pence unless otherwise indicated. All prices are in pence unless otherwise indicated. All prices are in pence unless otherwise indicated.

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FT SHARE INFORMATION SERVICE

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Table of British Funds with columns for Name, Shares, Price, and Yield. Includes 'Shorts' (Lives up to Five Years) and 'Five to Fifteen Years'.

FOREIGN BONDS & RAILS

Table of Foreign Bonds and Rails with columns for Name, Shares, Price, and Yield.

BANKS & HP—Continued

Table of Banks and HP (Housing & Property) with columns for Name, Shares, Price, and Yield.

CHEMICALS, PLASTICS—Cont.

Table of Chemicals and Plastics with columns for Name, Shares, Price, and Yield.

ENGINEERING—Continued

Table of Engineering with columns for Name, Shares, Price, and Yield.

AMERICANS

Table of American stocks with columns for Name, Shares, Price, and Yield.

BEERS, WINES AND SPIRITS

Table of Beers, Wines and Spirits with columns for Name, Shares, Price, and Yield.

DRAPERY AND STORES

Table of Drapery and Stores with columns for Name, Shares, Price, and Yield.

HOTELS AND CATERERS

Table of Hotels and Caterers with columns for Name, Shares, Price, and Yield.

Over Fifteen Years

Table of funds with a maturity of over fifteen years.

CANADIANS

Table of Canadian stocks with columns for Name, Shares, Price, and Yield.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of Building Industry, Timber and Roads with columns for Name, Shares, Price, and Yield.

ELECTRICALS

Table of Electricals with columns for Name, Shares, Price, and Yield.

INDUSTRIALS (Miscel.)

Table of Miscellaneous Industrials with columns for Name, Shares, Price, and Yield.

INTERNATIONAL BANK

Table of International Bank with columns for Name, Shares, Price, and Yield.

BANKS AND HIRE PURCHASE

Table of Banks and Hire Purchase with columns for Name, Shares, Price, and Yield.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth and African Loans with columns for Name, Shares, Price, and Yield.

FINANCIAL

Table of Financial with columns for Name, Shares, Price, and Yield.

FOOD, GROCERIES, ETC.

Table of Food, Groceries, etc. with columns for Name, Shares, Price, and Yield.

LOANS

Table of Loans with columns for Name, Shares, Price, and Yield.

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INDUSTRIALS—Continued

Table of industrial stocks including companies like Shell, BP, and various manufacturing firms, with columns for stock name, price, and other financial metrics.

INSURANCE—Continued

Table of insurance stocks, listing companies such as Lloyds, Prudential, and various life insurance providers.

PROPERTY—Continued

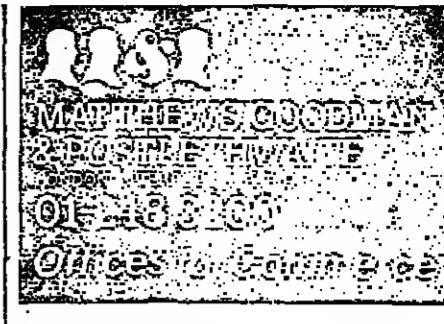
Table of property-related stocks, including real estate investment trusts and property management companies.

INVESTMENT TRUSTS—Cont.

Table of investment trusts, detailing various funds and their performance metrics.

FINANCE, LAND—Continued

Table of finance and land-related stocks, including banks, insurance companies, and land investment trusts.



MINES—Continued

Table of mining stocks, listing various mineral extraction companies and their market data.

TINS

Table of tin-related stocks and commodities, including tin mining and processing companies.

COPPER

Table of copper-related stocks and commodities, detailing copper mining and production companies.

MISCELLANEOUS

Table of miscellaneous stocks and commodities, including various industrial and consumer goods.

NOTES

Textual notes and commentary regarding market conditions, company announcements, and financial news.

REGIONAL MARKETS

Table of regional market data, showing stock performance in different geographical areas.

OPTIONS

Table of options market data, including call and put option prices and volumes.

LEISURE

Table of leisure-related stocks, including entertainment, travel, and recreation companies.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks, listing automotive and aviation companies.

Commercial Vehicles

Table of commercial vehicle stocks, including truck and bus manufacturers.

Components

Table of component stocks, detailing parts and accessories for various industries.

Garages and Distributors

Table of garage and distributor stocks, including automotive service and retail companies.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks, listing media and publishing companies.

PAPER, PRINTING

Table of paper and printing stocks, including paper mills and printing companies.

ADVERTISING

Table of advertising stocks, listing advertising agencies and media companies.

PROPERTY

Table of property stocks, including real estate and land investment trusts.

INSURANCE

Table of insurance stocks, listing various insurance providers.

PROPERTY

Table of property stocks, including real estate and land investment trusts.

SHIPPING

Table of shipping stocks, including shipping lines and maritime companies.

SHOES AND LEATHER

Table of shoes and leather stocks, including footwear and leather goods companies.

SOUTH AFRICANS

Table of South African stocks, listing companies from that region.

TEXTILES

Table of textile stocks, including clothing and fabric manufacturers.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks, including investment trusts and financial institutions.

TOBACCO

Table of tobacco stocks, including tobacco companies and related businesses.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks, including investment trusts and financial institutions.

FINANCE, LAND, etc.

Table of finance, land, and other stocks, including various financial and land-related companies.

OILS

Table of oil stocks, including oil companies and energy-related firms.

OVERSEAS TRADERS

Table of overseas trader stocks, including international trade and shipping companies.

RUBBERS AND SISALS

Table of rubber and sisal stocks, including commodity and agricultural companies.

TEAS

Table of tea stocks, including tea companies and related businesses.

MINES

Table of mining stocks, including various mineral extraction companies.

CENTRAL RAND

Table of Central Rand mining stocks, detailing specific mining operations.

EASTERN RAND

Table of Eastern Rand mining stocks, detailing specific mining operations.

FAR WEST RAND

Table of Far West Rand mining stocks, detailing specific mining operations.

O.F.S.

Table of O.F.S. stocks, including various financial and land-related companies.

FINANCE

Table of finance stocks, including banks, insurance companies, and financial institutions.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks, including precious metal and mining companies.

CENTRAL AFRICAN

Table of Central African stocks, including various regional companies.

